

FISCAL YEAR 2007 ADOPTED BUDGET

Presented by Gerald R. Miller,
City Manager



This information is available in an alternate format by request to the
Budget and Performance Management Bureau at (562) 570-6425.

Cover design by Teri Luce, BPM Bureau Secretary

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City Council's Stated Priorities

- *Further reduce crime, particularly violent crime*
- *Enhance neighborhood economic development efforts, particularly on the commercial corridors*
- *Improve environmental conditions in the City of Long Beach*
- *Improve the quality of life in the neighborhoods*
- *Expand the community's involvement in the workings of Long Beach government*
- *Promote workforce and business development efforts so as to create new jobs; ensure Long Beach becomes more business friendly*
- *Support programs which encourage the public's health and well being*
- *Promote quality housing development; improve home ownership opportunities for Long Beach residents*
- *Improve the transportation system to efficiently and effectively move goods and people through the city without negatively impacting the neighborhoods*
- *Adopt an annual budget that is structurally balanced*

Elected Officials City of Long Beach

Mayor

Bob Foster

City Council

Bonnie Lowenthal, Vice-Mayor, District 1
Suja Lowenthal, District 2
Gary DeLong, District 3
Patrick O'Donnell, District 4
Gerrie Schipske, District 5
Dee Andrews, District 6
Tonia Reyes Uranga, District 7
Rae Gabelich, District 8
Val Lerch, District 9

City Attorney

Robert E. Shannon

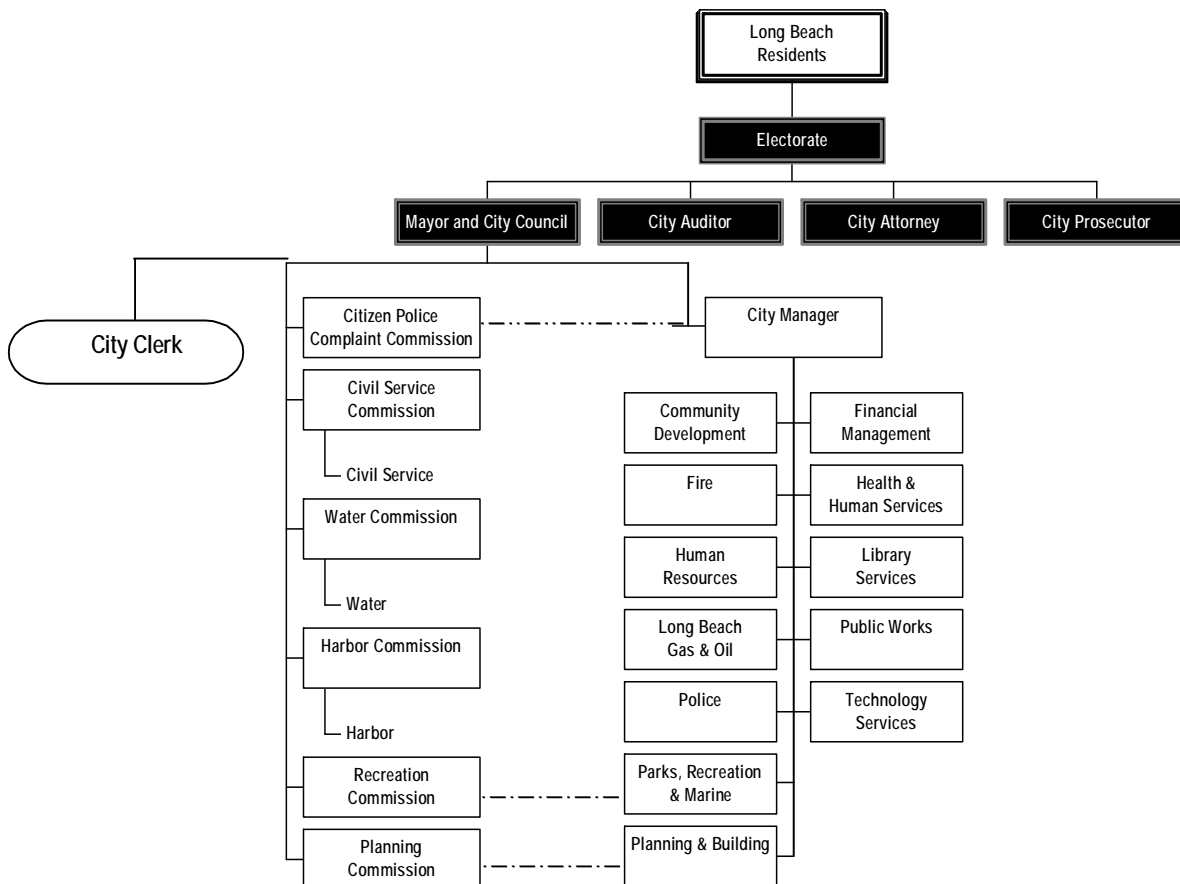
City Auditor

Laura Doud

City Prosecutor

Thomas M. Reeves

City Organizational Chart



City of Long Beach Financial Policies

1) Structurally Balanced Budget

The annual budgets for all City funds will be structurally balanced throughout the budget process. Recurring revenue will equal or exceed recurring expenditures in both the Proposed and Adopted Budgets. If a structural imbalance occurs, a plan will be developed and implemented to bring the budget back into structural balance.

2) Report on How the Budget is Balanced

The City Manager will include in the narrative transmitting the Proposed Budget a concise discussion on how the proposed budget is balanced. If the structural balance changes between the Proposed and Adopted Budgets, the City Manager will clearly delineate the changes and the resulting structural balance in the Adopted Budget.

3) General Fund Reserves

The City shall maintain an Emergency Reserve equivalent to 10 percent of General Fund recurring expenditures and an Operating Reserve equivalent to 10 percent of General Fund recurring expenditures. If these reserves are used, a plan will be developed and implemented to replenish the funds used.

4) Use of One-Time Resources

Once the General Fund budget is brought into structural balance, one-time resources such as proceeds from asset sales, debt refinancing, one-time grants, revenue spikes, budget savings and similar nonrecurring revenue shall not be used for current or new ongoing operating expenses. Appropriate uses of one-time resources include establishing and rebuilding the Emergency Reserve and the Operating Reserve, early retirement of debt, capital expenditures and other nonrecurring expenditures.

5) Use of New Discretionary Revenue

Once the General Fund budget is brought into structural balance, a minimum of 10 percent of all new (ongoing) discretionary revenue will be devoted to capital projects including deferred maintenance and infrastructure needs.

6) Accounting and Financial Reporting

The City will conform to Generally Accepted Accounting Principles as promulgated by the Governmental Accounting Standards Board (GASB). Reporting will include the following:

- Interim Financial Reports: staff will prepare monthly reports for the City Council that analyze and evaluate financial performance.

City of Long Beach Financial Policies

- Red Flag Exceptions: The City Manager shall advise the City Council of troubling and/or positive financial information including an assessment of the impact on the City budget and financial condition. Thresholds for this reporting include:
 - Whenever a major expenditure exception occurs that will impact a fund's expenditure budget by one percent or totals over \$500,000; or
 - Whenever a major revenue exception occurs that will impact a fund's revenue budget by one percent or totals over \$500,000.

7) User Fees and Charges

The City of Long Beach is empowered to recapture, through fees, up to the full cost of providing specific services. Regular and consistent review of all fees is necessary to ensure that the costs associated with delivery of individual services have been appropriately identified, and that the City is fully recovering those costs. It is the City's policy to set user fees at full cost recovery levels, except where a greater public benefit is demonstrated to the satisfaction of the City Council, or when it is not cost effective to do so.

8) Grants

City staff will seek out, apply for and effectively administer federal, state and other grants that address the City's priorities and policy objectives and provide a positive benefit to the City. Before any grant is pursued, staff shall provide a detailed pro-forma that addresses the immediate and long-term costs and benefits to the City.

9) Long-Term Financial Plan

Each year, staff shall develop a Long-Term Financial Plan that forecasts operating expenditures and revenue for the next three to five years and capital expenditures and revenue for the next seven years. The Long-Term Financial Plan will be updated prior to the start of the annual budget process. As part of the budget message, the City Manager will advise the City Council of potential long-term positive and adverse trends along with his or her analysis of the trends. The Long-Term Financial Plan will include, but not be limited to, an analysis of such factors as:

- Economic Growth Rates
- Retail Sales Activity
- State of California Revenue and Expenditure Impacts
- Census Data
- Residential Development Activity
- Industrial Activity
- Demographic Changes
- Legal and Regulatory Changes

City of Long Beach Financial Policies

- The costs that are deferred or postponed until the future
- The full ongoing impacts of grants
- The future costs of PERS
- The accumulation of benefit liabilities
- The costs of new programs that are not fully funded
- The difference between ongoing and one-time expenses and revenue
- The operating costs associated with capital improvement projects
- The impact of demographic and economic changes on services, revenue and program costs
- Analyze financial trends
- Assess problems and opportunities facing Long Beach
- Identify alternative strategies needed to address the issues
- Develop long-term forecasts and revenue and expenditures using alternative economic, planning and policy assumptions

10. Debt Issuance

General Fund long-term debt payments shall not exceed 10 percent of operating expenditures. In addition, the City shall not issue long-term (over 1-year) General Fund debt to support operating costs. All General Fund debt issuances shall identify the method of repayment (or have a dedicated revenue source).



City Manager's Budget Messages

The City of Long Beach utilizes two messages from the City Manager to provide a complete record of the Proposed Budget and the final Adopted Budget approved by the Mayor and City Council.

The attached letter dated August 1, 2006 transmits the City Manager's original message that accompanied the Proposed Budget for Fiscal Year 2007 (FY 07) to the Mayor and City Council. In that message, the City Manager highlights major changes in the condition of the General and other City funds, strategies to adhere to the Financial Strategic Plan (Plan), ongoing efforts to optimize the organization and continued progress toward integrating Performance Management into the City's decision-making and management processes. The message also provides the City Manager's vision for the City beyond 2007.

The attached transmittal letter dated February 1, 2007, in accordance with the City Council's financial policies, documents how the FY 07 Adopted Budget was balanced, highlights changes made to the City Manager's Proposed Budget by the City Council based upon recommendations made by the Mayor through his official Budget Recommendations or the City Council's Budget Oversight Committee (BOC), as the City looks to the challenges and opportunities in FY 08 and beyond.

Together these two messages provide the background and environment within which the FY 07 Budget was developed and adopted.



Adopted Budget Transmittal Letter

Fiscal Year 2007

February 1, 2007

HONORABLE MAYOR AND CITY COUNCIL
City of Long Beach
California

SUBJECT: Fiscal Year 2007 Adopted Budget

Presented with this transmittal letter is the City of Long Beach's Fiscal Year 2007 (FY 07) Adopted Budget. The adopted budget is balanced and reflects the City's efforts to restore fiscal balance as promoted by the Mayor and City Council's Financial Policies, a focus on the results the City's programs and services provide to the community and the alignment of available resources with the Mayor and City Council's highest priorities. Therefore, the FY 07 Adopted Budget features a structurally balanced General Fund budget for the first time in almost two decades, a performance-based budget for every program the City Manager delivers, and increased investments in public safety and neighborhood infrastructure.

The Mayor and City Council adopted the FY 07 Budget on September 19, 2006, as provided under Section 1704 of the City Charter. The FY 07 Adopted Budget totals \$2.2 billion for all City funds. Of the total amount, a \$377 million General Fund budget was adopted, which provides resources for the majority of core municipal services such as public safety, public works, recreation, library services, legislative and administrative support.

The budget adoption process was yet again another successful example of transparency and effective community engagement, as City staff participated in over 60 community, Budget Oversight Committee and City Council budget meetings during the months of January through September as the budget was developed by the City Manager and carefully deliberated upon by the Mayor and City Council. The feedback received from the community was included in final budget discussions and in many cases is reflected in the final resource allocations. The performance-based program structure utilized in the budget book itself is another means by which the City can tell its story to the residents and businesses to increase understanding and appreciation of the results provided to serve the community. It is through the accountability this open communication creates that the City can perform most optimally throughout the year.

RESTORING FISCAL BALANCE

Through the leadership of the Mayor and City Council, the City eliminated its estimated \$102 million General Fund structural deficit. Over the past three years (FY 04 and FY 06), staff implemented approximately \$92 million in General Fund deficit reductions. The remaining \$10 million structural deficit was eliminated with the Adoption of the FY 07 Budget. For the first time in decades, one-time resources were not required to support ongoing General Fund expenditures. The \$12.7 million in expected one-time General Fund revenue, including the projected FY06 ending fund balance, supports an equal amount in planned one-time expenditures including facility repairs, street maintenance, library book purchases and technology investments. The Financial Strategic Plan (Plan) used to eliminate the historic structural deficit will continue to be utilized to provide the City with a basis for sound financial planning that is flexible, assists in budgetary decision-making and serves as a framework to guide its financial management and operations.

The City Council's reaffirmation of the Plan through the adoption of the FY 07 budget also promotes public confidence and credibility in the eyes of the community. The City Council adopted financial policies have been successful in establishing a solid foundation, which has allowed the City to address the structural deficit and community priorities while still providing the stability to move forward. Details regarding the adopted measures to address the structural deficit can be found in the **Financial Strategic Plan** section of the budget book.

There are many challenges ahead for the City, with mounting pressure for increased investments in our infrastructure, facilities and public safety services. There is also a need to address major demographic changes and a robust job market that are making it very difficult to attract and retain the talented workforce required to provide the myriad programs and services the community expects. Furthermore, new national accounting standards will likely require the pre-funding of retiree health care commitments, City Hall will require a complete seismic retrofit and our Fire and Miscellaneous employee groups are preparing for another round of contract negotiations. Without judicious planning, decision-making and management of these emergent issues, or without new revenue sources, the City will continue to find itself with its needs far outstripping the resources required to pay for them, which may require yet another round of service reductions.

Recommendations from the Mayor

During budget deliberations, the Mayor and City Council considered input from a broad base of stakeholders in order to provide the best opportunity to adopt a budget that most closely reflects the priorities of the community while addressing the structural deficit. Per the Charter, each year the Mayor is invited to submit independent budget recommendations for the City Council's consideration. For FY 07, Mayor Foster presented his recommendations to the City Council during a Budget Workshop on August 15, 2006. Please see **Attachment A** for a complete set of the Mayor's recommendations, as amended by the City Council. Several of the Mayor's revenue offset recommendations were accepted by the City Council for inclusion in the FY 07 Adopted Budget, including:

	FY 07
Restore Library Services to FY 2003 levels	\$1,300,000
Additional One-time Street Repair	2,300,000
One-time Library Book Budget Augmentation	<u>400,000</u>
Subtotal	\$4,000,000

Revenue Offsets included:

Projected FY 07 Beginning Fund Balance	\$1,700,000
Projected Structural Surplus	1,600,000
Remaining Unallocated FY 07 One-time Resources	<u>700,000</u>
Subtotal	\$4,000,000

Recommendations of the Budget Oversight Committee

Beginning in January 2006, the City Council's Budget Oversight Committee (BOC) held a series of eight monthly meetings to discuss the latest budget performance reports, review status of FY 06 BOC recommendations, explore new revenue options for the General Fund and develop recommendations for the FY 07 budget. On September 5, 2006, the BOC presented its recommendations to the City Council for their consideration. The BOC's recommendations, which also provided additional policy guidance for FY 07, were adopted in full by the City Council, as amended, along with the FY 07 budget and can be found as **Attachment B**.

The BOC's final report is online at www.longbeach.gov/finance/budget/budget_workshops.asp.

Overall Changes Between Proposed and Adopted Budgets

Several expenditure adjustments, including those mentioned above, increased the General Fund expenditure budget by a net of \$3.3 million. The adjustments include the Mayor and City Council-approved amendments, technical corrections for department overhead recalculations, reallocated administrative costs to appropriate funds and adjustments for debt service payments. Several additional technical corrections were made in other non-General funds as well, including adjustments to citywide overhead allocations, adding a net of \$3.5 million (or .13 percent) to overall expenditure appropriations for FY 07. For a general description of changes by fund, from the Proposed to the Adopted Budget, please see **Attachment C**.

BUDGETING FOR RESULTS

A major priority of the City is the full implementation of performance management into the way the City conducts its business. The FY 07 Adopted Budget represents a milestone in the integration of performance management into the City's planning and budgeting processes. Through the Mayor and City Council's stated budget priorities and departments' objectives as articulated in their strategic business plans, the City was able to better align available resources with programs that would most effectively generate the results required to fulfill these service objectives.

Furthermore, each program utilizes a unique Results Contract between the community and the departments providing services, which establishes the performance results the community can expect to receive for the level of service supported by the adopted

investment of their resources. These Results Contracts establish a clear line of accountability between the community and each department program manager for their expected performance. For a full description of the City's performance management efforts, please see the **Focus On Results (FOR) Long Beach** section of the budget book.

OUTLOOK FOR FY 08 AND BEYOND

After four difficult years, through great sacrifice, teamwork and dedication, the City has emerged from the \$102 million structural deficit in the General Fund. The organization now has a renewed focus on optimization, cost recovery and performance management for the delivery of City services; three essential mechanisms to ensure the public's limited resources are utilized in as efficient and as meaningful a way as possible. These mechanisms will continue to be critical in FY 08 and years to come. Though the General Fund is balanced, it is tenuously so with little margin for significant changes. Commitments to public safety compensation and staffing, and a desire to address long-standing needs related to facilities and infrastructure repairs, represent an ongoing resource challenge in the future.

Therefore, it is a critical objective that the Fiscal Year 2007 (FY 07) Budget is implemented, and the FY 08 Budget developed, with the same dedication and adherence to the principles of fiscal responsibility and cost recovery as they were in the past four years. The City must continue to listen to the community about its satisfaction with current services and priorities for the future. With this critical feedback, the Mayor and City Council will be able to provide clear policy priorities around which staff can build their FY 08 Budget proposals. Using newly developed and updated Strategic Business Plans, departments must further define and hone their priorities toward which current resources must be deliberately allocated. With these tools, and a continued commitment to accountability and transparency, the City will continue to take the necessary steps to maintain a structurally balanced General Fund budget and fiscally sustainable budget citywide.

Respectfully submitted,



GERALD R. MILLER
CITY MANAGER

GRM:MK:DW

Attachments

**Mayor Bob Foster's FY 07 Budget Recommendations
as Amended by the City Council
Underlining and Bold as Submitted**

The City Manager's FY 07 Proposed Budget, thanks to the hard work of the community, City employees, City boards and commissions, and the City Council, creates a **structural surplus of \$1.6 million** and leaves **\$2.4 million in unallocated one-time revenues and ending fund balance**.

In addition, the North RDA project area is anticipated to receive approximately **\$2 million** of additional property tax increment from properties located in the Port-area (net of Housing Set-Aside, Statutory Pass-through, existing bond payments and County administration costs).

Further, the City expects to receive **\$3 million** in each of the next two fiscal years from the Sempra lawsuit settlement.

Accordingly, I respectfully submit the following:

1) Restore cuts to library services: \$1.3 million

To immediately restore library hours at all branches and at Main, in addition to after-school homework assistance programs, I recommend the City Council **allocate \$1.3 million of the projected structural surplus.**

Further, I am recommending **\$400,000 in unallocated one-time resources** be invested in funding the book budget for FY 07. This allocation would be in addition to the City Manager's proposal to fund \$300,000 using one-time revenue for books to stock the soon-to-open MacArthur Library.

2) Jumpstart Street Repair: \$2.3 million (\$18.9 million overall)

To direct **\$2.0 million of projected FY07 ending fund balance** (\$2.4 million less \$400,000 for the book budget) and; the remaining **\$300,000 structural surplus** mentioned above.

Coupled with the \$16.6 million delineated in the City Manager's and RDA's proposals, **a total of \$18.9 million will be directed into our City's crumbling streets and sidewalks this fiscal year.**

In addition, I applaud the City Council's August 8th decision to support Propositions 1A and 3A, California's infrastructure Bond initiatives. If approved by the voters in November 2006, Long Beach would expect to receive an additional \$15.5 million for neighborhood street improvements over the next three years.

3) Invest in our Firefighting Infrastructure: estimated \$2 million

To prioritize refurbishing and rebuilding Fire Stations and develop a financing plan for the City's fire facilities based on the recommendations of the Fire Services optimization study.

As a significant first step, I recommend requesting **the amount shared by the RDA with the City from the property tax increment generated in the Port District be increased to capture some of the unprecedented tax growth.** This funding, in excess of the \$1.3 baseline from FY 06, should be leveraged to finance projects that begin to address critical fire station needs. In addition, request that RDA allocate the additional Port-generated tax increment monies to rebuild fire stations in the North Project Area, as the two top priorities for the Fire Department are in the North Project Area. *(as amended by Councilwoman Gabelich)*

Beyond this direct investment of approximately \$2 million, the City must quickly work to put together a plan to fund the substantial remaining balance of fire station improvements necessary to provide reasonable living quarters for our firefighters.

4) Public Safety Retention and Recruitment Fund

To have the capability to expeditiously assess and act on recommendations related to police officer retention and recruitment review, I propose directing **\$2.1 million of the FY 07 Sempra settlement funds to be held in a Public Safety Retention and Recruitment Account to assist in developing and acting upon forthcoming City Manager recommendations.** In addition to setting aside \$2.1 million from the Sempra settlement in FY 07, I recommend that the projected structural surplus in FY 08 and FY 09 not be committed to non-public safety ongoing commitments until this retention issue is resolved. *(as amended by Mayor Foster)*

Police Recruitment and Retention must be carefully studied in order to clearly understand the scope, root cause and service impacts of the trend of increased transfers out of our police ranks, as well as to develop appropriate and effective solutions.

The City Manager has identified retention and recruitment as a major issue for a citywide optimization study in FY 07, which I fully support. However, at the front end of that review we must focus on police retention. While the issue is studied more globally for all city positions in the coming year, there remains an unacceptable gap between budgeted and filled police officer positions, and the reasons for and longer-term impact of the recent increased loss of experienced police officers must be fully understood.

I am also in full support of the City Manager's recommendation to run two police academies in FY 07, but also believe **it is imperative that the City plan and budget to continue running two academies each year for the coming few years** in order to generate as many qualified police officers as possible to grow the force to meet our changing public safety needs.

5) Potential 2007 Citywide Election

To prepare for a potential citywide ballot in 2007. On August 1st, the City Council voted to conduct a series of Charter Reform hearings and indicated parameters for policy considerations for those hearings. The hearings schedule was constructed to account for a likely District special election in FY 07, and as such, allow sufficient time to coordinate a potential city wide special election on that date as well.

If the election is not conducted, I recommend the funds be directed to an appropriate infrastructure project that requires one-time funds.

6) Discipline for Structural Commitments

To refrain from over-committing future structural resources given the near \$20 - \$25 million in annual cost increases looming just a few years out.

The City of Long Beach has learned painful lessons of the past few years and has well earned its newfound reputation for fiscal discipline. In an effort to avoid situations like those facing San Diego and Orange County, resources to appropriately fund its coming commitments and liabilities must be identified and earmarked to ensure the City is prepared to meet its obligations without having to once again downsize and impact critical services to the community.

7) Request Public Employees Retirement System (PERS) Administration Charges Review

To request a thorough review, in collaboration with other participating governments, of PERS Management & Administration (M&A) costs. These funds are mandated fees paid by the City of Long Beach and other participating governments to PERS to cover PERS' internal costs.

A cursory review of PERS audited financial statements discloses a significant increase in PERS M&A costs, with little information disclosed by PERS as to why. Given Long Beach's fully funded status, I have concerns that the methodology used by PERS to allocate those costs among its member agencies may be creating an inequity that negatively impacts Long Beach.

8) Reassess Priorities and Policies

To establish a process to commence before FY 08 budget development begins through which the City Council can actively and openly revisit and update its priorities for the coming fiscal year in an effort to provide policy guidance to the City Manager to continue to better align budget allocations and communities priorities.

The City Council's Financial Policies must be treated as organic in nature, requiring regular assessment and revision when necessary.

Therefore, I recommend that the Budget Oversight Committee place on its agenda for FY 07 to hold a public review and deliberations about the City Council's Financial Policies, expecting recommendations the City Council can consider and adopt for FY 08.

**FY 07 Budget Oversight Committee Recommendations
as Amended by the Mayor and City Council**

I. RECOMMENDED ACTIONS

It is respectfully requested that the City Council approve the FY 07 Proposed Budget, with the following recommendations:

- 1) Recommend the City Manager identify existing staff to be dedicated to performing a detailed contracting-in marketing and capacity analysis and implement findings in FY 07;
- 2) Recommend the City Council support the current repayment plan adopted by the RDA, until such time as a new and expedited schedule can be developed. We request the City Manager to work with the RDA to review projected revenue and expenditures in the Downtown Project Area at the end of the first quarter, December 31, 2006, after it receives its tax increment from the County. And if there is additional revenue beyond current budget projections, the RDA commit these additional revenues to Downtown debt repayment to the General Fund (*as amended by Councilmember O'Donnell*); and, recommend that North Redevelopment Property Tax Increment generated by port district assets continue to be shared for general City purposes in accordance with the Clarion Study;
- 3) Recommend the City Manager pursue the following initiatives, based on Employee Innovation Team Implementation proposals:
 - a. Create a Revenue Collection Enforcement Team that is charged with maximizing revenue collection;
 - b. Expand the cost recovery program for law violators to all impacted departments with recurring costs; and
 - c. Develop safety programs and preventive measures that provide incentives for reducing Workers' Compensation costs.
- 4) Recommend support of the City Manager proposed fee increases using the full-cost methodology developed through the fee study, in support of the City Council's newly adopted fee policy;
- 5) Recommend the City Manager present recommendations to the City Council from the Parking Optimization Study regarding current rates, and develop a Citywide parking strategy that would include meters, structures and lots;
- 6) Recommend the development of multi-year financial strategies and priorities to address critical unmet City infrastructure and Public Safety needs such as:
 - One time revenue/expenditures
 - Streets, alleys, sidewalks, curbs, street drainage and potholes;
 - Fire and Police facilities;

- On-going revenue/expenditures
 - Police Officer recruitment and retention; and
 - Library programs, services and hours of operation.

I would strongly recommend that City staff develop a framework related to construction, financing, siting and development of our public safety facilities. To further this end, I would also like to request quarterly reports to the Mayor and City Council from City management and other City departments, including the Port of Long Beach, on the status of the development and financing of public safety facilities Citywide. *(as amended by Mayor Foster, inclusive of Councilwoman Schipske's requested amendment)*

- 7) Recommend the City Manager and City Council evaluate potential Spring 2007 and *(as amended by Councilwoman Gabelich)* April 2008 tax measures and other revenue opportunities during FY 07, including but not limited to:
 - Fee Based Revenue Generating Options not Requiring a Vote of the Public
 - Container Fee
 - Rental Car Fee
 - Non-resident Tax Generating Options
 - Oil Production
 - Transient Occupancy
 - Local Resident and Business Tax Generating Options
 - Local Parcel
 - Mello Roos
 - Parking Lot
- 8) Evaluate and develop long-term financial mechanism to address the on-going graffiti removal program.
- 9) Recommend reaffirmation of existing City Financial Policies, as amended;
- 10) Support the City Manager's proposed enhancements related to Infrastructure and other quality of life issues, which have been identified as core services, community priorities and/or as Mayor and City Council priorities;
- 11) Support the fee increases and adjustments proposed by the City Manager and Board of Water Commissioners.

Changes by Fund of FY 07 Proposed to FY 07 Adopted Budgets

General Fund, increase of \$3,272,316

- Mayor and City Council-approved resource-offset amendments, including Library Service restoration and additional one-time allocations for the book budget and street repairs.
- Technical correction for department overhead recalculations.
- Reallocated administrative costs to appropriate funds.
- Adjustments to debt service payments.

Community Development Grants Fund, decrease of \$116,103

- Technical correction for department overhead recalculations.

Gas Tax Street Improvement, increase of \$1,384,562

- Proposition 42 reimbursements by the State.

Harbor Fund, decrease of \$296,372

- Technical adjustment for MOU with Police Department.

Housing Authority Fund, decrease of \$39,525

- Technical correction for department overhead recalculations.

Insurance Fund, decrease of \$29,383

- Salary adjustment for projected savings.

Redevelopment Fund, increase of \$170,660

- Increase for anticipated Tax increment pass-through payments
- Technical correction for department overhead recalculations

Refuse/Recycling Fund, decrease \$44,824

- Technical adjustment for interdepartmental MOUs.

Transportation Fund, decrease of \$120,224

- Reduced Proposition C support.
- Technical adjustment for interdepartmental MOUs.

City Manager's Budget Message

Fiscal Year 2007

August 1, 2006

HONORABLE MAYOR AND CITY COUNCIL

City of Long Beach
California

SUBJECT: Fiscal Year 2007 Proposed Budget

I. Fiscal Recovery: A Total Team Effort

The Fiscal Year 2007 (FY 07) Proposed Budget reflects the culmination of many challenges and changes within the community and the City as an organization. One of the most recent significant changes occurred with the new leadership in the Mayor's Office and reconstituted City Council. Mayor Foster and the City Council are primed to lead the City through a period of reinvestment that could redefine the City's future. Long Beach is emerging from a period of economic challenge to become a thriving urban center with a resurging downtown and blossoming neighborhoods, acres of new commercial development and increasing employment opportunities. Trade flourishes at the Port of Long Beach. The once ailing downtown boasts new shops and restaurants that help to draw millions of tourists to our city each year. The City has created more parks and open space, the community is safer than any other time in recent history and more people than ever desire to live and work in Long Beach.

Our fiscal discipline over the past three years has brought about greater financial stability. For the first time in over 20 years we will have a structurally balanced General Fund budget. The City has shifted from a downsizing mode to one of directed investment to strengthen our neighborhoods, infrastructure, technology and workforce. There has been a policy shift toward cost recovery and away from historic subsidies to avoid damaging cuts in service and to ensure the community is getting an appropriate return on its investment in the programs and services it pays for and receives. We are shifting from traditional organizational management to performance management and optimization, ushering in a new era of greater transparency, more informed planning and decision-making and a focus on the results the community receives from its investment in City programs. Further, we have shifted away from short-term solutions to balance the General Fund budget toward a long-term outlook that ensures that all City funds are healthy, stable, maximizing their potential and fully supporting their programs. The era of relying upon the use of one-time transfers to balance the General Fund budget is closing.

The future—once dimmed by financial uncertainty—looks bright and stable. The City's effort to achieve fiscal sustainability would not have been possible without a truly collective effort on the part of the community and, most of all, our elected leaders. City employees have also risen to the challenge with limited staffing, increased workloads and a willingness to reevaluate the way services are delivered to the community. Through shared sacrifice, we have emerged from our fiscal crisis stronger, wiser and in a better position to make investments for the present and the future. This is not to say that all our challenges are behind us; on the contrary, many are just beginning.

The City faces several tests that will require a comprehensive, coordinated approach. One-fourth of Long Beach residents live in poverty and many of them are youth. An increasingly diverse population requires creative approaches to existing services in order to effectively create an improved quality of life for all of Long Beach's residents, workforce and visitors. The surge in new development and economic activity must be balanced with environmental and neighborhood preservation. Aging streets, pipelines, broken sidewalks and storm drains require costly, ongoing upgrades far beyond our immediate means. The City must be able to attract and retain a quality workforce that can meet the high service expectations of our community. And above all else, the City must maintain the fiscal discipline necessary to balance all of these complex needs. It is a simple fact that there will not be enough financial resources to address all issues and desires. With that in mind, as we lay out our plans to allocate our resources, we must continue to follow the City Council's adopted Financial Policies so that we do not return to the fiscal upheaval from which we have just emerged. The City has moved beyond crisis mode and set itself onto firm footing for the future, but we still have a long way to go in order to produce the results expected by Long Beach residents.

In the coming years, we must continue to make community safety and its various components our top priority. To that end, we need to identify resources to address police staffing needs, fire disaster response and facility needs; build strong neighborhoods by providing opportunities through education for children and adults to enhance their role in society; sustain a clean environment; reduce blight and other hazards; restore the infrastructure; further develop the City's diverse workforce; and, maintain a prudent, stable budget. Although the challenges seem beyond reach, we have proven our mettle against steep odds before, and I am confident we will do so again. So the question remains: Will we continue to embrace the changes needed to stay ahead of the next crisis and to meet our challenges head-on? Although we cannot solve all problems overnight, the FY 07 Proposed Budget represents one of the first steps on that path.

II. Fiscal Year 2007 Budget: Fiscal Stability for a Better Future

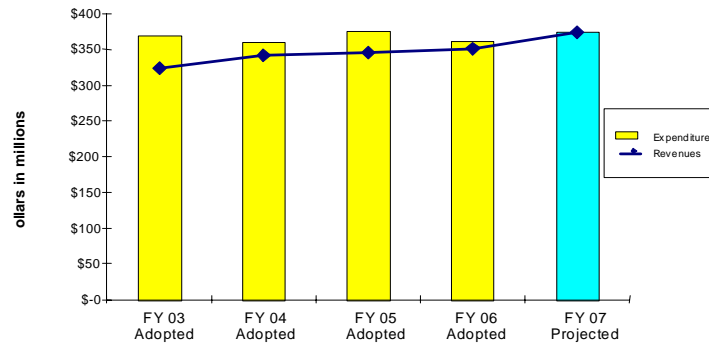
I am pleased to transmit for your consideration the FY 07 Proposed Budget, which for all funds is estimated to be approximately \$2.22 billion (including \$475.5 million in the Harbor Fund, \$82.1 million in the Water Fund and \$374.1 million in the General Fund). Most of these monies are from restricted sources or are associated with enterprise operations (e.g., Airport, Sewer and Refuse). With increased costs for previously negotiated salary adjustments, gasoline, energy, natural gas and general liability insurance, as well as operating costs at the Harbor Department related to its clean air action plan and oil operations, the City's overall budget has increased by approximately \$156.5 million from FY 06.

While there are 36 separate funds that comprise the City's budget, my Budget Message will once again focus on the General Fund and selected specialized funds, as these are the funds that support our core municipal services and have undergone the most recent and dramatic changes. It is the General Fund that has been the focus of intense scrutiny over the past few years as we collectively addressed the structural deficit in the Fund through the Financial Strategic Plan (Plan).

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The FY 07 Proposed Budget realizes the vision set forth in the Plan, the framework through which the City attacked its projected \$102 million structural imbalance in the General Fund. Since adopting the Plan in FY 03, the City Council has adhered to its Financial Policies to make tough decisions to reduce staffing levels, improve operational efficiencies, reduce services and enhance cost recovery, and in so doing, cut the deficit by \$92 million in just three years. The FY 07 budget proposes solutions to eliminate the last \$10 million. By solving the structural deficit, the City is in a position to use one-time resources for one-time needs, such as infrastructure and technology improvements.

The Plan Worked



In compliance with the City Council's Financial Policy on achieving and maintaining a *Structurally Balanced Budget*, the General Fund budget will be without a structural budget deficit for the first time in over two decades. While this may seem like a trivial distinction, it couldn't be any more significant. The City now has an equal amount of recurring revenue to support its critical recurring expenses for programs and services such as police, fire, libraries, recreation and public works. An overarching threat no longer exists that a core service would be cut because one-time revenues needed to fund such services did not materialize. Such fiscal stability not only places the City on a more sustainable service delivery and planning footing in the short-term, but also allows the City to begin making long-term investments and utilizing long-term strategies to improve our quality of life in years to come. It also sends a clear sign to credit rating agencies and outside interests that Long Beach is a safe and responsible place to make investments. In fact, as a testament to the direct impact of the Plan, after years under a *negative watch* the City's credit rating was increased to *stable* in recent months.

The FY 07 Proposed Budget solves the \$10 million deficit using many of the same tools employed in previous years. As anticipated in the Plan, base revenues are showing natural growth now that the final Utility Users Tax reduction occurred in 2005. In addition, after three years of cuts to department budgets and services to the community, to eliminate the structural deficit I am proposing a combination of: budget savings through optimization; appropriately allocated General Fund costs to other funds where the services are actually provided; increased cost recovery through new and adjusted fees; and savings generated by improvements in daily business practices. As promised to the City Council, no further library reductions are included in the FY 07 Proposed Budget. Specifically, the structural balance was achieved through:

- Budget savings through optimization (\$4.9 million)
 - Improvement planned through optimization efforts including reprographics and helicopter maintenance
 - Savings from the Employee Health Benefit optimization, generating savings while maintaining current health insurance benefits

- Appropriately allocated General Fund costs to other funds where the services are actually provided (\$3.7 million)
 - Most Planning and Building functions were transferred to a new self-supporting Development Services Fund, eliminating the traditional General Fund subsidy provided for the department's services
 - Correctly assigned Parks, Recreation and Marine administrative and management costs associated with Tidelands activities to the Tidelands Fund
 - All appropriate Community Development administrative costs were allocated across its operations and funds
 - Full cost allocation to enterprise funds for Police and Fire safety services
- Increased cost recovery through new and adjusted fees (\$1.4 million)
 - \$1.4 million in new and increased General Fund fee revenue are proposed

The next section looks beyond the structural deficit solutions and provides an overview of the General Fund by total expense and revenue, to provide a broader context for how we are positioning the City for the future.

III. The FY 07 General Fund: Balanced and Strong

The primary goal going forward is to remain fiscally responsible as the City plans for the future. Maintaining the balance between our ongoing resources and our ongoing expenses will be paramount. Ever increasing costs, maintaining a focus on core services and managing finite resources, however, present a clear challenge in balancing demands for service with available resources.

Projected Revenue

The General Fund has hundreds of different revenue sources to support the numerous operations of various City departments. Revenues coming into the General Fund include taxes, fees for service, regulatory fines and grants, among others. General Fund revenue overall is projected to rise gradually in a positive direction. Estimated revenue in the General Fund is \$376.4 million. Of this total estimate, \$365.7 million is ongoing, structural resources while \$10.7 million is one-time in nature. One-time resources include \$8.9 million in proceeds from the sale of City property, \$1.5 million in payments for FY 05 safety services provided to the Harbor Department, and \$300,000 of previously reserved Library funding for materials at the new MacArthur Branch.

The four largest structural revenue sources for FY 07—property tax, sales and use tax, motor vehicle in-lieu tax (VLF) and utilities users tax—comprise 53 percent of total General Fund revenues. The following is a closer look at these key General Fund resources:

- *Property Tax (\$65.6 million)* growth in FY 07 is expected to exceed 6 percent in non-Redevelopment Areas, and the future outlook reflects a slowing in the residential real estate market and slower appreciation.
- *Sales and Use Tax (\$55 million)* is expected to trend steady at a 4 percent growth rate due to slowing growth in discretionary spending, offset by anticipated increases in the price of consumer products due to higher transportation costs.

- The *Vehicle License Fee* (\$37.2 million) is averaging 7 percent growth, attributable to the State's Property Tax In-lieu of VLF payments, which grows as citywide property values increase.
- The *Utility Users Tax* (\$43.2 million) combines four separate taxes—telephone users tax, electric users tax, gas users tax and water users tax. The telephone users tax (\$15.3 million) should remain stable into FY 07 due to price competition. In FY 06, Southern California Edison enacted rate increases, which will result in growth in electric users tax (\$18.7 million) revenue in FY 07. The gas users tax (\$6.2 million) should experience minimal to modest growth assuming average consumer usage and due to stable commodity prices brought about by long-term purchasing contracts negotiated by the Gas and Oil Department. The water users tax (\$3 million) is expected to see a 3 percent increase in FY 07.

For a complete list of the Top 40 General Fund revenue for FY 07, please see **Attachment A**.

Furthermore, the City continues to evaluate its fees for services to make sure they support the actual cost of providing services. At the recommendation of the Budget Oversight Committee, improved cost recovery was an important component of solving the \$10 million deficit and avoiding further budget cuts. To this end, and to further demonstrate their commitment to fiscal responsibility and leadership, the City Council adopted an amended Financial Policy on *User Fees and Charges* on July 11, 2006, which reads:

The City of Long Beach is empowered to recapture, through fees, up to the full cost of providing specific services. Regular and consistent review of all fees is necessary to ensure that the costs associated with delivery of individual services have been appropriately identified, and that the City is fully recovering those costs. It is the City's policy to set user fees at full cost recovery levels, except where a greater public benefit is demonstrated to the satisfaction of the City Council, or when it is not cost effective to do so.

In a direct move toward full compliance with this Financial Policy, the City expects to recoup Citywide an additional \$5.5 million in fees for service, of which approximately \$1.4 million are in the General Fund. While it would neither be possible nor advisable to increase all fees to 100 percent cost recovery in a single year, the City has committed to adjusting its fees at a measured pace over the next 2-3 years to eliminate subsidies that are not deemed to provide a greater public benefit. For an illustrative list of proposed fee adjustments for FY 07, please see **Attachment B**.

Proposed Expenditures

The Proposed General Fund budget is \$374.1 million. Of this total, \$364.1 million are structural expenses offset completely by structural revenue, providing for a \$1.6 million structural surplus, with the remaining representing \$10 million in appropriate one-time costs. These resources will provide for a myriad of traditional services and positive results for the community impacting every resident in every neighborhood in Long Beach. The General Fund provides traditional police, fire, library, parks and recreation, public works and other general government services.

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While it is necessary to remain fiscally prudent in order to structurally balance the budget, modest investments need to be made to ensure that we are positioning ourselves to meet the current and future needs of the community. The FY 07 Proposed Budget provides for a modest level of investments, despite higher costs in FY 07 due to employee salary increases, escalating insurance costs, and higher fuel and energy prices, as well as one-time resources now available with a structurally balanced budget.

One-time resources, per the City Council's Financial Policy on the *Use of One-time Resources*, can only be used to support one-time expenses. Now that the City does not need to plug budget gaps with its one-time revenues, prudent investments should be made on critically needed one-time infrastructure and technology investments that will improve operational efficiency and responsiveness to the community in years to come. Contingent upon the receipt of one-time resources becoming available, \$10 million in investments are proposed including \$300,000 for books and materials for the new Mark Twain Library; \$2.7 million in technology investments, including: public safety communications systems; 311 Citizen Request Management System year one design and implementation; and a Citywide Performance Management System; and \$4.6 million in infrastructure improvements.

Specifically, one-time resources will fund another commitment of \$3 million for critical and other high-priority facility repairs at Police, Fire, Library, Parks, Health and Public Works facilities. The City residential street and slurry seal program will be funded using \$1.3 million in one-time General Fund resources combined with \$3.8 million of Proposition 42 funding for a total of \$5.1 million. The program will be funded at a slightly greater level than the current fiscal year. In addition to this commitment to residential street work, it should be noted that the Redevelopment Agency, through both its available bond proceeds and annual tax-increment, is expected to fund \$8.3 million in additional street work during FY 07.

Furthermore, the City will be using \$2.5 million in General Fund resources (coupled with \$500,000 in Community Development Block Grant (CDBG) funding) to meet its annual commitment of \$3 million to sidewalks, curbs and gutters. An additional one-time \$250,000 reserve is proposed for Americans With Disabilities Act (ADA) improvements as the need arises throughout the year. Over \$16.6 million combined is going toward improving our streets, curbs, gutters and sidewalks.

For a discussion of the outcomes the community can expect from the City's ongoing and enhanced support for its programs and services, categorized into key areas of service delivery, including: Community Safety; Infrastructure and Transportation; Neighborhoods and Housing; Culture, Education and Leisure; Health and Human Services; and, the Environment, please see **Attachment C – FY 07 Results for the Community**. For a more detailed list of program enhancements included in the FY 07 Proposed Budget by department for all funds, please see **Attachment D**.

Lastly, in line with the City Council's Financial Policy on *General Fund Reserves*, budgeting appropriate reserve levels must be a priority. In FY 07, I am proposing that \$200,000 be set-aside in the Operating Reserve and \$200,000 be directed to the Infrastructure Reserve, while maintaining the General Fund Emergency Reserve of \$36.1 million.

IV. FY 07 Non-General Funds: Strengthening Our Community

Beyond the General Fund, the City has 35 other funds established to support enterprise operations and manage restricted, non-discretionary revenue sources. These funds comprise \$1.85 billion of the City's \$2.22 billion total budget. The following section incorporates issues impacting other key City funds, including the Health Fund, Community Development Grants Fund (specifically, Community Development Block Grant funding), Redevelopment Agency, Tidelands and Gas Funds. During these times of gradual economic recovery and shifting priorities at the state and federal levels, the City is susceptible to sharply changing revenue sources, especially in those programs funded heavily, if not exclusively, by grants from other levels of government.

Fund	FY 07 Proposed Budget
Community Development Grants Fund	\$25,088,421
Health Fund	\$45,190,217
Redevelopment Agency	\$102,910,467
Tidelands Fund	\$113,191,473
Gas Fund	\$134,117,125

Community Development Grants Fund

The Community Development Grants Fund comprises Community Development Block Grant (CDBG) funding and Workforce funding. The Community Development Grants Fund will see a reduction in revenue due to HUD entitlement decreases in FY 07. This reduction will impact various programs, including residential rehabilitation, housing assistance, public service and facilities improvements. The Community Development Advisory Commission held public hearings and approved the proposed CDBG budget for FY 07. A large portion of CDBG funds is restricted to "bricks & mortar" public improvements, some of which has been dedicated for years toward completing required ADA public facility improvements. That program has been completed and it is proposed that those funds be used to fund new open space acquisition and development in some of the most crowded underserved areas of the city.

Health Fund

The Health Fund, which is primarily funded by grants from other agencies, supports services that form an important link in the community safety continuum. Unfortunately, the Health and Human Services Department has been facing, and aggressively addressing, significant reductions to its grant funding the past few years. This has occurred in a challenging environment for maintaining critical health services for Long Beach residents. Traditional funding sources from the State and Federal level are shrinking, cost recovery on services to underrepresented communities remains difficult, and demands are higher than ever for services.

Seen as an investment to the community due to the nature of the preventive and other community health services provided, the General Fund has been required to subsidize the Health Fund due to lost revenue over the past few years. In the coming fiscal year the General Fund will subsidize the Health Fund by \$1.37 million, providing time for the Fund to stabilize. Financing health and human services will be priority optimization review for FY 07. This General Fund investment will help maintain core services even as the Department has made additional staffing and service reductions to keep the fund balanced.

Redevelopment Agency

The City's Redevelopment Agency (RDA) budget for FY 07 is \$103 million. The RDA is funded by incremental increases in property tax revenue, and has leveraged this revenue by selling bonds guaranteed by tax increment revenue. A \$184.8 million FY 05 bond resulted in an infusion of funds to implement much-needed redevelopment and housing projects.

The RDA has been spending these revenues on such public improvement and development projects, including: major street and sidewalk improvements; Admiral Kidd Park and Teen Center improvements; 55th Way Park; Drake Park expansion; Orizaba Park improvements; Long Beach Boulevard repaving; Menorah Senior Housing; market-rate housing, like West Gateway; public parking; and commercial development. During FY 07, the RDA will continue to spend bond proceeds on these and other similar multi-year projects. Tax increment revenues are expected to remain a steady and strong funding source, also providing funding for housing programs, debt service payments and importantly additional funding for facility, street, sidewalk and other blight abatement projects in our neighborhoods.

The RDA also makes tax increment pass-through payments to the City's General Fund. Pass-through payments are statutorily required and consist of a portion of tax increment revenues from RDA areas established after the mid-1990s; the payments are shared with other area taxing agencies that would otherwise receive property tax revenue if the RDA did not exist. The pass-through to the General Fund is approaching \$3 million in FY 07.

Tidelands Fund

As funds retained from oil revenue were statutorily reduced through 1989, the Tidelands Fund has had to rely on one-time funds to balance its budget, as the services provided and other Tideland funding sources do not generate enough revenue to offset their cost. The Harbor Fund transfer and a better-than-expected transfer from the Tidelands Oil Revenue Fund (TORF) given the continued high price of oil (budgeted at \$45/bbl for FY 07) will result in a balanced budget for FY 07. While the Tidelands Fund has benefited from the high price of oil and increasing Harbor Fund transfers in the recent past, prudent fiscal policy dictates the continuation of a conservative approach to budgeting oil revenue. Just a few short years ago locally produced oil was selling for under \$10/bbl. Due to the volatility of oil prices, potential additional revenues will be used to address a deferred capital projects list that currently totals about \$31 million, and to establish a prudent operating reserve. The FY 07 proposed Tidelands Fund budget includes funding for the Center Theater and Arena roof replacement and solar panel installation, as well as to continue work to repair seawalls.

The Board of Harbor Commissioners has again approved a budgeted transfer of 10 percent of their net income, amounting to \$14.2 million for FY 07, the most ever, without which the City would not be able to afford critical Tidelands services such as beach maintenance, lifeguards, facilities maintenance, aquatics programs and many critical capital projects. The Harbor Department also recently received a credit rating improvement to "Aa2" from "Aa3", in response to its strong financial performance.

FY 08 will present a budgetary challenge due to a new debt burden associated with paying for the marina rebuild projects that started in 2005. Given the sizable investment in our marinas, an internal optimization study of its operations is proposed for FY 07. The Tidelands Fund is also projected to have to contribute to the City's Aquarium Bond payments, which are also supported by the Aquarium's net revenue and Downtown Redevelopment Area transient occupancy taxes.

Gas Fund

The Gas Fund supports the fifth largest municipally owned natural gas utility in the country, and is one of only four in the state. Long Beach Gas and Oil continues to provide safe and reliable natural gas services to residents and businesses of Long Beach and Signal Hill. The historically warm winter of 2005-2006 accelerated the City's reevaluation of the level of the Gas Fund's charter-enabled support of the General Fund, as the Gas Fund's revenue dipped due to lower than usual customer usage. In response to this situation and in consultation with credit agencies, beginning in FY 07 a more strictly defined multi-year fund balance and transfer policy has been developed to govern the use of Gas Fund resources going forward.

The policy states that transfers from the Gas Fund to the General Fund will be made in a manner that provides a minimum balance of \$5 million in the Gas Fund. The City has begun to take deliberate steps toward achieving this policy objective, with a projected ending fund balance of \$4.5 million for the Gas Fund in FY 07 (up from a the \$2.1 million projected ending fund balance in FY 06.)

A key one-time resource that is anticipated in FY 07, but has not been included in the FY 07 Proposed Budget due to a pending court decision, is the money due the City from Sempra Energy to settle a lawsuit resulting from the 2001 energy crisis. Should this settlement be finalized, approximately \$6 million will be made available in the Gas Fund.

V. Optimization and Performance Management: Continuous Improvement to Enhance Results for the Community

As the City continues to move forward with firmer fiscal footing and we begin to make short and long-term investments in our neighborhoods, it is critical that we maintain our commitment to both continuous service improvement and an ongoing performance-based evaluation of our programs and services. Such a willingness and ability to look inward at how efficiently we provide services, and outward to ensure we are allocating resources effectively to match the community's priorities, will be guiding forces for the continued stabilization and rebirth of the City for the community. While both of these strategies have been much discussed over the past three years, I wanted to share some thoughts about both optimization and performance management as they relate to the FY 07 Proposed Budget.

Optimization

Since formulating the Financial Strategic Plan, the City has embarked on a series of efforts to reduce costs, improve service—and in some cases increase revenue—by identifying and adopting more efficient and effective ways to provide services. These “optimization” efforts begin with a team of employees who scrutinize existing business practices, identify potential areas of improvement and recommend ways to create business process improvements. Sometimes, these employees work with an outside expert who has expertise and knowledge of “best practice” approaches used by private and public sector agencies.

As a result of these optimization studies, the City has improved the quality of many services while reducing costs. Highlights from recent efforts include:

- Code Enforcement - This study identified new ways to deploy code enforcement inspectors. This redeployment has improved overall response times, reduced inspection backlogs and substantially increased compliance while generating ongoing savings by eliminating service overlaps, streamlining processes and providing opportunities to better recover the cost of inspection services.
- Fire Services - This study made dozens of recommendations, among them was bringing the Basic Life Support ambulance program back into the Fire Department, rather than continuing to contract-out to a private firm. In just one year, this move has improved care for Long Beach residents needing ambulance transport, strengthened the diverse and qualified candidate pool for fire fighters and improved cost recovery of our emergency medical services program.
- Citywide Fee Study - This study compared hundreds of City of Long Beach fees to those charged by other cities. After calculating the actual cost of providing hundreds of services, it was revealed that Long Beach charged well below the full cost of providing the service. Over the past few years, and going forward, the City has made an effort to increase its fees in order to reduce subsidies.
- Workers' Compensation - This study identified, and the City has implemented, numerous strategies to improve communication and medical care for injured workers. These service improvements saved over \$2 million a year citywide (\$1.3 million in the General Fund) while improving care for City employees. Savings are anticipated to grow in coming years as the improvement efforts are fully implemented.

Other optimization efforts underway include studies of towing services, reprographics, ambulance billing, crossing guard operations, technology services and custodial operations. For FY 07, I am proposing several new internal and external optimization efforts. Recommended studies include: Going Green - Alternative Energy Solutions; General Billing and Collections; Workforce Hiring and Retention; and Citywide Citizen Request Management (311 non-emergency response system). Other areas staff will focus attention on include: Financing Health and Human Services; Senior Services; Marina Operations; and, Graffiti Abatement.

In addition to the short-term cost savings and service improvements, these optimization studies have a profound impact on the way the City does business, ringing in a new era of more efficient, accountable and transparent government—performance management.

Performance Management

Focus On Results (FOR) Long Beach is a comprehensive performance-based management approach aimed at managing resources more efficiently and in a more transparent manner. Quite simply, it enables us to answer the question: What is the public getting for its money?

Importantly, FOR Long Beach does not merely quantify the costs of City services. It tells us what *results* we get for our investment. For example, under the old way of doing business, the City may have said: "We will spend \$635,040 on the Nature Center in the Department of Parks, Recreation and Marine." With FOR Long Beach, the City can pinpoint its actual performance: "Within the Environmental Stewardship Program, we will invest \$635,040 to support 126,000 visitors to the Nature Center, with 95 percent of those visitors identifying they had a positive experience."

Such detail will enable the City to track its performance year to year and to more effectively align resources with community priorities and areas of need. In addition, the City is using benchmarks to see how its performance stacks up against other cities and national standards. With these comparisons, progress can be measured not only against ourselves but also in relation to similar sized cities in California and across the country. These tools will help identify ways to invest dollars more wisely, to become more efficient and to improve services. At the end of the day, Long Beach residents will be able to see what benefits the dedicated City staff is providing through the use of community resources, and decision makers will have the opportunity to make more informed decisions on where to invest the public's tax dollars. Please see the program pages within each City Manager-department's budget chapter for many additional examples of FOR Long Beach in action.

Although the FY 06 budget contained elements of a performance-based program budget, the FY 07 budget truly marks the beginning of a concerted implementation effort. All City Manager departments have completed Strategic Business Plans, setting specific goals and objectives based on stakeholder input, and a clear program structure to define what services they are providing for the community. Developing the most effective performance measures for each program is still an ongoing process; however, those that have been developed to date will allow departments to begin tracking results and evaluate performance on an ongoing basis. The budget, in turn, aligns with these goals and objectives so the City can allocate resources along community priorities. This new way of doing business will help the City meet its future challenges through careful planning and data-driven decision making.

To ensure alignment of resources, the City will begin conducting an annual citizen survey to gauge community satisfaction with the services they receive and collect other input on the results generated through City programs. Public satisfaction is a critical part of FOR Long Beach and a key measure is how well programs are achieving or not achieving their desired outcomes. Maintaining a fresh perspective on community priorities will also allow the City to ensure it is putting its available resources where they are most needed and desired.

VI. FY 08 And Beyond: Positioning for the Future

The FY 07 Proposed Budget marks a historical turning point for this organization and the entire community, and embodies the myriad changes the City has gone through over the past few years. In just four years, the City has eliminated a huge structural deficit that once threatened to undermine provision of even the most essential public services. This progress has not come without pain. As the City has downsized the workforce and switched to more efficient business practices, employees have been challenged to make operational changes and in many cases absorb increased workloads. Residents have been asked to accept service reductions, and the entire community has had to reframe its expectations of City service given the budgetary reality.

As a testament to the significance of what has been accomplished to date, the City's approach to long-range planning through the Plan has been highlighted as a best practice in an upcoming book published by the Government Finance Officers' Association (GFOA) entitled, *Long-Term Financial Planning*. According to one of the many references to the Long Beach experience in the book, *"Long Beach's story demonstrates the critical role that long-term financial planning can play in securing the financial position of a government. Long-term financial planning is not just a one-time event in response to crisis. Long Beach's experience illustrates this point, too."*

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Indeed, the City is looking toward a brighter, more fiscally sound future, and is intent on continuing to make budget decisions in a deliberate, thoughtful and open fashion. The FY 07 Proposed Budget provides resources to add 8 sworn officers to the police force (5 providing service to the Port) and new service delivery models that will keep more patrol officers on the street; makes extensive investments in streets, sidewalks, facilities and storm drains; and marks the opening of the first new branch library in over 30 years.

As we look beyond FY 07, many challenges remain. For one, the City must continue to cultivate a high quality, diverse workforce. We will need to pay for already negotiated salary increases through FY 09, which includes aggressive raises for police officers and promises to get their pay up to the region's growing median salary in September 2009. Second, the City will need to maintain funds for Homeland Security and public health programs, which will require ongoing investments as grant dollars are likely to shrink. Third, beginning in FY 08 new accounting standards require Long Beach and all cities, counties and states to recognize non-pension, post-retirement benefits, such as retiree healthcare subsidies. Lastly, the City must make ongoing, long-term commitments to its critical infrastructure, facilities, and technology, including street reconstruction and repair; the City Hall seismic retrofit; storm drains, curbs, and gutters; emergency communication systems; and upgrades to Fire and Police stations.

With all of these impending needs, the City should maintain the fiscal discipline that has brought us through this latest crisis. To that end, the City should continue to adhere to the City Council's financial policies, especially those related to a structurally balanced budget, General Fund reserves, use of one-time resources, use of new discretionary resources, and user fees and charges. It should create and maintain prudent General Fund reserves: maintain its 10 percent Emergency Fund Balance Reserve plus aggressively build its contingency funds for unexpected infrastructure and operating costs. It is in the best interest of our citizens and employees that we maximize our commitment to performance management—FOR Long Beach—to monitor and assess the services we provide to the community, and that we constantly search for ways to improve the results of programs we deliver.

With the structural deficit behind us, and our revenue stabilized, the City is actively positioning itself for a prosperous future. The physical and programmatic investments made with the FY 07 Proposed Budget further our place on a very positive path. I feel that the reforms and progress made in just three short years demonstrates this commitment, and ensures decisions, including the FY 07 budget, will reinforce this fundamental belief.

Sincerely,



Gerald R. Miller
City Manager

Attachment A: General Fund Revenue (Top 40)
Attachment B: Proposed FY 07 Fee Adjustments by Department
Attachment C: FY 07 Results for the Community
Attachment D: Proposed Enhancements

General Fund Revenues

TOP 40 GENERAL FUND REVENUES	FY 04 ACTUALS	FY 05 ACTUALS	FY 06 ADJ BUD	FY 06 ETC	FY 07 PROP
SECURED REAL PROPERTY TAXES	\$ 52,254,309	\$ 54,396,274	\$ 58,015,000	\$ 58,496,000	\$ 65,637,308
CITY SALES AND USE TAX	39,784,896	45,734,064	47,738,000	50,547,466	55,040,000
MOTOR VEHICLE IN LIEU TAX	20,963,264	23,804,290	25,250,000	29,977,000	37,230,000
ELECTRIC USERS TAX & PENALTIES	18,574,083	15,872,739	16,500,150	17,200,000	18,750,150
TELEPHONE USERS TAX & PENALTIES	18,121,146	15,453,280	16,100,000	15,260,000	15,260,000
PARKING CITATIONS	9,565,616	11,281,860	10,750,758	12,628,640	13,010,000
BUSINESS LICENSE TAXES	9,028,473	9,640,923	9,930,000	10,130,000	10,985,000
PIPELINE FEES	4,461,178	5,402,713	6,650,053	6,599,061	10,783,373
EMERGENCY AMBULANCE FEES	4,354,236	5,065,094	8,240,000	8,480,000	8,944,000
TRANSIENT OCCUPANCY TAX	7,044,122	7,763,905	8,150,000	8,150,000	8,598,250
PIPE LINE FRANCHISES	6,389,949	7,770,758	8,127,000	6,790,000	6,930,000
ELECTRIC COMPANY FRANCHISES	5,569,740	5,553,646	5,600,000	6,350,000	6,890,000
GAS USERS TAX & PENALTIES	5,360,400	5,117,902	5,700,000	6,130,000	6,190,000
AMERICAN GOLF LEASE	2,942,627	3,625,019	4,100,000	4,000,000	4,245,000
INTEREST-POOLED CASH	3,387,228	3,386,755	3,250,000	3,590,301	4,100,000
PRIOR YEAR SECURED REAL PROPERTY TAXES	222,240	3,611,267	2,500,000	4,522,000	3,850,000
VEHICLE CODE FINES	3,663,079	3,102,143	3,300,000	2,890,000	3,300,000
LAND,BLDG,R/W,EASEMENT,APT RENTALS	3,527,760	3,086,021	3,208,372	3,395,389	3,228,134
CIP-ENGINEERING CHARGES	3,368,016	2,504,081	3,150,000	1,485,800	3,150,000
WATER USERS TAX & PENALTIES	3,358,451	2,851,867	3,000,000	2,954,000	3,043,000
CHARGES FOR SPECIAL SERVICES	2,834,020	3,313,027	2,974,840	3,293,149	2,974,840
MISC REFUNDS & REIMB	1,953,254	2,940,407	2,505,982	2,914,904	2,511,134
OIL PRODUCTION TAX	2,247,267	2,223,557	2,240,000	2,300,000	2,323,000
REDEV. REIMB.-NORTH LB	1,442,029	1,691,803	1,653,055	1,835,009	2,189,679
REAL PROPERTY TRANSFER TAX	2,288,974	2,898,321	2,300,000	1,800,000	1,800,000
UNSECURED PERSONAL PROPERTY TAXES	2,428,310	1,686,687	2,000,000	1,140,000	1,729,500
MISC REVENUE FROM OTHER AGENCIES	1,210,329	778,535	1,480,155	716,894	1,626,155
OFF-STREET PARKING	1,189,850	1,312,970	1,359,386	1,337,451	1,598,556
OTHER DEPT CHGS TO GOVT'L FUNDS	2,136,529	2,250,648	1,250,736	1,348,466	1,270,236
METERED/OTHER PARKING	715,042	928,241	1,190,000	1,080,000	1,190,000
ASSET MANAGEMENT CHARGES	1,874,400	1,497,614	1,501,706	1,501,706	1,180,354
CITY/MISC/BOND REFI ADVANCES	-	-	1,300,000	1,146,292	1,146,292
FACILITY RENTAL	704,642	679,058	927,229	656,345	1,018,667
INTEREST-LOAN REPAYMENTS	26,861	275,425	728,677	928,143	968,948
FIRE PLAN CHECK FEES	728,917	780,308	876,543	950,000	950,000
SELF-SUSTAINING CLASSES-REC	844,958	745,616	863,442	814,783	863,442
ACTIVITY CHARGES-REC	830,712	757,477	831,765	805,813	861,734
INTANGIBLE PERSONAL PROPERTY TAXES	279,947	612,563	390,000	700,000	853,000
EL DORADO PARK FEES	623,617	648,306	751,410	699,692	806,903
TRANSFERS FROM OTHER FUNDS	48,485,572	44,136,969	36,386,336	39,677,546	28,674,418
SUBTOTAL TOP 40 GENERAL FUND REVENUES	\$ 294,786,043	\$ 305,182,131	\$ 312,770,595	\$ 325,221,849	\$ 345,701,073
SUBTOTAL ALL OTHER REVENUES	\$ 72,169,881	\$ 67,934,867	\$ 47,164,955	\$ 41,415,030	\$ 30,684,971
TOTAL	\$ 366,955,924	\$ 373,116,997	\$ 359,935,549	\$ 366,636,880	\$ 376,386,043

Summary of Key Proposed FY 07 Fee Adjustments by Department

FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
COMMUNITY DEVELOPMENT - CODE ENFORCEMENT						
WEED ABATEMENT - TRANS LIEN TO TAX COLLECTOR	LIEN	\$60	\$84	\$1,200	\$150	GENERAL
FINANCIAL MANAGEMENT						
BUSINESS LICENSE						
• ARCADE	PERMIT	\$250	\$300	\$600	*	GENERAL
• AUTO WRECKING PERMIT	PERMIT	\$20	\$300	\$280	*	GENERAL
• BOXING/WRESTLING	PERMIT	\$350	\$1,200	\$850	\$1,162	GENERAL
• COIN, STAMP DEALER - INITIAL	PERMIT	\$20	\$60	\$40	\$118	GENERAL
• COIN, STAMP DEALER - ANNUAL	PERMIT	\$100	\$150	\$200	\$1,132	GENERAL
• FORTUNE TELLING - ANNUAL	PERMIT	\$525	\$300	(\$450)	*	GENERAL
• JUNK COLLECTOR - INITIAL	PERMIT	\$20	\$60	\$40	\$45	GENERAL
• JUNK DEALER - ANNUAL	PERMIT	\$75	\$150	\$150	\$1,368	GENERAL
• MASSAGE ESTABLISHMENT - ANNUAL	PERMIT	\$100	\$700	\$600	\$42	GENERAL
• MASSAGE TECHNICIAN - ANNUAL	PERMIT	\$100	\$150	\$1,200	\$5,640	GENERAL
• PAWN BROKER - INITIAL/ANNUAL	PERMIT	\$1,070	\$600	(\$470)	*	GENERAL
• SECONDHAND DEALER - INITIAL	PERMIT	NEW	\$300	\$300	*	GENERAL
• PAWN BROKER/SECONDHAND DEALER - RENEWAL	PERMIT	NEW	\$50	\$4,900	\$10,290	GENERAL
• DISPLAY/SELLING EVENT PROMOTER - ANNUAL	PERMIT	\$15	\$60	\$270	\$2,520	GENERAL
• SWAP MEET	PERMIT	\$20	\$60	\$40	\$481	GENERAL
• PEDDLER	PERMIT	\$20	\$60	\$40	*	GENERAL
• PUBLICLY ACCESSIBLE EXTERIOR PAY TELEPHONE	PERMIT	\$15	\$25	\$10	*	GENERAL
• POOL OR BILLIARD HALL (1 OR 2 TABLES) - INITIAL	PERMIT	\$100	\$150	\$4,800	\$4,320	GENERAL
• POOL OR BILLIARD HALL (3 OR MORE TABLES) - INITIAL	PERMIT	\$350	\$1,200	\$18,700	\$20,944	GENERAL
• FAMILY BILLIARD HALL - INITIAL	PERMIT	\$350	\$1,200	\$850	\$1,067	GENERAL
• BILLIARD HALL - ANNUAL	PERMIT	NEW	\$50	\$50	*	GENERAL
• CARD ROOM - INITIAL	PERMIT	\$1,100	\$1,200	\$100	\$805	GENERAL
• CARD ROOM - ANNUAL	PERMIT	\$100	\$150	\$50	*	GENERAL
• BOWLING ALLEY - INITIAL	PERMIT	\$450	\$1,200	\$750	\$639	GENERAL
• BOWLING ALLEY - ANNUAL	PERMIT	NEW	\$100	\$100	*	GENERAL
• ENTERTAINMENT - INITIAL	PERMIT	\$750	\$1,000	\$3,250	\$22,269	GENERAL
• ENTERTAINMENT - TEMP	PERMIT	\$225	\$300	\$75	\$2,413	GENERAL
• ENTERTAINMENT - ANNUAL	PERMIT	\$765	\$825	\$5,520	\$71,208	GENERAL
• VEHICLE FOR HIRE - INITIAL	PERMIT	\$420	\$550	\$130	*	GENERAL
• VEHICLE FOR HIRE - ANNUAL	PERMIT	NEW	\$250	\$250	*	GENERAL
• HORSE DRAW CARRIAGE - APPLICATION FEE	APPLICAT- ION	\$420	\$550	\$130	*	GENERAL
• TOWING OPERATIONS - INITIAL	PERMIT	\$409	\$700	\$291	\$52	GENERAL
• TOWING OPERATIONS - ANNUAL	PERMIT	\$65	\$150	\$85	\$602	GENERAL
• SOCIAL CLUB - INITIAL	PERMIT	\$350	\$600	\$250	\$2,074	GENERAL
• PEDICAB OWNER - INITIAL	PERMIT	\$420	\$550	\$550	*	GENERAL
• PEDICAB OWNER - ANNUAL	PERMIT	NEW	\$250	\$250	*	GENERAL
• ADULT ENTERTAINMENT BUSINESS (LBMC 21.51.020)	PERMIT	\$250	\$1,200	\$950	\$1,011	GENERAL
• ESCORT (EMPLOYEE OF ESCORT BUREAU) - INITIAL	PERMIT	\$20	\$250	\$230	*	GENERAL
• ESCORT (EMPLOYEE OF ESCORT BUREAU)	PERMIT	\$20	\$150	\$130	\$315	GENERAL
• FIREARM DEALER - A17NEW/RENEWAL	PERMIT	\$20	\$100	\$80	\$376	GENERAL
• SELLING CLUB - INITIAL	PERMIT	\$20	\$100	\$80	*	GENERAL
• SELLING CLUB - ANNUAL	PERMIT	\$790	\$300	(\$490)	*	GENERAL
• NOTIFICATION FEE (HEARING)	NOTIFICAT- ION	\$1	\$2	\$1	\$2	GENERAL
• DUPLICATE LICENSE	PERMIT	\$25	\$30	\$5	*	GENERAL
• DUPLICATE DECAL	DECAL	\$10	\$12	\$2	*	GENERAL
• ENDORSEMENT OF CHANGE OF ADDRESS	ENDORSE- MENT	\$25	\$30	\$5	*	GENERAL
• ENDORSEMENT OF CHANGE OF BUSINESS STRUCTURE	ENDORSE-	NEW	\$30	\$30	*	GENERAL

*Data required to determine subsidy or to estimate revenue is not currently available.

FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
	MENT					
• PRINTED COPY OF WEEKLY NEW BUSINESS LIST	COPY	\$1.50	\$2	\$1	*	GENERAL
• PRINTED COPY OF MONTHLY NEW BUSINESS LIST	COPY	\$5	\$8	\$3	*	GENERAL
• PRINTED COPY OF COMPUTER SCREEN PRINT	COPY	NEW	*.15	*	*	GENERAL
• MESSAGE TECHNICIAN - ADD/CHANGE LOCATION	CHANGE	\$25	\$30	\$135	\$6,453	GENERAL
• METER ACCESS FEE	ACCESS	NEW	\$30	\$5,010	*	GENERAL
• RESCHEDULING FEE	RESCHED- ULE	NEW	\$10	\$5,000	*	GENERAL
TOTAL				\$55,953	\$157,348	
FIRE						
• MEDICAL PATIENT TRANSPORTATION- ALS	TRIP	\$793	\$869	\$400,000	*	GENERAL
• MEDICAL PATIENT TRANSPORTATION- BLS	TRIP	\$558	\$611		*	GENERAL
TOTAL				\$400,000	*	
HEALTH AND HUMAN SERVICES						
• MULT DWELLING UNITS: 4-10 UNITS	PERMIT	\$150	\$165	\$84,975	\$560,835	HEALTH
• MULT DWELLING UNITS: 11-20 UNITS	PERMIT	\$159	\$175	\$17,456	\$133,102	HEALTH
• MULT DWELLING UNITS: 21+ UNITS	PERMIT	\$167	\$184	\$7,446	\$90,228	HEALTH
• MULT DWELLING UNITS: ROOMING HOUSE	PERMIT	\$99	\$109	\$140	\$2,212	HEALTH
• BED & BREAKFAST: 1-5 ROOMS	PERMIT	\$109	\$120	\$11	\$176	HEALTH
• BED & BREAKFAST: 6-20 ROOMS	PERMIT	\$295	\$325	\$30	\$35	HEALTH
• HOTELS/MOTELS: 6-10 ROOMS	PERMIT	\$256	\$343	\$1,821	\$342	HEALTH
• HOTELS/MOTELS: 11-50 ROOMS	PERMIT	\$416	\$397	(\$1,600)	\$1,600	HEALTH
• HOTELS/MOTELS: 51+ ROOMS	PERMIT	\$1,123	\$909	(\$4,503)	\$933	HEALTH
• MISC HOUSING FEES: REINSPECTION	REINSPEC- TION	\$113	\$124	\$5,500	\$39,500	HEALTH
• RESTAURANT: 0-10 SEATS	PERMIT	\$466	\$513	\$12,925	\$89,925	HEALTH
• RESTAURANT: 11-30 SEATS	PERMIT	\$596	\$656	\$17,520	\$61,612	HEALTH
• RESTAURANT: 31-60 SEATS	PERMIT	\$688	\$757	\$20,010	\$39,730	HEALTH
• RESTAURANT: 61-100 SEATS	PERMIT	\$769	\$846	\$11,242	\$11,096	HEALTH
• RESTAURANT: 101-150 SEATS	PERMIT	\$977	\$943	(\$2,308)	\$2,988	HEALTH
• RESTAURANT: 151-200 SEATS	PERMIT	\$993	\$974	(\$672)	\$1,644	HEALTH
• RESTAURANT: 201-400 SEATS	PERMIT	\$1,089	\$1,006	(\$4,171)	\$2,371	HEALTH
• RESTAURANT: 401+ SEATS	PERMIT	\$1,239	\$1,058	(\$3,989)	\$1,085	HEALTH
• BAR/TAVERN - LIMITED FOOD PREPARATION 0-30 SEATS	PERMIT	NEW	\$542	\$542	*	HEALTH
• BAR/TAVERN - LIMITED FOOD PREPARATION 61+ SEATS	PERMIT	NEW	\$699	\$2,097	*	HEALTH
• FOOD MKT RETAIL: 10-50 SQ FT	PERMIT	\$197	\$217	\$1,040	\$17,004	HEALTH
• FOOD MKT WHOLESALE 6000 + SQ FT	PERMIT	\$564	\$620	\$392	\$1,498	HEALTH
• PRODUCE MARKET WHOLESALE 2,000+ SQ FT	PERMIT	\$564	\$620	\$56	\$214	HEALTH
• FOOD SERVICE CART WATER RESAMPLE	PERMIT	NEW	\$15	\$150	*	HEALTH
• FOOD SERVICE CART REINSTATEMENT FEE	PERMIT	NEW	\$110	\$1,980	*	HEALTH
• FOOD SERVICE CART - CHANGE OF LICENSING INFO	PERMIT	NEW	\$25	\$125	*	HEALTH
• MOBILE SUPPORT UNIT	PERMIT	NEW	\$256	\$512	*	HEALTH
• MISSED ROUTINE INSPECTION PENALTY	PENALTY	NEW	\$25	\$450	*	HEALTH
• FOOD SERVICE CART: w/o PLUMBING	PERMIT	\$256	\$282	\$780	\$5,280	HEALTH
• FOOD SERVICE CART: w/ PLUMBING	PERMIT	\$451	\$496	\$1,215	\$7,425	HEALTH
• VEHICLES: FOOD RETAIL / NO PREPARATION	PERMIT	\$252	\$277	\$1,750	\$13,580	HEALTH
• VEHICLES: MOBILE FOOD PREPARATION	PERMIT	\$585	\$644	\$3,304	\$20,048	HEALTH
• VEHICLES: FOOD VEHICLE TRANSFER	PERMIT	\$45	\$50	\$5	\$40	HEALTH
• MOBILE FOOD PREP - WATER RESAMPLE		NEW	\$15	\$750	*	HEALTH
• MOBILE FOOD PREP - RETAIL - NO PREP REINSTATEMENT FEE	PERMIT	NEW	\$110	\$1,980	*	HEALTH
• MOBILE FOOD PREP\FOOD RETAIL - NO PREP CHANGE OF LICENSING INFO	PERMIT	NEW	\$25	\$125	*	HEALTH
• GROCERY VEHICLE WITH REFRIGERATION	PERMIT	NEW	\$300	\$600	*	HEALTH

*Data required to determine subsidy or to estimate revenue is not currently available.

FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
• MISSED ROUTINE INSPECTION PENALTY	PENALTY	NEW	\$25	\$450	*	HEALTH
• RETAIL FOOD PROC: 1-1999 SQ FT	PERMIT	\$799	\$879	\$1,840	\$7,429	HEALTH
• RETAIL FOOD PROC: 2000-5999 SQ FT	PERMIT	\$1,376	\$1,514	\$276	\$746	HEALTH
• RETAIL FOOD PROC: 6000+ SQ FT	PERMIT	\$2,070	\$2,277	\$207	\$388	HEALTH
• WHOLESALE FOOD PROC: 1-1999 SQ FT	PERMIT	\$799	\$879	\$160	\$646	HEALTH
• WHOLESALE FOOD PROC: 2000-5999 SQ FT	PERMIT	\$1,376	\$1,514	\$690	\$1,865	HEALTH
• WHOLESALE FOOD PROC: 6000+ SQ FT	PERMIT	\$2,070	\$2,277	\$207	\$460	HEALTH
• TEMP FOOD STAND - UNPACKAGED FOOD	STAND	\$67	\$95	\$28	*	HEALTH
• TEMP FOOD STAND - SAMPLING ONLY	STAND	\$50	\$55	\$5	*	HEALTH
• TEMP FOOD STAND - APPLICATION LATE SUBMITTAL PENALTY	PENALTY	NEW	\$33	\$1,650	*	HEALTH
• COMMUNITY EVENT ORGANIZER	EVENT	\$90	\$120	\$3,630	\$3,146	HEALTH
• COMMUNITY EVENT ORGANIZER APPLICATION LATE SUBMITTAL PENALTY	PENALTY	NEW	\$45	\$1,125	*	HEALTH
• MOBILE FOOD/FOOD CART IMPOUND FEES	PENALTY	NEW	\$100	\$3,000	*	HEALTH
• VENDING MACHINES - NON POTENTIALLY HAZARDOUS FOOD	PERMIT	\$50	\$55	\$85	\$1,394	HEALTH
• VENDING MACHINES - POTENTIALLY HAZARDOUS FOOD	PERMIT	\$50	\$80	\$30	*	HEALTH
• FOOD DEMONSTRATOR	PERMIT	\$136	\$150	\$14	\$51	HEALTH
• REINSPECTION FEE	REINSPEC-TION	\$110	\$121	\$1,650	\$8,400	HEALTH
• ADD A PARTNER	ADD	\$30	\$45	\$149	\$21	HEALTH
• MASSAGE	PERMIT	\$63	\$95	\$3,360	\$7,770	HEALTH
• HEALTH/FITNESS CENTER	PERMIT	\$63	\$95	\$864	\$1,998	HEALTH
• TANNING SALON	PERMIT	NEW	\$95	\$475	*	HEALTH
• CHILDREN'S CAMP	PERMIT	\$326	\$359	\$33	\$193	HEALTH
• ANIMAL KEEPER	PERMIT	\$172	\$189	\$85	\$90	HEALTH
• CERTIFIED FARMERS MARKET - 1-20 CERTIFIED PRODUCERS	PERMIT	NEW	\$302	\$302	*	HEALTH
• CERTIFIED FARMERS MARKET - 21-35 CERTIFIED PRODUCERS	PERMIT	NEW	\$518	\$2,590	*	HEALTH
• CERTIFIED FARMERS MARKET - 36+ CERTIFIED PRODUCERS	PERMIT	NEW	\$862	\$4,310	*	HEALTH
• COMMISSARY & RESTAURANT - 0 - 100 SEATS	PERMIT	NEW	\$959	\$1,918	*	HEALTH
• COMMISSARY & RESTAURANT - 101 + SEATS	PERMIT	NEW	\$1,341	\$2,682	*	HEALTH
• COMMISSARY & MARKET	PERMIT	NEW	\$824	\$3,296	*	HEALTH
• RESTAURANT & CATERER - 0 - 100 SEATS	PERMIT	NEW	\$959	\$9,590	*	HEALTH
• COMMISSARY & MARKET & CATERER - 100 + SEATS	PERMIT	NEW	\$1,341	\$13,410	*	HEALTH
• LAUNDRY: 1-4000 SQ FT	PERMIT	\$114	\$121	\$609	\$4,611	HEALTH
• LAUNDRY: 4001+ SQ FT	PERMIT	\$246	\$241	(\$5)	\$12	HEALTH
• PIGEON KEEPER	PERMIT	\$36	\$40	\$24	\$414	HEALTH
• PRIVATE STABLE	PERMIT	\$73	\$80	\$84	\$888	HEALTH
• WATER FEES: SWIM POOL/SPA (PUBLIC)	PERMIT	\$177	\$234	\$31,843	\$6,305	HEALTH
• WATER FEES: BACKFLOW PREVENTION DEVICE\BUSINESS - 1 DEVICE	PERMIT	\$9	\$92	\$43,575	\$37,800	HEALTH
• WATER FEES: BACKFLOW PREVENTION DEVICE\BUSINESS - 2-9 DEVICES	PERMIT	NEW	\$137	\$34,250	*	HEALTH
• WATER FEES: BACKFLOW PREVENTION DEVICE\BUSINESS - 10-19 DEVICES	PERMIT	NEW	\$465	\$11,625	*	HEALTH
• WATER FEES: BACKFLOW PREVENTION DEVICE\BUSINESS - 20+ DEVICES	PERMIT	NEW	\$1,310	\$26,200	*	HEALTH
• WATER FEES: REINSPECTION FEE	PERMIT	\$110	\$98	(\$122)	\$42	HEALTH
• TEMPORARY BODY ART STAND	PERMIT	NEW	\$85	\$85	*	HEALTH
• TEMPORARY BODY ART EVENT ORGANIZER	PERMIT	NEW	\$60	\$85	*	HEALTH
• GARMENT MANUFACTURING	PERMIT	\$213	\$233	\$720	\$1,296	HEALTH
• NOISE VARIANCE	INVESTIGAT-	\$150	\$165	\$15	\$39	HEALTH

*Data required to determine subsidy or to estimate revenue is not currently available.

FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
	ION					
• NOISE CONTROL BUSINESS LIC. INSP.	INVESTIGATION	\$103	\$113	\$10	\$91	HEALTH
PLAN CHECK FEES						
• RESTAURANT, 0-60 SEATS	PLAN	\$548	\$631	\$3,302	\$1,178	HEALTH
• RESTAURANT, 61-200 SEATS	PLAN	\$821	\$932	\$3,315	\$1,305	HEALTH
• RESTAURANT, 201+ SEATS	PLAN	\$876	\$1,029	\$3,067	\$953	HEALTH
• FOOD MKT RETAIL, 51-1999 SQ FT	PLAN	\$330	\$492	\$2,436	\$339	HEALTH
• FOOD MKT RETAIL, 2000-5999 SQ FT	PLAN	\$458	\$665	\$2,071	\$309	HEALTH
• FOOD MKT RETAIL, 6000+ SQ FT	PLAN	\$579	\$769	\$948	\$182	HEALTH
• FOOD PROCESSOR, 1-1999 SQ FT	PLAN	\$361	\$504	\$143	\$23	HEALTH
• FOOD PROCESSOR, 2000-5999 SQ FT	PLAN	\$579	\$769	\$190	\$36	HEALTH
• FOOD PROCESSOR, 6000+ SQ FT	PLAN	\$844	\$924	\$80	\$43	HEALTH
• MISC FOOD, FOOD WAREHOUSE/COMMISSARY	PLAN	\$263	\$423	\$160	\$20	HEALTH
• MISC FOOD, FOOD SALVAGER	PLAN	\$336	\$423	\$87	\$20	HEALTH
• MISC FOOD, FOOD VEHICLE	PLAN	\$250	\$308	\$58	\$15	HEALTH
• PLAN CHECK EXPEDITE FEE	EXPEDITE	NEW	2X REGULAR FEE	*	*	HEALTH
• NO SHOW ADMINISTRATIVE OFFICE HEARING PENALTY	PENALTY	NEW	\$50	\$500	*	HEALTH
• CHANGE IN FOOD FACILITY RISK CATEGORY	CHANGE	NEW	\$56	\$280	*	HEALTH
• AFTER HOURS INSPECTION FEE	PLAN	NEW	\$110	\$5,500	*	HEALTH
• HACCP PLAN REVIEW	PLAN	NEW	\$110	\$440	*	HEALTH
• BED & BREAKFAST, 1-20 ROOMS	PLAN	\$409	\$337	(\$72)	\$16	HEALTH
• WATER SYSTEM, SWIM POOL/SPA	PLAN	\$139	\$369	\$461	\$33	HEALTH
• WATER SYSTEM, REMODEL OF POOL	PLAN	\$117	\$347	\$691	\$47	HEALTH
• WATER SYSTEM, SEWAGE DISPOSAL SYSTEM	PLAN	\$414	\$445	\$31	\$20	HEALTH
• WATER SYSTEM, WATER WELL CONST.	PLAN	\$211	\$317	\$106	\$15	HEALTH
• WATER SYSTEM, CATHODIC WELLS	PLAN	\$233	\$333	\$500	(\$5)	HEALTH
• WATER SYSTEM, BACKFLOW DEVICE	PLAN	\$73	\$66	(\$749)	\$44,726	HEALTH
ON-SITE NON-DIAGNOSTIC HEALTH ASSESSMENT						
• CHOLESTEROL, BLOOD GLUCOSE, ETC. (FULL YEAR)	ASSESSMENT	\$100	\$139	\$39	*	HEALTH
• CHOLESTEROL, BLOOD GLUCOSE, ETC. (9 MONTHS)	ASSESSMENT	\$100	\$105	\$5	*	HEALTH
• CHOLESTEROL, BLOOD GLUCOSE, ETC. (6 MONTHS)	ASSESSMENT	\$100	\$70	(\$30)	*	HEALTH
• CHOLESTEROL, BLOOD GLUCOSE, ETC. (3 MONTHS)	ASSESSMENT	\$100	\$35	(\$65)	*	HEALTH
• CHOLESTEROL, BLOOD GLUCOSE, ETC. - ADDITIONAL SITE (FULL YEAR)	ASSESSMENT	\$100	\$45	(\$55)	*	HEALTH
• CHOLESTEROL, BLOOD GLUCOSE, ETC. ADDITIONAL SITE (9 MONTHS)	ASSESSMENT	\$100	\$34	(\$66)	*	HEALTH
• CHOLESTEROL, BLOOD GLUCOSE, ETC. ADDITIONAL SITE (6 MONTHS)	ASSESSMENT	\$100	\$23	(\$77)	*	HEALTH
• CHOLESTEROL, BLOOD GLUCOSE, ETC. ADDITIONAL SITE (3 MONTHS)	ASSESSMENT	\$100	\$12	(\$88)	*	HEALTH
• CHOLESTEROL, BLOOD GLUCOSE, ETC. - ADDITIONAL NON DIAGNOSTIC TEST (FULL YEAR)	ASSESSMENT	\$100	\$133	\$33	*	HEALTH
• CHOLESTEROL, BLOOD GLUCOSE, ETC. ADDITIONAL NON DIAGNOSTIC TEST (9 MONTHS)	ASSESSMENT	\$100	\$100	*	*	HEALTH
• CHOLESTEROL, BLOOD GLUCOSE, ETC. ADDITIONAL NON DIAGNOSTIC TEST (6 MONTHS)	ASSESSMENT	\$100	\$67	(\$33)	*	HEALTH

*Data required to determine subsidy or to estimate revenue is not currently available.

FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
• CHOLESTEROL, BLOOD GLUCOSE, ETC. ADDITIONAL NON DIAGNOSTIC TEST (3 MONTHS)	ASSESS- MENT	\$100	\$34	(\$66)	*	HEALTH
ENVIRONMENTAL TESTING						
• DISSOLVED OXYGEN TEST	TEST	\$15	\$20	\$5	*	HEALTH
• LEAD TESTING FOR DUST WIPES, PAINT CHIPS, SOIL, AIR FILTER (8-HR TURNAROUND)	TEST	NEW	\$20	\$20	*	HEALTH
• LEAD TESTING FOR WATER (8-HR TURNAROUND)	TEST	NEW	\$20	\$20	*	HEALTH
• LEAD TESTING FOR DUST WIPES, PAINT CHIPS, SOIL, AIR FILTER (24-HR TURNAROUND)	TEST	NEW	\$8	\$8	*	HEALTH
• LEAD TESTING FOR WATER (24-HR TURNAROUND)	TEST	NEW	\$10	\$10	*	HEALTH
• LEAD TESTING FOR DUST WIPES, PAINT CHIPS, SOIL, AIR FILTER (48-HR TURNAROUND)	TEST	NEW	\$7	\$7	*	HEALTH
• LEAD TESTING FOR WATER (48-HR TURNAROUND)	TEST	NEW	\$10	\$10	*	HEALTH
• LEAD TESTING FOR DUST WIPES, PAINT CHIPS, SOIL, AIR FILTER (72-HR TURNAROUND)	TEST	NEW	\$7	\$7	*	HEALTH
• LEAD TESTING FOR WATER (72-HR TURNAROUND)	TEST	NEW	\$10	\$10	*	HEALTH
• LEAD TESTING FOR DUST WIPES, PAINT CHIPS, SOIL, AIR FILTER (4-5 DAYS TURNAROUND)	TEST	NEW	\$7	\$7	*	HEALTH
• LEAD TESTING FOR WATER (4-5 DAYS TURNAROUND)	TEST	NEW	\$9	\$9	*	HEALTH
• LEAD TESTING FOR DUST WIPES, PAINT CHIPS, SOIL, AIR FILTER (6-7 DAYS TURNAROUND)	TEST	NEW	\$6	\$6	*	HEALTH
• LEAD TESTING FOR WATER (6-7 DAYS TURNAROUND)	TEST	NEW	\$9	\$9	*	HEALTH
CLINICAL CHEMISTRY						
• AMYLASE	TEST	NEW	\$5	\$5	*	HEALTH
• BILIRUBIN, DIRECT	TEST	NEW	\$5	\$5	*	HEALTH
• BILIRUBIN, TOTAL	TEST	NEW	\$5	\$5	*	HEALTH
• C-REACTIVE PROTEIN, HIGH SENSITIVITY	TEST	NEW	\$5	\$5	*	HEALTH
• GLYCOHEMOGLOBIN, A1C	TEST	NEW	\$5	\$5	*	HEALTH
• IRON	TEST	NEW	\$10	\$10	*	HEALTH
• LIPOPROTEIN, LOW DENSITY (LDL)	TEST	NEW	\$5	\$5	*	HEALTH
• PREGNANCY TEST, SERUM	TEST	NEW	\$15	\$15	*	HEALTH
• GLUCOSE, POST GLUCOLA	TEST	\$7	\$5	(\$2)	*	HEALTH
• GLUCOSE, POST PRANDIAL	TEST	\$7	\$5	(\$2)	*	HEALTH
• GLUCOSE, RANDOM	TEST	\$12	\$5	(\$7)	*	HEALTH
• GLUCOSE TOLERANCE TEST (3 SPECIMENS)	TEST	\$5	\$12	\$7	*	HEALTH
• ADDITIONAL SPECIMEN	TEST	\$15	\$5	(\$10)	*	HEALTH
• LIVER PANEL ENZYMES (ALT, AST, BILIRUBIN)	TEST	\$25	\$15	(\$10)	*	HEALTH
• OCCUPATIONAL HEALTH PANEL	TEST	\$25	\$40	\$15	*	HEALTH
• EIP PANEL 1	TEST	\$150	\$170	\$20	*	HEALTH
• EIP PANEL 2	TEST	\$30	\$90	\$60	*	HEALTH
• ELECTROLYTES	TEST	NEW	\$10	\$10	*	HEALTH
• URIC ACID	TEST	\$5	\$18	\$13	*	HEALTH
• BLOOD LEAD TEST INCLUDING PHLEBOTOMY	TEST	\$18	\$22	\$5	*	HEALTH
• TB PANEL	TEST	NEW	\$50	\$50	*	HEALTH
• HEMOGLOBIN	TEST	\$10	\$5	(\$5)	*	HEALTH
• PRENATAL PANEL (ABO-RH, IRREGULAR ANTIBODY, CBC, CHEMISTRIES, NAAT)	TEST	\$20	\$90	\$70	*	HEALTH
• WET MOUNT	TEST	\$8	\$10	\$2	*	HEALTH
• GONORRHEA, LCD NUCLEIC ACID AMPLIFICATION TEST	TEST	\$50	\$15	(\$35)	*	HEALTH
• HEPATITIS A PANEL	TEST	NEW	\$20	\$20	*	HEALTH
• HIV-1 VIRAL LOAD, DNA	TEST	\$130	\$115	(\$15)	*	HEALTH
ANIMAL CONTROL FEES AND CHARGES						
• PICKUP FEE	FLAT FEE	\$40	*			

*Data required to determine subsidy or to estimate revenue is not currently available.

FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
• PICKUP FEE	FIRST OFFICER	NEW	\$40			
• PICKUP FEE	ADDITIONAL OFFICER	NEW	\$30	\$30	*	GENERAL
• IMPOUNDING	IMPOUND	\$26	\$30	\$4	*	GENERAL
• BORDETALLA	SHOT	NEW	\$14	\$14	*	GENERAL
• ANIMAL MENAGERIE (PETTING ZOO) 4 + DAYS	PERMIT	\$25	*			GENERAL
• ANIMAL MENAGERIE (PETTING ZOO) ANNUAL	PERMIT	NEW	\$300	\$300	*	GENERAL
• ANIMAL EXHIBITION (CIRCUS, RODEO) FIRST DAY (ARRIVAL DAY)	PERMIT	\$300	\$450	\$150	*	GENERAL
• ANIMAL EXHIBITION (CIRCUS, RODEO) DEPARTURE DAY	PERMIT	NEW	\$450	\$450	*	GENERAL
• ANIMAL EXHIBITION (CIRCUS, RODEO) ADDITIONAL DAY	PERMIT	\$100	\$225	\$125	*	GENERAL
• WILD/EXOTIC ANIMAL - FIRST ANIMAL	PERMIT	\$25	\$55	\$30	*	GENERAL
• WILD/EXOTIC ANIMAL - ADDITIONAL ANIMAL	PERMIT	\$5	\$15	\$10	*	GENERAL
• CAT SALES	PERMIT	\$10	\$17	\$7	*	GENERAL
• CAT SALES - FELINE VACCINATIONS (INCLUDED IN SALES PRICE)	PERMIT	\$14	*	(\$14)	*	GENERAL
• DOG SALES	PERMIT	\$10	\$25	\$15	*	GENERAL
• DOG SALES - CANINE VACCINATIONS (INCLUDED IN SALES PRICE)	PERMIT	\$35	*	(\$35)	*	GENERAL
TOTAL				\$411,389	\$1,239,875	
PARKS, RECREATION AND MARINE						
ADAPTIVE RECREATION						
• RESIDENTIAL CAMP:	WEEK	\$125 - \$250	\$135-\$265			GENERAL
• DANCE	8 WEEK SESSION	\$16 - \$30	\$17-\$35			GENERAL
• TENNIS	8 WEEK SESSION	\$30	\$35			GENERAL
• SELF DEFENSE	8 HOURS TOTAL	\$32	\$35			GENERAL
• SIGN LANGUAGE	8 WEEK SESSION	\$16 - \$40	\$17 - \$42			GENERAL
SUBTOTAL				\$2,730	\$82,225	
ADULT SPORTS LEAGUES						
BASEBALL NO SCORE-KEEPING SERVICE						
• RESIDENT/BUSINESS/NON-RESIDENT	TEAM	\$480	\$505			GENERAL
• RESIDENT WITH 60% OF TEAM PROOF OF RESIDENCE DISCOUNT	TEAM	\$435	\$445			GENERAL
BASEBALL WITH SCORE KEEPING SERVICE						
• RESIDENT/BUSINESS/NON-RESIDENT	TEAM	\$660	\$690			GENERAL
• RESIDENT WITH 60% OF TEAM PROOF OF RESIDENCE DISCOUNT	TEAM	\$610	\$620			GENERAL
BASKETBALL LEAGUE FEE (10 WEEKS)						
• RESIDENT/BUSINESS/NON-RESIDENT	TEAM	\$300	\$315			GENERAL
• RESIDENT WITH 60% OF TEAM PROOF OF RESIDENCE DISCOUNT	TEAM	\$265	\$270			GENERAL
BASKETBALL LEAGUE FEE (8-wk)						
• RESIDENT/BUSINESS/NON-RESIDENT	TEAM	\$250	\$260			GENERAL
• RESIDENT WITH 60% OF TEAM PROOF OF RESIDENCE DISCOUNT	TEAM	\$215	\$220			GENERAL
FLAG FOOTBALL LEAGUE FEE (10 WEEKS)						
• RESIDENT/BUSINESS/NON-RESIDENT	TEAM	\$375	\$390			GENERAL
• RESIDENT WITH 60% OF TEAM PROOF OF RESIDENCE DISCOUNT	TEAM	\$320	\$330			GENERAL

*Data required to determine subsidy or to estimate revenue is not currently available.

FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
SLOW PITCH SOFTBALL LEAGUE FEE (10 WEEK FEE)						
• RESIDENT/BUSINESS/NON-RESIDENT	TEAM	\$440	\$460			GENERAL
• RESIDENT WITH 60% OF TEAM PROOF OF RESIDENCE DISCOUNT	TEAM	\$395	\$400			GENERAL
SLOW PITCH SOFTBALL LEAGUE FEE (8 WEEK FEE)						
• RESIDENT/BUSINESS/NON-RESIDENT	TEAM	\$385	\$405			GENERAL
• RESIDENT WITH 60% OF TEAM PROOF OF RESIDENCE DISCOUNT	TEAM	\$340	\$350			GENERAL
SLOW PITCH SOFTBALL LEAGUE FEE (PER WEEK FEE)						
• RESIDENT/BUSINESS/NON-RESIDENT	TEAM	\$45	\$50			GENERAL
• RESIDENT WITH 60% OF TEAM PROOF OF RESIDENCE DISCOUNT	TEAM	\$40	\$45			GENERAL
SLOW PITCH SOFTBALL LEAGUE FEE (10 WEEK FEE)						
• RESIDENT /BUSINESS /NON-RESIDENT	TEAM	\$375	\$395			GENERAL
• RESIDENT WITH 60% OF TEAM PROOF OF RESIDENCE DISCOUNT	TEAM	\$325	\$335			GENERAL
SLOW PITCH SOFTBALL LEAGUE FEE (PER WEEK FEE)						
• RESIDENT /BUSINESS /NON-RESIDENT	TEAM	\$40	\$45			GENERAL
• RESIDENT WITH 60% OF TEAM PROOF OF RESIDENCE DISCOUNT	TEAM	\$35	\$40			GENERAL
MEN'S FASTPITCH SOFTBALL LEAGUE FEE (10 WEEK FEE)						
• RESIDENT /BUSINESS /NON-RESIDENT	TEAM	\$465	\$490			GENERAL
• RESIDENT WITH 60% OF TEAM PROOF OF RESIDENCE DISCOUNT	TEAM	\$420	\$430			GENERAL
MEN'S FAST PITCH SOFTBALL LEAGUE FEE (PER WEEK FEE)						
• RESIDENT /BUSINESS /NON-RESIDENT	TEAM	\$45	\$50			GENERAL
• RESIDENT WITH 60% OF TEAM PROOF OF RESIDENCE DISCOUNT	TEAM	\$40	\$45			GENERAL
SENIOR SOFTBALL LEAGUE FEE						
• RESIDENT /BUSINESS /NON-RESIDENT	TEAM	\$245	\$260			GENERAL
• RESIDENT WITH 60% OF TEAM PROOF OF RESIDENCE DISCOUNT	TEAM	\$195	\$205			GENERAL
INDOOR VOLLEYBALL LEAGUE FEE						
• RESIDENT /BUSINESS /NON-RESIDENT	TEAM	\$330	\$345			GENERAL
• RESIDENT WITH 60% OF TEAM PROOF OF RESIDENCE DISCOUNT	TEAM	\$295	\$300			GENERAL
OUTDOOR B VOLLEYBALL LEAGUE FEE						
• RESIDENT /BUSINESS /NON-RESIDENT	TEAM OF 4	\$220	\$230			GENERAL
• RESIDENT WITH 60% OF TEAM PROOF OF RESIDENCE DISCOUNT	TEAM OF 4	\$200	\$205			GENERAL
VOLLEYBALL CLINIC PARTICIPANT FEE	PERSON	\$30	\$35			GENERAL
OPEN GYM	PERSON	\$3	\$4			GENERAL
TOURNAMENTS:						
• 3 ON 3 BASKETBALL	TEAM	\$50	\$55			GENERAL
• 5 ON 5 BASKETBALL	PERSON	\$100	\$105			GENERAL
• SOFTBALL	TEAM	\$240	\$250			GENERAL
• VOLLEYBALL - 2 PERSON	TEAM	\$35	\$40			GENERAL
• OVER THE LINE	TEAM	\$40	\$45			GENERAL
SUBTOTAL				\$10,000	\$79,267	
ATHLETIC FACILITIES - PERMITS AND RESERVATIONS						
OTHER FIELDS						
• LIGHT USE FEE	HOURLY	\$16	\$17			GENERAL
• FEE	PERMIT	\$15	\$20			GENERAL
• DIAMOND FIELD PREP	PREP					
• 1ST FIELD	PREP	\$55	\$60			GENERAL
• 2ND FIELD	PREP	\$32	\$35			GENERAL

*Data required to determine subsidy or to estimate revenue is not currently available.

FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
• BASE RENTAL FEE	PREP	\$27	\$30			GENERAL
• BASE RENTAL DEPOSIT	PREP	\$160	\$200			GENERAL
• REFUND (CANCELLATION) FEE/POLICY	PREP					
• REQUEST AT LEAST 20 DAYS PRIOR TO CANCELLATION DATE.	UNDER \$120	\$25	\$30			GENERAL
• REQUEST AT LEAST 20 DAYS PRIOR TO CANCELLATION DATE.	OVER \$120	\$40	\$45			GENERAL
STAFF FEE						
• FIELD MONITOR FEES	HOURLY	\$20	\$40			GENERAL
BALL FIELD (SOFTBALL & BASEBALL) RENTAL FEE						
• RESIDENT	HOURLY	\$22	\$25			GENERAL
• NON-RESIDENT	HOURLY	\$35	\$40			GENERAL
• COMMERCIAL	HOURLY	\$45	\$50			GENERAL
SOCCER FIELD RENTAL FEE						
• RESIDENT	HOURLY	\$22	\$25			GENERAL
• NON-RESIDENT	HOURLY	\$45	\$50			GENERAL
• COMMERCIAL	HOURLY	\$55	\$60			GENERAL
GAME COURT FACILITIES						
PRIVATE USE - RESIDENT						
• RENTAL	HOURLY	\$3	\$5			GENERAL
• LIGHT	HOURLY	\$5	\$10			GENERAL
PRIVATE USE - NON-RESIDENT						
• RENTAL	HOURLY	\$5	\$10			GENERAL
• LIGHT	HOURLY	\$5	\$10			GENERAL
NONPROFIT, PUBLIC SERVICE, ORGANIZATION, FUNDRAISING (RESIDENT)						
• RENTAL	HOURLY	\$11	\$15			GENERAL
• LIGHT	HOURLY	\$5	\$10			GENERAL
• NON-RESIDENT						
• RENTAL	HOURLY	\$21	\$25			GENERAL
• LIGHT	HOURLY	\$5	\$10			GENERAL
COMMERCIAL BUSINESS/REVENUE/RESIDENT						
• RENTAL	HOURLY	\$21	\$30			GENERAL
• LIGHT	HOURLY	\$11	\$15			GENERAL
COMMERCIAL BUSINESS/REVENUE/NON-RESIDENT						
• RENTAL	HOURLY	\$43	\$45			GENERAL
• LIGHT	HOURLY	\$11	\$15			GENERAL
GYMNASIUMS						
CALIFORNIA RECREATION - RENTAL RATES						
• NONPROFIT GROUP - PER HOUR (4 HRS MIN.)	HOURLY	\$42	\$45			GENERAL
• PROFIT GROUP - PER HOUR (4 HRS MIN.)	HOURLY	\$68	\$75			GENERAL
PAN AMERICAN CENTER - RENTAL RATES						
• NONPROFIT GROUP - PER HOUR (4 HRS MIN.)	HOURLY	\$42	\$45			GENERAL
• PROFIT GROUP - PER HOUR (4 HRS MIN.)	HOURLY	\$68	\$75			GENERAL
SILVERADO PARK - RENTAL RATES						
• NONPROFIT GROUP - PER HOUR (4 HRS MIN.)	HOURLY	\$42	\$45			GENERAL
• PROFIT GROUP - PER HOUR (4 HRS MIN.)	HOURLY	\$68	\$75			GENERAL
SUBTOTAL				\$28,189	\$133,394	
BLAIR FIELD						
LBUSD RATES						
MAINTENANCE						
• EXTRA MOW INFIELD	INFIELD	\$65	\$70			GENERAL
• EXTRA MOW OUTFIELD	OUTFIELD	\$85	\$90			GENERAL
YOUTH GROUPS - RESIDENT						
• RENTAL	HOURLY	\$27	\$30			GENERAL
• LIGHTS	HOURLY	\$27	\$30			GENERAL
• EXTRA MOW INFIELD	MOW	\$65	\$70			GENERAL

*Data required to determine subsidy or to estimate revenue is not currently available.

FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
• EXTRA MOW OUTFIELD	MOW	\$85	\$90			GENERAL
• FIELD PREP	PREP	\$27	\$55			GENERAL
• CLEANUP	ACTUAL COST	\$48 -130	\$50-140			GENERAL
• FEE	PERMIT	\$15	\$25			GENERAL
YOUTH GROUPS - NON-RESIDENT/ NONPROFIT - RESIDENT						
• RENTAL	HOURL	\$65	\$70			GENERAL
• LIGHTS	HOURL	\$55	\$60			GENERAL
• EXTRA MOW INFELD	MOW	\$65	\$70			GENERAL
• EXTRA MOW OUTFIELD	MOW	\$85	\$90			GENERAL
• FIELD PREP	PREP	\$55	\$60			GENERAL
• CLEANUP	ACTUAL COST	\$48 -130	\$55 - 145			GENERAL
• FEE	PERMIT	\$15	\$25			GENERAL
LB CITY COLLEGE (CONTRACTUAL AGREEMENT):						
• RENTAL	HOURL	\$35	\$40			GENERAL
• LIGHTS	HOURL	\$55	\$60			GENERAL
• EXTRA MOW INFELD	MOW	\$65	\$70			GENERAL
• EXTRA MOW OUTFIELD	MOW	\$85	\$90			GENERAL
• FIELD PREP	PREP	\$55	\$60			GENERAL
• CLEANUP	CLEANUP	\$130	\$140			GENERAL
• FEE	PERMIT	\$15	\$30			GENERAL
NONPROFIT - NON-RESIDENT						
• RENTAL	HOURL	\$95	\$100			GENERAL
• LIGHTS	HOURL	\$55	\$60			GENERAL
• EXTRA MOW INFELD	MOW	\$65	\$70			GENERAL
• EXTRA MOW OUTFIELD	MOW	\$85	\$90			GENERAL
• FIELD PREP	PREP	\$55	\$60			GENERAL
• CLEANUP	CLEANUP	\$130	\$140			GENERAL
• PERMIT FEE	PERMIT	\$15	\$30			GENERAL
PROFIT EVENT/CONCERTS						
• ADMINISTRATION FEE	PERMIT	\$130	\$140			GENERAL
• DEPOSIT	EVENT	\$320	\$335			GENERAL
• RENTAL	HOURL	\$260	\$275			GENERAL
• LIGHTS	HOURL	\$55	\$60			GENERAL
• FIELD PREP	PREP	\$60	\$65			GENERAL
• EXTRA MOW INFELD	MOW	\$65	\$70			GENERAL
• EXTRA MOW OUTFIELD	MOW	\$85	\$90			GENERAL
• CLEANUP	CLEANUP	\$375	\$395			GENERAL
• MINIMUM PAYMENT	EVENT	\$1,610	\$1,690			GENERAL
• SET-UP	EVENT	\$130	\$140			GENERAL
• CANCELLATION FEE (20 DAYS PRIOR TO EVENT)	BOOKING	\$50	\$55			GENERAL
• LOCATION FEE- BLAIR	DAY	\$4,000	\$4,500			GENERAL
SUBTOTAL				*	\$404,487	
CONTRACT CLASSES						
• REFUND PROCESSING FEE	REFUND	\$8	\$9			GENERAL
SUBTOTAL				*	\$161,426	
DAY CAMPS						
SLIDING SCALE FEE - REGULAR DAY CAMP	WEEK	\$25 - \$55	\$30 - \$60			
• SPECIALTY DAY CAMP	WEEK	\$80	\$85			GENERAL
• DAILY FEE	CHILD	\$16	\$17			GENERAL
SLIDING SCALE FEE - SPECIALTY DAY CAMP	WEEK	\$30 - \$60	\$35 - \$65			GENERAL
• CHILD CARE (BEFORE/AFTER CAMP)	CHILD	\$15	\$20/WEEK OR \$3/HR			GENERAL
• AFTER 6:00 P.M. PER 15 MINUTES	CHILD	\$5	\$10			GENERAL
• DAY CAMP DEPOSIT - RESERVES SPACE IN SUMMER	CHILD	\$10-\$20	\$10-25			GENERAL

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FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
CAMP						
• DAY CAMP SPECIAL PROGRAMS	CHILD	\$15	\$16			GENERAL
SUBTOTAL				\$13,385	\$421,403	
EL DORADO EAST REGIONAL						
• STAFF CHARGES	HOUR	\$20 - \$55	\$25 - \$65			GENERAL
• PROCESSING FEE	PERMIT	\$11	\$12			GENERAL
CAMPSITES						
• SITE FEE	NIGHT	\$15-\$110	\$15-\$115			GENERAL
• DEPOSIT:	DEPOSIT	\$110	\$115			GENERAL
PICNIC & OPEN SPACE RENTAL						
ARBOR DAY GROVE - PICNIC RENTAL RATES						
• GROUP AND COMPANY	DAY	\$285	\$300			GENERAL
• CLEAN-UP DEPOSIT	EVENT	\$100	\$105			GENERAL
GOLDEN GROVE - PICNIC RENTAL RATES						
• GROUP AND COMPANY	DAY	\$515	\$540			GENERAL
• CLEAN-UP DEPOSIT	EVENT	\$300	\$310			GENERAL
HORSESHOE LAKE - PICNIC RENTAL RATES						
• GROUP AND COMPANY	DAY	\$205	\$215			GENERAL
• GAZEBO	DAY	\$160	\$165			GENERAL
• CLEAN-UP DEPOSIT	EVENT	\$100	\$105			GENERAL
OLYMPIC GROVE - PICNIC RENTAL RATES						
• GROUP AND COMPANY	DAY	\$215	\$225			GENERAL
• CLEAN-UP DEPOSIT	EVENT	\$100	\$105			GENERAL
SYCAMORE GROVE - PICNIC RENTAL RATES						
• GROUP AND COMPANY	DAY	\$155	\$160			GENERAL
• CLEAN-UP DEPOSIT	EVENT	\$100	\$105			GENERAL
LAKEVIEW GROVE - PICNIC RENTAL RATES						
• GROUP AND COMPANY	DAY	\$285	\$300			GENERAL
• CLEAN-UP DEPOSIT	EVENT	\$100	\$105			GENERAL
AREA III						
COMMERCIAL/PROFESSIONAL RATES (EXCLUSIVE USE FOR)						
• PROMOTION	HOUR	\$540	\$570			GENERAL
• FUNDRAISING - AGAINST 10% OR \$1,000 PER HOUR	HOUR	\$540	\$570			GENERAL
NONPROFIT GROUP RATES (EXCLUSIVE USE FOR)						
• PROMOTION -	HOUR	\$375	\$395			GENERAL
• FUNDRAISING - AGAINST 10% OR \$1,000 PER HOUR	HOUR	\$375	\$395			GENERAL
SPECIAL INTEREST/COMMUNITY SERVICE ACTIVITIES PLUS SITE FEE	DAY	\$65	\$70			GENERAL
AREAS II OR III						
COMMERCIAL/PROFESSIONAL RATES (NONEXCLUSIVE USE FOR)						
• PROMOTION - PLUS SITE FEE	DAY	\$1,610	\$1,685			GENERAL
• FUNDRAISING - AGAINST 10% PLUS SITE FEE	DAY	\$2,140	\$2,240			GENERAL
• OR RATE PLUS SITE FEE	DAY	\$3,750	\$3,925			GENERAL
• PROMOTION PLUS SITE FEE	DAY	\$110	\$115			GENERAL
• FUNDRAISING - AGAINST 10% PLUS SITE FEE	DAY	\$1,610	\$1,685			GENERAL
PAVILION AT CAMPGROUND LOCATION						
• MONDAY - THURSDAY RATE	HALF DAY	\$80	\$85			GENERAL
• MONDAY - THURSDAY RATE	FULL DAY	\$110	\$115			GENERAL
• MONDAY - THURSDAY RATE REFUND-ABLE DEPOSIT	BOOKING	\$110	\$115			GENERAL
NON-RESERVABLE PICNIC AREAS (ALSO INCLUDED ON FACILITY RESERVATION & PICNIC SITES FEE SCHEDULE)						
OPEN SPACE SPECIAL USE PERMIT WITH COMMERCIAL PROVIDERS	DAY	\$30	\$35			GENERAL
OPEN SPACE/ PICNIC AREAS						
FEEES FOR FUNDRAISING ACTIVITIES IN OPEN SPACE AND PICNIC AREAS						

*Data required to determine subsidy or to estimate revenue is not currently available.

FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
RENTAL RATES						
• COMMERCIAL COMPANY	DAY	\$540	\$565			GENERAL
• PROMOTION/PUBLICITY	DAY	\$320	\$330			GENERAL
• NONPROFIT GROUP	DAY	\$160	\$165			GENERAL
• OPEN SPACE SPECIAL EVENT FEE	DAY	\$110	\$120			
REFUNDABLE DEPOSIT:						
• 1 - 150	DAY	\$110	\$120			GENERAL
• 151 - 200	DAY	\$160	\$170			GENERAL
• 201 - 250	DAY	\$210	\$220			GENERAL
• 251 - 300	DAY	\$270	\$280			GENERAL
• 301 OR MORE	DAY	\$320	\$330			GENERAL
PICNIC SHELTERS (VARIOUS)						
• FAMILY/NON-PROFIT	DAY	\$55	\$58			GENERAL
• CORPORATE	DAY	\$105	\$110			GENERAL
VEHICLE ENTRY FEES						
• GATE ENTRY FEE	VEHICLE					
• MAJOR HOLIDAYS	VEHICLE	\$6	\$7			GENERAL
• BUS ENTRY FEE	VEHICLE					
• SCHOOL BUSES	VEHICLE	\$25	\$26			GENERAL
• OTHER BUSES	VEHICLE	\$25	\$30			GENERAL
ANNUAL PASS FEE						
• 1ST VEHICLE - GENERAL PUBLIC	VEHICLE	\$45	\$50			GENERAL
• 1ST VEHICLE - SENIORS/DISABLED	VEHICLE	\$25	\$30			GENERAL
• PRORATED 1ST VEHICLE - GENERAL PUBLIC	VEHICLE	\$25	\$30			GENERAL
• PRORATED 1ST VEHICLE - SENIOR/DISABLED	VEHICLE	\$25	\$30			GENERAL
SUBTOTAL				\$85,493	(\$95,874)	
FACILITY RENTAL - COMMUNITY CENTERS & PICNIC SITES						
• RESERVATION MAINTENANCE & CLEANING FEE	BOOKING	\$77	\$85			GENERAL
• PREMIUM MAINTENANCE COST FEE	BOOKING	\$45	\$50			GENERAL
RESERVATION REFUNDABLE SECURITY DEPOSIT						
• ACTIVITY ROOM	BOOKING	\$210	\$220			GENERAL
• SOCIAL HALL	BOOKING	\$310	\$325			GENERAL
• CANCELLATION FEE - RESERVATION = \$120 OR LESS	BOOKING	\$55	\$60			GENERAL
• CANCELLATION FEE - RESERVATION = \$120 OR LESS	BOOKING	\$110	\$115			
• PERMIT FEE	PERMIT	\$10	\$12			GENERAL
• PERMIT CHANGE FEE	CHANGE	\$20	\$25			GENERAL
• PREMIUM LATE BOOKING FEE	BOOKING	\$55	\$60			GENERAL
SECURITY GUARD FEE						
• FEE FOR YOUTH EVENT RENTAL GROUPS	HR./PER OFFICER	\$20	\$25			GENERAL
• FEE FOR YOUTH EVENT RENTAL GROUPS (HOLIDAYS)	HR./PER OFFICER	\$30	\$35			GENERAL
SOCIAL HALL/KITCHEN - PRIME TIME (FRIDAY & SAT)						
• RESIDENT, NON-COMMERCIAL: PRIME	HR	\$31	\$35			GENERAL
• NON-RESIDENT, NON-COMMERCIAL: PRIME	HR	\$46	\$50			GENERAL
• RESIDENT, PROMOTIONAL: PRIME	HR	\$83	\$85			GENERAL
• REVENUE-PRODUCING: PRIME - + 10% OF GROSS OR \$2,500	HR	\$103	\$105			GENERAL
SOCIAL HALL/KITCHEN; NON-PRIME TIME (SUN - THURS)						
• RESIDENT, NON-COMMERCIAL: NON-PRIME	HR	\$26	\$30			GENERAL

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FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
• NON-RESIDENT, NON-COMMERCIAL: NON-PRIME	hour	\$41	\$45			GENERAL
• RESIDENT, PROMOTIONAL: NON-PRIME	hour	\$72	\$75			GENERAL
• REVENUE-PRODUCING: NON-PRIME - + 10% OF GROSS OR \$2,500	hour	\$93	\$95			GENERAL
ACTIVITY ROOM; PRIME TIME (FRIDAY & SAT)						
• RESIDENT, NON-COMMERCIAL: PRIME	hour	\$21	\$25			GENERAL
• NON-RESIDENT, NON-COMMERCIAL: PRIME	hour	\$31	\$35			GENERAL
• RESIDENT, PROMOTIONAL: PRIME	hour	\$52	\$55			GENERAL
• REVENUE-PRODUCING: PRIME - + 10% OF GROSS	hour	\$62	\$65			GENERAL
ACTIVITY ROOM; NON-PRIME TIME (SUN - THURS)						
• RESIDENT, NON-COMMERCIAL: NON-PRIME	hour	\$15	\$20			GENERAL
• NON-RESIDENT, NON-COMMERCIAL: NON-PRIME	hour	\$26	\$30			GENERAL
• RESIDENT, PROMOTIONAL: NON-PRIME	hour	\$41	\$45			GENERAL
• REVENUE-PRODUCING: NON-PRIME - + 10% OF GROSS OR \$2,500	hour	\$52	\$55			GENERAL
SOCIAL HALL/KITCHEN AND ACTIVITY ROOM PRIME TIME (FRIDAY & SAT.)						
• RESIDENT, NON-COMMERCIAL: PRIME	hour	\$52	\$55			GENERAL
• NON-RESIDENT, NON-COMMERCIAL: PRIME	hour	\$77	\$80			GENERAL
• RESIDENT, PROMOTIONAL: PRIME	hour	\$135	\$140			GENERAL
• REVENUE-PRODUCING: PRIME - + 10% OF GROSS OR \$2,500	hour	\$165	\$175			GENERAL
SOCIAL HALL/KITCHEN & ACTIVITY ROOM NON-PRIME TIME (SUN - THURS)						
• RESIDENT, NON-COMMERCIAL: NON-PRIME	hour	\$41	\$45			GENERAL
• NON-RESIDENT, NON-COMMERCIAL: NON-PRIME	hour	\$67	\$70			GENERAL
• RESIDENT, PROMOTIONAL: NON-PRIME	hour	\$115	\$120			GENERAL
• REVENUE-PRODUCING: NON-PRIME + 10% OF GROSS OR \$2,500	hour	\$145	\$150			GENERAL
SENIOR CENTER						
AUDITORIUM OR BALLROOM WITH KITCHEN (NON-FUND RAISING)						
• RESIDENT	hour	\$41	\$45			GENERAL
• NON-RESIDENT	hour	\$52	\$55			GENERAL
FUNDRAISING PURPOSES (NON-PROFIT)						
• RESIDENT	hour	\$54	\$55			GENERAL
• NON-RESIDENT	hour	\$67	\$70			GENERAL
COMMERCIAL PURPOSE						
• RESIDENT	hour	\$72	\$75			GENERAL
• NON-RESIDENT	hour	\$83	\$85			GENERAL
CONFERENCE ROOM, MEETING ROOMS, GAME CRAFT & ACTIVITY ROOM						
• NON-FUND RAISING						
• RESIDENT	hour	\$26	\$30			GENERAL
• NON-RESIDENT	hour	\$31	\$35			GENERAL
FUND-RAISING (NON-PROFIT)						
• RESIDENT	hour	\$31	\$35			GENERAL
• NON-RESIDENT	hour	\$37	\$40			GENERAL
CORPORATE						
• RESIDENT	hour	\$42	\$45			GENERAL
• NON-RESIDENT	hour	\$52	\$55			GENERAL
OFFICE SPACE LEASES						
• PER SQUARE FOOT	MONTH	\$25	\$30			GENERAL
SECURITY GUARD FEE						
• FEE FOR YOUTH EVENT RENTAL GROUPS	hour	\$20	\$25			GENERAL
• FEE FOR YOUTH EVENT RENTAL GROUPS (HOLIDAYS)	hour	\$25-\$30	\$35			GENERAL
NON-RESERVABLE PICNIC AREAS (ALSO INCLUDED ON EL DORADO EAST FEE SCHEDULE)						

*Data required to determine subsidy or to estimate revenue is not currently available.

FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
• OPEN SPACE SPECIAL USE PERMIT W. COMM. PROVIDERS	DAY	\$30	\$35			GENERAL
EL DORADO WEST; SITES A-B-C-D-E RENTAL RATES						
• FAMILY	DAY	\$110	\$125			GENERAL
• NONPROFIT GROUP	DAY	\$110	\$125			GENERAL
• COMMERCIAL COMPANY	DAY	\$160	\$175			GENERAL
WILLOW GROVE RENTAL RATES						
• FAMILY	DAY	\$180	\$190			GENERAL
• NONPROFIT GROUP	DAY	\$180	\$190			GENERAL
• COMMERCIAL COMPANY	DAY	\$310	\$325			GENERAL
• CLEANUP DEPOSIT	DAY	\$105	\$110			GENERAL
HOUGHTON PARK SHELTER/RENTAL RATES						
• FAMILY	DAY	\$110	\$120			GENERAL
• NONPROFIT GROUP	DAY	\$160	\$170			GENERAL
• COMMERCIAL COMPANY	DAY	\$220	\$230			GENERAL
CLEANUP DEPOSIT						
• FAMILY	DAY	\$110	\$115			GENERAL
• NONPROFIT GROUP	DAY	\$160	\$170			GENERAL
• COMMERCIAL COMPANY	DAY	\$210	\$220			GENERAL
RECREATION PARK						
WOODLAND, EUCALYPTUS, & CEDAR GROVE RENTAL RATES						
• FAMILY	DAY	\$110	\$115			GENERAL
• NONPROFIT GROUP	DAY	\$110	\$115			GENERAL
• COMMERCIAL COMPANY	DAY	\$110	\$115			GENERAL
CLEANUP DEPOSIT:	DAY	\$110	\$115			GENERAL
BANDSHELL						
• FAMILY	DAY	\$180	\$190			GENERAL
• NONPROFIT GROUP	DAY	\$180	\$190			GENERAL
• COMMERCIAL COMPANY	DAY	\$340	\$360			GENERAL
CLEANUP DEPOSIT						
• FAMILY	DAY	\$110	\$115			GENERAL
• NONPROFIT GROUP	DAY	\$110	\$115			GENERAL
• COMMERCIAL COMPANY	DAY	\$215	\$225			GENERAL
SILVERADO PARK						
• AMPHITHEATRE RENTAL RATES						
• FAMILY	DAY	\$320	\$335			GENERAL
• NONPROFIT GROUP	DAY	\$320	\$335			GENERAL
• COMMERCIAL COMPANY	DAY	\$530	\$555			GENERAL
CLEANUP DEPOSIT						
• FAMILY	DAY	\$215	\$225			GENERAL
• NONPROFIT GROUP	DAY	\$215	\$225			GENERAL
• COMMERCIAL COMPANY	DAY	\$320	\$335			GENERAL
CO-OP NURSERY SCHOOLS						
SOMERSET, COLLEGE ESTATES, ETC.						
• SITE FEE	ANNUAL	\$95, \$130, \$160	\$100-\$140			GENERAL
COLORADO LAGOON - TIDELANDS						
• SITE FEE	ANNUAL	\$95, \$130, \$160	\$100-\$140			TIDELANDS
SUBTOTAL				\$23,249	\$133,573	
FILMING LOCATION FEES						
• COMMERCIAL FILMING LOCATION FEES						
• SITES RENTAL PLUS STAFF COSTS	HOUR	\$200	\$210			GENERAL
• SKATE PARK RENTAL	DAY	\$3,000	\$3,140			GENERAL
• STAFF (PARK)	HOUR	\$20	\$20-\$65			GENERAL
• COMMUNITY POOL FILMING PLUS STAFF COSTS	HOUR	\$215	\$230			GENERAL
• BLAIR FIELD RENTAL ALL FEES INCLUDED	DAY	\$4,000	\$4,500			GENERAL

*Data required to determine subsidy or to estimate revenue is not currently available.

FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
SUBTOTAL				*	*	
NATURE CENTER						
• STAFF-TAUGHT NATURE CENTER CLASSES	CLASS	\$2-\$11	\$2-\$50			GENERAL
• NATURE CENTER TOURS	HOUR	\$2 - \$10	\$2-\$10.50			GENERAL
• N.C. PERMIT PROCESSING FEE	PERMIT	\$11	\$12			GENERAL
SUBTOTAL				\$4,573	\$189,640	
KING & SILVERADO PARK POOL						
• LANE RENTAL	HOUR	\$16	\$20			GENERAL
• LIFEGUARD FEE	HOUR	\$17	\$20			GENERAL
• PRIVATE LESSONS	HOUR	\$129	\$200			GENERAL
SUBTOTAL				\$4,605	\$438,590	
RENTAL FEES (BOOTH & Misc.) & ENTRANCE FEES						
• HALLOWEEN HAUNTED HOUSES:	ENTRANCE	\$1-\$3	\$1-\$4			GENERAL
• MOON BOUNCE	ENTRANCE	*.50 - \$1.50	*.50 - \$2			GENERAL
BOOTH RENTAL						
BOOTH SUPPLIED BY PARKS REC						
• ARTS AND CRAFTS	BOOTH	\$20	\$25			GENERAL
• FOOD	BOOTH	\$30	\$35			GENERAL
• HARVEST FAIR	BOOTH	\$6	\$7			GENERAL
SPECIAL SERVICES FEE						
BIRTHDAY PARTY SERVICES						
• 2 HOURS, 1 STAFF PERSON AND ACTIVITIES/PARTY (15 PARTICIPANTS MAX)	PARTY	\$45	\$50			GENERAL
GAME PACKAGES						
PACKAGE #1 CHILDREN'S GAMES						
• FACE PAINTING, TWO RELAY GAMES, PARACHUTE GAMES, TWO ACTIVITY LEADERS FOR TWO HOURS WITH ALL EQUIPMENT NECESSARY FOR GAMES	PARTY	\$60	\$65			GENERAL
PACKAGE #2 CHILDREN'S GAMES						
• FACE PAINTING, FOUR RELAY GAMES, PARACHUTE GAMES, TWO ACTIVITY LEADERS FOR TWO HOURS WITH ALL EQUIPMENT NECESSARY FOR GAMES	PARTY	\$85	\$90			GENERAL
PACKAGE #3 CHILDREN AND ADULT GAMES						
• FACE PAINTING, SIX RELAY GAMES, PARACHUTE GAMES, TWO ACTIVITY LEADERS FOR THREE HOURS WITH ALL EQUIPMENT NECESSARY FOR GAMES						
• UP TO 150 PARTICIPANTS	PARTY	\$100	\$150			GENERAL
• UP TO 250 PARTICIPANTS	PARTY	\$145	\$155			GENERAL
PACKAGE #4 ADULT GAMES						
FOUR RELAY GAMES, TUG-O-WAR, TWO ACTIVITY LEADERS FOR TWO HOURS AND ALL EQUIPMENT NECESSARY FOR GAMES						
• UP TO 150 PARTICIPANTS	PARTY	\$75	\$80			GENERAL
• UP TO 250 PARTICIPANTS	PARTY	\$100	\$105			GENERAL
CARNIVAL/CIRCUS						
• FACE PAINTING	FACE	*.20-\$1	*.20-\$1.50			
• GAME BOOTHS	BOOTH	\$10-\$50	\$10-\$52			
• INSURANCE PROCESSING FEE - MOONBOUNCES	VENDOR	NEW	\$25			GENERAL
• PICNIC SERVICES ADMINISTRATION FEE	VENDOR	NEW	\$25			GENERAL
MOONBOUNCE FEES						
• INFLATABLE SLIDE	DAY	NEW	\$40			GENERAL
• INFLATABLE OBSTACLE COURSE	DAY	NEW	\$50			GENERAL
• LASER TAG, ROCKING CLIMBING WAL	DAY	NEW	\$60			GENERAL
L						
LEEWAY SAILING CENTER BIRTHDAY PARTIES						
BIRTHDAY PARTY PACKAGES						
• NON -REFUNDABLE DEPOSIT FOR ALL BIRTHDAY	PARTY	\$35	\$40			TIDELANDS

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FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
PARTIES						
• BIRTHDAY PARTY PACKAGE "A" (3 HOURS: INCLUDES 1 HOUR OF B GAMES, 1 HOUR OF BBQ AND 1 HOUR OF BOATING). PRICING BASED ON SIZE OF PARTY, PACKAGE AND AMENITIES	PARTY	\$200 - \$400	\$210 - \$420			TIDELANDS
• BIRTHDAY PARTY PACKAGE "B" (3 HOURS: INCLUDES 1 HOUR OF B GAMES OR BBQ AND 1 HOUR OF BOATING). PRICING BASED ON SIZE OF PARTY, PACKAGE AND AMENITIES.	PARTY	\$150 - \$350	\$160 - \$360			TIDELANDS
USER SERVICES - ADVERTISING, MERCHANDISE & FAX FEES						
QUARTERLY BROCHURE						
• AD SPACE/NON-PROFIT	ISSUE					
• HALF PAGE VERTICAL	ISSUE	\$675	\$750			GENERAL
• HALF PAGE HORIZONTAL	ISSUE	\$675	\$750			GENERAL
• QUARTER PAGE	ISSUE	\$350	\$425			GENERAL
• AD SPACE/COMMERCIAL						
• HALF PAGE VERTICAL	ISSUE	\$800	\$900			GENERAL
• HALF PAGE HORIZONTAL	ISSUE	\$800	\$900			GENERAL
• QUARTER PAGE	ISSUE	\$400	\$500			GENERAL
SUBTOTAL				\$4,180	\$190,656	
BELMONT PLAZA POOL						
GROUP RENTAL RATES						
• COMMERCIAL FILMING	HOURLY	\$288	\$300			TIDELANDS
• BUSINESS/PROFIT + STAFF \$20 AN HOUR	HOURLY	\$150	\$180			TIDELANDS
• NONPROFIT	HOURLY	\$72	\$90			TIDELANDS
SWIMMING LESSONS/ACTIVITIES						
• GENERAL ADMISSION - ADULTS	PERSON	\$2.50	\$3			TIDELANDS
• GENERAL ADMISSION - SENIORS	PERSON	NEW	\$2			TIDELANDS
• GENERAL ADMISSION - CHILDREN	PERSON	\$1.75	\$2			TIDELANDS
• LANE RENTAL	HOURLY	\$18	\$20			TIDELANDS
• PRIVATE STAFF TAUGHT (10 LESSONS/30 MINUTES)	PERSON	\$156	\$160			TIDELANDS
• SEMI-PRIVATE (10 LESSONS/30MINUTES)	PERSON	\$102	\$110			TIDELANDS
• GROUP LESSONS, ADULT, 10 WEEKS	PERSON	\$48	\$50			TIDELANDS
• GROUP LESSONS, YOUTH, 10 WEEKS	PERSON	\$42	\$45			TIDELANDS
• ADULT PLAZA PASS (RECREATION/LAP SWIM)	PERSON	\$54	\$70			TIDELANDS
• YOUTH PLAZA PASS (/SENIOR)	PERSON	\$40	\$45			TIDELANDS
• LIFEGUARD TRAINING	PERSON	\$90	\$100			TIDELANDS
• LIFEGUARD CHALLENGE (RE-CERTIFICATION OF LIFEGUARD CHALLENGE)	PERSON	\$30	\$60			TIDELANDS
• WATER SAFETY INSTRUCTOR (HOW TO T SWIM CLASSES 36 HR CLASS)	PERSON	\$90	\$100			TIDELANDS
• FIT W/ WSI	PERSON	\$18	\$20			TIDELANDS
• LIFEGUARD FEE	HOURLY	\$19	\$20			TIDELANDS
• APPLICATION FEE (PAY EVENT)	APPLICATION	\$240	(REDUCE) \$200			TIDELANDS
• APPLICATION FEE (FREE EVENT)	APPLICATION	\$120	(REDUCE) \$100			TIDELANDS
RENTAL RATES						
• YOUTH NON-PROFIT GROUPS UP TO 30 (INCLUDES LIFEGUARD)	HOURLY	\$34	\$40 - \$60			TIDELANDS
• YOUTH NON-PROFIT GROUPS 31-50 (INCLUDES TWO LIFEGUARDS)	HOURLY	\$49	\$60 - \$80			TIDELANDS
• PRIVATE GROUPS UP TO 30 (INCLUDES LIFEGUARD)	HOURLY	\$46	\$60 - \$80			TIDELANDS
• PRIVATE GROUPS 31-50 (INCLUDES TWO LIFEGUARDS)	HOURLY	\$61	\$80 - \$100			TIDELANDS
• COMMERCIAL GROUPS UP TO 30 (INCLUDES LIFEGUARD)	HOURLY	\$76	\$80 - \$100			TIDELANDS

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FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
COMMERCIAL GROUPS 31-50 (INCLUDES TWO LIFEGUARDS)	HOURL	\$91	\$100 - \$120			TIDELANDS
PRIVATE PARTY PACKAGE RENTAL RATES (INCLUDES USE OF EQUIPMENT SUCH AS INNER TUBES, LOUNGE CHAIRS, TABLES, UMBRELLAS, ETC.)						
• PRIVATE GROUPS UP TO 30 (INCLUDES LIFEGUARD) (ADDTL. HRS. BASED ON PRIVATE GROUP RATE ABOVE)	2 HRS.	\$180	\$200 - \$225			TIDELANDS
• PRIVATE GROUPS 31-50 (INCLUDES TWO LIFEGUARDS) (ADDTL. HRS. BASED ON PRIVATE GROUP RATE ABOVE)	2 HRS.	\$300	\$300 - \$325			TIDELANDS
SUBTOTAL				\$3,000	\$722,630	
FILMING LOCATION FEES - TIDELANDS						
COMMERCIAL FILMING LOCATION FEES						
• SITES RENTAL IN TIDELANDS PLUS STAFF COSTS	HOURL	\$200	\$210			TIDELANDS
• STAFF (TIDELANDS)	HOURL	\$20	\$20-\$65			TIDELANDS
• BELMONT POOL FILMING PLUS STAFF COSTS	HOURL	\$288	\$300			TIDELANDS
•						
• MARINAS PLUS STAFF COSTS	HOURL	\$200	\$210			TIDELANDS
• AQUATIC DAY CAMPS	WEEK/ CHILD	\$130	\$140			TIDELANDS
LEEWAY SAILING CENTER						
AFTER SCHOOL PROGRAMMING	WEEK/ CHILD	\$38	\$40			TIDELANDS
• KAYAK	HOURL	\$6	\$7			TIDELANDS
• CANOE/WIND SURF BOARD	HOURL	\$8	\$9			TIDELANDS
• SABOT	HOURL	\$9	\$10			TIDELANDS
• CAPRI	HOURL	\$11	\$12			TIDELANDS
• EQUIPMENT USAGE	HOURL	\$9	\$10			TIDELANDS
• CANOE CLASSES	SESSION	\$43	\$45			TIDELANDS
• KAYAK CLASSES	SESSION	\$33	\$35			TIDELANDS
• KEELBOAT CLASSES	SESSION	\$105	\$110			TIDELANDS
SAILING CLASSES						
• SABOT	SESSION	\$55	\$60			TIDELANDS
• CAPRIS	SESSION	\$90	\$95			TIDELANDS
• SAILING CERTIFICATE.(CAPRI AND SABOT)	CERTIFI- CATE	\$10	\$11			TIDELANDS
• SEMI-PRIVATE LESSONS 2 HOURS	LESSON	\$65	\$70			TIDELANDS
• PRIVATE LESSONS 2 HOURS	LESSON	\$85	\$90			TIDELANDS
• OUTSIDE PROGRAMS	HOURL	\$10-\$20	\$10-\$25			TIDELANDS
• LEEWHALERS	HOURL	\$70	\$75			TIDELANDS
• MODEL BOAT SHOP	HOURL	\$35-\$45	\$35-\$50			TIDELANDS
SUBTOTAL				\$3,000	\$132,854	
ENVIRONMENTAL PROGRAMS						
TIDELANDS FUND						
• STAFF-TAUGHT CLASSES						
• COLORADO LAGOON CLASSES	CLASS	\$2-\$11	\$2-\$50			TIDELANDS
TOURS						
• COLORADO LAGOON TOURS	HOURL	\$2-\$10	\$2-\$11			TIDELANDS
• N.C. PERMIT PROCESSING FEE		\$11	\$12			TIDELANDS
SUBTOTAL					\$82,131	
ROLLER HOCKEY						
ROLLERHOCKEY BAYSHORE LEAGUE FEE						
• RESIDENT /BUSINESS /NON-RESIDENT	TEAM	\$955	\$960			TIDELANDS
• RESIDENT WITH 60% OF TEAM PROOF OF RESIDENCE DISCOUNT	TEAM	\$910	\$915			TIDELANDS
• ROLLER HOCKEY BAYSHORE YOUTH FEE	CHILD	\$80	\$85			TIDELANDS
• RINK RENTAL WITH STAFF	HOURL	\$35	\$60			TIDELANDS
• DEPOSITS	PERMIT	\$25	\$30			TIDELANDS
• ADULT PICK-UP PLAY	1.5 HR.	\$5	\$6			TIDELANDS
SUBTOTAL					\$56,822	

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FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
SPECIAL EVENTS & FILMING - SPECIAL ADV. & PROMOTIONS & TIDELANDS FUNDS						
COMMERCIAL FILMING LOCATION FEES (SEE FILMING - GENERAL FUND & FILMING -TIDELANDS FUND)						
FILMING FEES						
• APPLICATION FEE - STUDENT FILM (PRIVATE & PUBLIC PROPERTY)		\$20	\$25			SPECIAL ADV. & PROMOTIONS
• APPLICATION FEE - COMM. PRODUCTION PHOTOGRAPHY (PRIVATE & PUBLIC PROPERTY)		\$100	\$125			SPECIAL ADV. & PROMOTIONS
• APPLICATION FEE - STUDENT PHOTOGRAPHY (PUBLIC & PRIVATE PROPERTY)		\$20	\$25			SPECIAL ADV. & PROMOTIONS
• PERMIT FEE - COMM. PRODUCTION PHOTOGRAPHY (PRIVATE & PUBLIC PROPERTY)	DAY	\$125	\$150			SPECIAL ADV. & PROMOTIONS
• PERMIT FEE - REVISIONS/RIDERS TO ORIGINAL PERMIT	OCCUR.	NEW	\$50			SPECIAL ADV. & PROMOTIONS
• STAFF MONITORING-STAND BY STAFFING	HOUR	\$50	\$72			SPECIAL ADV. & PROMOTIONS
• ADMINISTRATIVE FEE - CITY SERVICES COORDINATION (SUPERVISORY STAFF)	HOUR	NEW	\$12			SPECIAL ADV. & PROMOTIONS
• ADMINISTRATIVE FEE - CITY SERVICES COORDINATION (NON-SUPERVISORY STAFF)	HOUR	NEW	\$15			SPECIAL ADV. & PROMOTIONS
• ADMINISTRATIVE FEE - PROCESSING		6.5%	7.5%		(\$8,159)	SPECIAL ADV. & PROMOTIONS
SPECIAL EVENT PERMIT & APPLICATION FEES						
TIDELANDS AREA EVENT FEES						
• STAFF MONITORING-STAND BY STAFFING	HOUR	\$50	\$72			TIDELANDS
• ADMINISTRATIVE FEE - CITY SERVICES COORDINATION (SUPERVISORY STAFF)	HOUR	NEW	\$12			TIDELANDS
• ADMINISTRATIVE FEE - CITY SERVICES COORDINATION (NON-SUPERVISORY STAFF)	HOUR	NEW	\$15			TIDELANDS
• ADMINISTRATIVE FEE - PROCESSING	FEE	6.5%	7.5%			TIDELANDS
NON-TIDELANDS AREA EVENT FEES						
• STAFF MONITORING-STAND BY STAFFING	HOUR	\$50	\$72			SPECIAL ADV. & PROMOTIONS
• ADMINISTRATIVE FEE - CITY SERVICES COORDINATION (SUPERVISORY STAFF)	EVENT	NEW	\$12			SPECIAL ADV. & PROMOTIONS
• ADMINISTRATIVE FEE - CITY SERVICES COORDINATION (NON-SUPERVISORY STAFF)	EVENT	NEW	\$15			SPECIAL ADV. & PROMOTIONS
• ADMINISTRATIVE FEE - PROCESSING		6.5%	7.5%			
BLOCK PARTY/STREET CLOSURE FEE						
• APPLICATION & PERMIT FEE - STREET CLOSURE	HOUR	\$35	\$85			SPECIAL ADV. & PROMOTIONS
• STAFF MONITORING-STAND BY STAFFING	HOUR	\$50	\$72			SPECIAL ADV. & PROMOTIONS
• ADMINISTRATIVE FEE - CITY SERVICES COORDINATION (SUPERVISORY STAFF)	HOUR	NEW	\$12			SPECIAL ADV. & PROMOTIONS
• ADMINISTRATIVE FEE - CITY SERVICES COORDINATION (NON-SUPERVISORY STAFF)	HOUR	NEW	\$15			SPECIAL ADV. & PROMOTIONS
• ADMINISTRATIVE FEE - PROCESSING	PARTY	6.5%	7.5%			SPECIAL ADV. & PROMOTIONS

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FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
CARNIVAL FEES						
• APPLICATION & PERMIT FEE - CARNIVAL OPERATIONS - NON-PROFIT	HOUR	\$35	\$175			SPECIAL ADV. & PROMOTIONS
• APPLICATION & PERMIT FEE - CARNIVAL OPERATIONS - FOR-PROFIT	HOUR	NEW	\$350			SPECIAL ADV. & PROMOTIONS
• STAFF MONITORING-STAND BY STAFFING	HOUR	\$50	\$72			SPECIAL ADV. & PROMOTIONS
• ADMINISTRATIVE FEE - CITY SERVICES COORDINATION (SUPERVISORY STAFF)	HOUR	NEW	\$12			SPECIAL ADV. & PROMOTIONS
• ADMINISTRATIVE FEE - CITY SERVICES COORDINATION (NON-SUPERVISORY STAFF)	HOUR	NEW	\$15			SPECIAL ADV. & PROMOTIONS
• ADMINISTRATIVE FEE - PROCESSING	APPLICATION	6.5%	7.5%			SPECIAL ADV. & PROMOTIONS
SUBTOTAL				*	\$543,803	
PLANNING AND BUILDING						
PLAN CHECK & PERMIT FEES						
• ELECTRICAL, PLUMBING AND MECHANICAL PLAN CHECK	PLAN CHECK	\$50.75 AND UP	\$100 AND UP	\$10,650	*	DEVELOPMENT SERVICES
• MISC. PLAN CHECKS NOT OTHERWISE CLASSIFIED	PLAN CHECK	NEW	\$150	\$5,000	*	DEVELOPMENT SERVICES
• GEOLOGIC REVIEW FEE	PLAN CHECK	\$75 PER HOUR	\$100 PER HOUR AND UP	\$200	*	DEVELOPMENT SERVICES
• SOILS REPORT REVIEW	PLAN CHECK	NEW	\$100 PER HOUR AND UP	\$20,000	*	DEVELOPMENT SERVICES
• FLOOD REVIEW INCLUDING CERTIFICATES AND EXEMPTIONS	PLAN CHECK	NEW	\$180	\$16,380	*	DEVELOPMENT SERVICES
• ACCESSIBILITY REVIEW AND COMPLIANCE	PLAN CHECK	NEW	10% OF THE PERMIT FEE	\$157,000	*	DEVELOPMENT SERVICES
BUILDING PERMIT						
• VALUATION \$1 TO \$500	PERMIT	\$22	\$35	\$5,414	*	DEVELOPMENT SERVICES
• VALUATION \$501 TO \$2,000	PERMIT	\$22.35 AND UP	\$35 AND UP	\$14,130	*	DEVELOPMENT SERVICES
• VALUATION \$2001 TO \$20,000	PERMIT	\$56.85 AND UP	\$70 AND UP	\$60,780	*	DEVELOPMENT SERVICES
• VALUATION \$20,001 TO \$50,000	PERMIT	\$276.45 AND UP	\$289 AND UP	\$3,086	*	DEVELOPMENT SERVICES
• VALUATION \$50,001 TO \$100,000	PERMIT	\$535.95 AND UP	\$548 AND UP	\$1,670	*	DEVELOPMENT SERVICES
• VALUATION \$100,001 AND UP	PERMIT	\$903.45 AND UP	\$916 AND UP	\$2,213	*	DEVELOPMENT SERVICES
GRADING PERMITS				\$27,000	*	DEVELOPMENT SERVICES
• 50 CUBIC YARDS OR LESS	PERMIT	\$24	\$65			DEVELOPMENT SERVICES
• 51 TO 100 CUBIC YARDS	PERMIT	\$37	\$135			DEVELOPMENT SERVICES

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FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
• 101 TO 1,000 CUBIC YARDS	PERMIT	\$37 AND UP	\$135 AND UP			DEVELOPMENT SERVICES
• 1,001 TO 10,000 CUBIC YARDS	PERMIT	\$194.50 AND UP	\$585 AND UP			DEVELOPMENT SERVICES
• 10,001 TO 100,000 CUBIC YARDS	PERMIT	\$325 AND UP	\$1,485 AND UP			DEVELOPMENT SERVICES
• 100,001 CUBIC YARDS OR MORE	PERMIT	\$919 AND UP	\$3,285 AND UP			DEVELOPMENT SERVICES
• PLAN CHECK AND PERMIT PROCESSING FEE	PLAN	\$16	\$33	\$300,000	*	DEVELOPMENT SERVICES
• AFTER HOURS EXPEDITED PLAN CHECK FEE	PLAN	NEW	150% OF REQUIRED PLAN CHECK FEE	\$10,000	*	DEVELOPMENT SERVICES
• SIGN PERMIT	PERMIT	\$22	100% OF REQUIRED PLANNING AND BUILDING PLAN CHECK FEE PLUS 25% OF BUILDING PERMIT FEE	\$10,000	*	DEVELOPMENT SERVICES
SPECIAL SERVICES AND INSPECTIONS FEES						
• AFTER HOUR INSPECTIONS	INSPECT-ION	\$180 AND UP	\$180 AND UP	*	*	DEVELOPMENT SERVICES
• CHANGE OF OCCUPANCY APPLICATION FEE - AREA OF 0-2,500 SQUARE FEET	INSPECT-ION	\$60	\$65	\$500	*	DEVELOPMENT SERVICES
• AREA OF 2,501-10,000 SQUARE FEET	INSPECT-ION	\$120 FOR AN	\$130 FOR AN AREA OF 2,501-10,000 SQUARE FEET		*	DEVELOPMENT SERVICES
• AREAS OVER 1,000 SQUARE FEET	INSPECT-ION	\$120 PLUS \$3 FOR SQUARE FOOT OR FRACTION THEREOF FOR	\$130 PLUS \$3 FOR SQUARE FOOT OR FRACTION THEREOF		*	DEVELOPMENT SERVICES
• CHANGE OF CONTRACTOR	SERVICE	\$25	\$33	\$750	*	DEVELOPMENT SERVICES
• WORK WITHOUT A PERMIT	SPECIAL SERVICE	\$65 AND UP	\$120 AND UP	\$10,000	*	DEVELOPMENT SERVICES
• REQUEST FOR CODE MODIFICATIONS	SPECIAL SERVICE	\$50	\$ 80 PER HOUR	\$30	*	DEVELOPMENT SERVICES
• REQUEST FOR ALTERNATE METHODS AND MATERIALS	SPECIAL SERVICE	\$50	\$ 80 PER HOUR	\$30	*	DEVELOPMENT SERVICES
• APPEAL OF BUILDING OFFICIAL DETERMINATION TO BOARD OF EXAMINERS, APPEALS AND CONDEMNATION	TBD	\$80	\$ 80 PER HOUR		*	DEVELOPMENT SERVICES
• APPEAL OF DISABLED ACCESS APPEAL BOARD	TBD	\$80	\$80		*	DEVELOPMENT SERVICES
DUPLICATING AND DOCUMENTATION FEES						

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FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
<ul style="list-style-type: none"> RECORDS MANAGEMENT AND RETENTION FEE 	TBD	NEW	2% OF THE PERMIT FEE BUT NOT LESS THAN \$12, AND NO GREATER THAN \$500	\$60,000	*	DEVELOPMENT SERVICES
MECHANICAL						
<ul style="list-style-type: none"> MECHANICAL PERMIT MINIMUM FEE - FOR MECHANICAL PERMIT FEES TOTALING LESS THAN \$50, A MINIMUM 	TBD	NEW	\$50	\$12,130	*	DEVELOPMENT SERVICES
ELECTRICAL						
<ul style="list-style-type: none"> ELECTRICAL PERMIT MINIMUM FEE - FOR ELECTRICAL PERMIT FEES TOTALING LESS THAN \$50, A MINIMUM 	TBD	NEW	\$50	\$42,164	*	DEVELOPMENT SERVICES
PLUMBING						
<ul style="list-style-type: none"> PLUMBING PERMIT MINIMUM FEE - FOR MECHANICAL PERMIT FEES TOTALING LESS THAN \$50, A MINIMUM 	TBD	NEW	\$50	\$30,374	*	DEVELOPMENT SERVICES
PLANNING PERMIT FEES						
<ul style="list-style-type: none"> CATEGORICAL EXEMPTION 	TBD	\$125	\$195	\$35,013	*	DEVELOPMENT SERVICES
<ul style="list-style-type: none"> COUNTY RECORDING FILING FEE 	DOCUMENT	NEW	\$25 OR CURRENT FEE CHARGED BY THE COUNTY RECORDER	\$12,500	*	DEVELOPMENT SERVICES
<ul style="list-style-type: none"> NEGATIVE DECLARATION 	TBD	\$1,250	\$4,700	\$169,050	*	DEVELOPMENT SERVICES
<ul style="list-style-type: none"> TECHNICAL STUDIES OR CONSULTANT PREPARED DOCUMENT ASSOCIATED WITH A NEGATIVE DECLARATION 	TBD	\$110% OF BILLED CONSULTANT COSTS PAID BY THE CITY	\$115% OF BILLED CONSULTANT COSTS PAID BY THE CITY	\$2,358	*	DEVELOPMENT SERVICES
ENVIRONMENTAL IMPACT REPORT						
<ul style="list-style-type: none"> ENVIRONMENTAL IMPACT REPORT PREPARED BY OUTSIDE CONSULTANTS 	TBD	110% OF BILLED COSTS PAID BY THE CITY	115% OF BILLED CONSULTANT COSTS PAID BY THE CITY	\$42,500	*	DEVELOPMENT SERVICES
<ul style="list-style-type: none"> NEPA ENVIRONMENTAL APPLICATION 	TBD	NEW	\$1,045	\$62,708	*	DEVELOPMENT SERVICES
<ul style="list-style-type: none"> NEPA CATEGORICAL EXCLUSION WITH WORKSHEET 	TBD	NEW	\$1,105	\$22,117	*	DEVELOPMENT SERVICES
<ul style="list-style-type: none"> NEPA CATEGORICAL EXCLUSION WITHOUT WORKSHEET 	TBD	NEW	\$499	\$19,945	*	DEVELOPMENT SERVICES
<ul style="list-style-type: none"> NEGATIVE DECLARATION OR EIR PEER REVIEW OF ADMINISTRATIVE DRAFT 	TBD	NEW	115% OF BILLED COSTS PAID BY THE CITY	\$3,745	*	DEVELOPMENT SERVICES

*Data required to determine subsidy or to estimate revenue is not currently available.

FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
• ADDENDUM TO CERTIFIED EIR	TBD	NEW	\$9,549 IF PREPARED BY CITY STAFF OTHERWISE 115% OF COSTS PAID BY THE CITY	\$19,098	*	DEVELOPMENT SERVICES
OTHER REQUIREMENTS						
• MITIGATION MONITORING PLAN PREPARED BY OUTSIDE CONSULTANT	TBD	NEW	115% OF BILLED CONSULTANT COSTS PAID BY THE CITY	\$60,000	*	DEVELOPMENT SERVICES
• MODIFICATION OF MITIGATION MEASURE REQUIRING PLANNING COMMISSION APPROVAL	TBD	\$525	\$2,101	\$1,576	*	DEVELOPMENT SERVICES
ADMINISTRATIVE USE PERMIT						
• ALL OTHERS	TBD	\$800	\$1,646	\$30,462	*	DEVELOPMENT SERVICES
CONDITIONAL USE PERMIT						
• DAY CARE OVER 12 CHILDREN OR COMMUNITY CARE WITH 30 UNITS OR LESS	TBD	\$1,000	\$2,540	\$1,540	*	DEVELOPMENT SERVICES
• ALL OTHER CONDITIONAL USE PERMITS	TBD	\$2,000	\$2,540	\$27,013	*	DEVELOPMENT SERVICES
• CUP EXEMPTION FOR ALCOHOLIC BEVERAGE USE	TBD	\$250	\$715	\$39,957	*	DEVELOPMENT SERVICES
LOCAL COASTAL DEVELOPMENT PERMIT (LCDP)						
• LCDP WITH NO OTHER ZONING OR SUBDIVISION PERMIT REQUIRED	TBD	\$1,000	\$3,246	\$22,462	*	DEVELOPMENT SERVICES
• LCDP WITH OTHER ZONING OR SUBDIVISION PERMIT REQUIRED	TBD	\$165	\$356	\$6,887	*	DEVELOPMENT SERVICES
• CATEGORICAL EXCLUSION OR EXEMPTION FOR THE COASTAL ACT	TBD	\$75	\$121	\$882	*	DEVELOPMENT SERVICES
• LCDP SUBMITTED TO THE COASTAL COMMISSION	TBD	\$1,075	\$2,009	\$934	*	DEVELOPMENT SERVICES
• LCDP LOCAL COASTAL PLAN AMENDMENT	TBD	\$1,150	\$7,039	\$5,889	*	DEVELOPMENT SERVICES
• LCDP COASTAL WAIVER PERMIT	TBD	\$500	\$1,600	\$1,100	*	DEVELOPMENT SERVICES
PERMIT MODIFICATIONS						
• TO APPROVED PERMIT WITH NO HEARING	TBD	\$350	\$470	\$5,406	*	DEVELOPMENT SERVICES
• TO APPROVED PERMIT WITH AN ADMINISTRATIVE HEARING	TBD	\$420	\$2,585	\$2,165	*	DEVELOPMENT SERVICES
• TO APPROVED PERMIT WITH PLANNING COMMISSION HEARING	TBD	\$600	\$2,540	\$2,130	*	DEVELOPMENT SERVICES
• TO APPROVED TENTATIVE/FINAL MAP	TBD	\$1,100 IN ADDITION TO \$50 PER LOT THAT REQUIRES CHANGE	\$3,000 IN ADDITION TO \$50 PER LOT THAT REQUIRES CHANGE	\$1,750	*	DEVELOPMENT SERVICES
SIGNS						

*Data required to determine subsidy or to estimate revenue is not currently available.

FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
• REQUEST FOR ZONING SIGN PERMIT	TBD	\$80	\$121	\$18,650	*	DEVELOPMENT SERVICES
• SIGN PROGRAM APPROVAL WITH A MINIMUM OF 5 SIGNS	TBD	\$450 IN ADDITION TO SIGN PERMIT FEE	\$927 IN ADDITION TO SIGN PERMIT FEE	\$477	*	DEVELOPMENT SERVICES
• PROMOTIONAL ACTIVITY SIGN PERMIT	TBD	\$50	\$61	\$536	*	DEVELOPMENT SERVICES
• APPEAL OF SIGN PERMIT	TBD	\$600	\$1,551	\$951	*	DEVELOPMENT SERVICES
• SIGN STANDARDS WAIVER	TBD	\$350 PLUS \$50 FOR ADDITIONAL SIGN	\$1600 PLUS \$50 FOR ADDITIONAL SIGN	*	*	DEVELOPMENT SERVICES
SITE PLAN REVIEW PERMIT (SPR)						
• CONCEPTUAL SPR REVIEW	TBD	\$900 PLUS \$1.50 FOR 100 SQUARE FEET	\$2,124 PLUS \$1.50 FOR 100 SQUARE FEET	\$14,339	*	DEVELOPMENT SERVICES
• SITE PLAN REVIEW	TBD	\$900 PLUS \$3 FOR 100 SQUARE FEET	\$3,238 PLUS \$3 FOR 100 SQUARE FEET	\$154,971	*	DEVELOPMENT SERVICES
STANDARDS VARIANCE						
• MINI-VARIANCE (FENCE, HEIGHTS, SIGNS)	TBD	\$400	\$1,652	\$25,049	*	DEVELOPMENT SERVICES
• ALL OTHERS	TBD	\$900 PLUS \$50 FOR ADDITIONAL EXCEPTION	\$1,796	\$156,369	*	DEVELOPMENT SERVICES
OTHER APPROVALS						
• STREET NAME CHANGE	TBD	\$2,400	\$3,538	\$3,538	*	DEVELOPMENT SERVICES
• ESTABLISH, MODIFY OR DELETE SETBACKS	TBD	\$3,400	\$8,145	\$4,745	*	DEVELOPMENT SERVICES
• FENCE REVIEW PERMIT	TBD	\$25	\$80	*	*	DEVELOPMENT SERVICES
• LANDSCAPE PLAN REVIEW SEPARATE FROM ORIGINAL APPLICATION	TBD	\$100	\$463	\$100	*	DEVELOPMENT SERVICES
• CLASSIFICATION OF USE	TBD	\$1,200	\$5,513	\$4,313	*	DEVELOPMENT SERVICES
• INTERIM PARK USE PERMIT	TBD	\$300	\$720	\$420	*	DEVELOPMENT SERVICES
• BUSINESS LICENSE APPROVAL	TBD	\$14	\$61	\$12,241	*	DEVELOPMENT SERVICES
• REQUESTS FOR PAY PHONE ZONING APPROVALS AND \$35 FOR ADDITIONAL PAY PHONE SUBMITTED AT THE SAME TIME	TBD	\$65 FOR THE FIRST PAY PHONE	\$121 FOR THE FIRST PAY PHONE	\$142	*	DEVELOPMENT SERVICES
• PRELIMINARY TAC REVIEW - PLUS \$1.50 FOR EVERY 100 SQUARE FEET	TBD	\$900	\$3,238	\$204,073	*	DEVELOPMENT SERVICES

*Data required to determine subsidy or to estimate revenue is not currently available.

FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
• DEVELOPMENT AGREEMENTS	TBD	\$4,400	\$300 PER HOUR PLUS \$10,074 INITIAL DEPOSIT	\$5,674	*	DEVELOPMENT SERVICES
• PERMIT TIME EXTENSION	TBD	\$250	\$617	\$6,865	*	DEVELOPMENT SERVICES
• CONTINUED PLANNING COMMISSION OR ZONING ADMINISTRATOR HEARING AT THE REQUEST OF THE APPLICANT	TBD	\$250	\$625	\$2,978	*	DEVELOPMENT SERVICES
• USE PERMIT/AUP ANNUAL INSPECTION	TBD	\$81	\$182	\$101	*	DEVELOPMENT SERVICES
• ZONING CONFIRMATION LETTER	TBD	\$125	\$516	\$94,956	*	DEVELOPMENT SERVICES
• ZONING PLAN CHECK FEE WHEN A BUILDING PLAN CHECK FEE IS NOT REQUIRED	TBD	\$25	\$256	\$164,029	*	DEVELOPMENT SERVICES
• CONDOMINIUM CONVERSION PERMIT	TBD	NEW	\$2,540	\$76,200	*	DEVELOPMENT SERVICES
• FOR SPECIAL PROJECTS WHICH HAVE NO FEE OTHERWISE IDENTIFIED	TBD	\$65	\$254	\$189	*	DEVELOPMENT SERVICES
SUBDIVISION APPLICATIONS						
• TENTATIVE MAPS FOR CONDOMINIUM CONVERSIONS - PLUS \$100 PER UNIT	TBD	\$2,000	\$3,969	\$37,156	*	DEVELOPMENT SERVICES
• TENTATIVE MAPS NOT INCLUDING CONDOMINIUM CONVERSIONS - PLUS \$100 PER UNIT	TBD	\$2,000	\$5,519	\$36,266	*	DEVELOPMENT SERVICES
• VESTING TRACT MAP - PLUS \$100 PER UNIT	TBD	\$2,200	\$5,762	\$515	*	DEVELOPMENT SERVICES
• MODIFICATION TO APPROVED TENTATIVE OR FINAL MAP - PLUS \$50 PER LOT LINE OR REQUIREMENT CHANGE	TBD	\$1,100	\$3,000	\$1,750	*	DEVELOPMENT SERVICES
• TIME EXTENSION FOR FILING OF FINAL MAP	TBD	\$250	\$394	\$144	*	DEVELOPMENT SERVICES
• LOT MERGER OR LOT LINE ADJUSTMENT	TBD	\$800	\$990	\$1,902	*	DEVELOPMENT SERVICES
• MINOR LOT LINE ADJUSTMENT	TBD	\$800	\$1,486	\$8,918	*	DEVELOPMENT SERVICES
• CERTIFICATE OF COMPLIANCE - IN ADDITION TO \$150 ENGINEERING SUBSTRUCTURE FEE AND COUNTY RECORDING FEE	TBD	\$200	\$1,006	\$806	*	DEVELOPMENT SERVICES
• CERTIFICATION OF EXCLUSION FOR COMMUNITY APARTMENT PROJECT OR STOCKHOLDER COOPERATIVE	TBD	\$150	\$956	\$806	*	DEVELOPMENT SERVICES
ZONING AMENDMENTS						
• ZONING ORDINANCE OR MAP AMENDMENT	TBD	\$4,400	\$6,132	\$21,857	*	DEVELOPMENT SERVICES
• PLANNED DEVELOP PLAN APPROVAL OR MODIFICATION	TBD	\$4,400	\$5,931	\$1,531	*	DEVELOPMENT SERVICES
• ANNEXATION REQUESTS	TBD	\$7,000	\$8,155	\$1,156	*	DEVELOPMENT SERVICES
GENERAL PLAN AMENDMENTS (GPA)						
• GPA IN THE COASTAL ZONE	TBD	\$4,400	\$5,972	\$1,572	*	DEVELOPMENT SERVICES
• GPA OUTSIDE THE COASTAL ZONE	TBD	\$3,400	\$5,972	\$20,574	*	DEVELOPMENT SERVICES

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FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
• GP CONFORMITY CERTIFICATION BY THE PLANNING COMMISSION	TBD	\$750	\$2,418	\$11,676	*	DEVELOPMENT SERVICES
APPEALS						
• APPEALS TO THE PLANNING COMMISSION OR CITY COUNCIL BY PROJECT APPLICANT	TBD	\$1,200	\$2,503	\$16,293	*	DEVELOPMENT SERVICES
• APPEALS TO THE PLANNING COMMISSION OR CITY COUNCIL BY THIRD PARTY	APPEAL	NEW	\$129	\$644	*	DEVELOPMENT SERVICES
• REPRODUCTION OF DOCUMENTS	COPY	\$1 FOR THE FIRST THREE PAGES, \$0.10 FOR PAGE THEREAFTER	\$0.85 FOR THE FIRST PAGE, \$0.35 FOR PAGE THEREAFTER	\$150	*	DEVELOPMENT SERVICES
VESTING DETERMINATION						
• WITH NO OTHER APPLICABLE LAW	TBD	\$2,000	\$5,434	\$3,434	*	DEVELOPMENT SERVICES
• WITH STAFF SITE PLAN REVIEW	TBD	\$500	\$151	*	*	DEVELOPMENT SERVICES
• WITH COMMISSION SITE PLAN REVIEW, CONDITIONAL USE PERMIT OR CLASSIFICATION OF USE	TBD	\$500	\$637	\$137	*	DEVELOPMENT SERVICES
• WITH STANDARDS VARIANCE, ADMINISTRATIVE USE PERMIT OR CLASSIFICATION OF USE	TBD	\$1,000	\$637	*	*	DEVELOPMENT SERVICES
CERTIFICATE OF APPROPRIATENESS						
• FENCES AND WALLS	APPLICATION	\$10	\$98	\$32,467	*	GENERAL
• FOUNDATIONS	APPLICATION	\$10	\$98	\$1,760	*	GENERAL
• REPAINTING	APPLICATION	\$10	\$98	\$8,800	*	GENERAL
• COMMERCIAL SIGNAGE AND AWNINGS	APPLICATION	\$25	\$96	\$710	*	GENERAL
• PROJECTS WITH STAFF ARCHITECTURAL REVIEW	APPLICATION	\$100	\$283	\$3,152	*	GENERAL
• PROJECTS WITH COMMISSION ARCHITECTURAL REVIEW	APPLICATION	\$100	\$500	\$32,800	*	GENERAL
• DEMOLITION	APPLICATION	\$1,000	\$1,366	\$1,464	*	GENERAL
• APPEALS TO THE PLANNING COMMISSION	APPLICATION	\$750	\$2,311	\$1,561	*	GENERAL
TOTAL				\$2,600,595	*	
POLICE						
• CHARITABLE SOLICITATION	APPLICATION	\$10	\$30	\$900	\$16,200	GENERAL
• EXCLUSIVE EVENT	APPLICATION	\$25	\$300	\$5,775	\$987	GENERAL
• EXCLUSIVE EVENT (NON PROFIT)	APPLICATION	\$25	\$100	\$75	\$216	GENERAL
• TAXI DRIVER - ANNUAL	LICENSE	\$20	\$75	\$10,560	\$29,568	GENERAL
• TAXI OWNER	LICENSE	NEW	\$75	\$2,700	\$8,424	GENERAL
• TAXI OWNER - ADD'L PERSON ON APP	LICENSE	NEW	\$75	\$1,125	\$1,185	GENERAL
• TAXI OWNER - ADD'L SHARE PURCHASE	LICENSE	NEW	\$75	\$450	\$84	GENERAL
• TAXI OWNER - CORPORATION	LICENSE	NEW	\$75	\$750	\$760	GENERAL
• REPOSSESSION	RECORD	\$15	\$25	\$3,830	\$383	GENERAL

*Data required to determine subsidy or to estimate revenue is not currently available.

FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
• CLEARANCE LETTER	APPLICAT-ION	\$10	\$25	\$6,750	\$594	GENERAL
• SECTION 8 BACKGROUND CHECK	CHECK	\$15	\$25	\$8,280	\$1,093	GENERAL
• VEHICLE IMPOUND NOTIFICATION	RECORD	NEW	\$20	\$94,000	*	GENERAL
• POLICE RECORDS REQUEST FEE	REQUEST	NEW	\$20	\$160,000	*	GENERAL
TOTAL				\$295,195	\$59,494	
PUBLIC WORKS						
• CERTIFICATE OF COMPLIANCE	CERTIFIC-ATE	\$150	\$990	\$12,600	*	GENERAL
• MINOR LOT ADJUSTMENT	CERT	\$250	\$990	\$11,100	*	GENERAL
• QUITCLAIM	FILE	\$500	\$2,260	\$9,000	*	GENERAL
• STREET IMPROVEMENT PMT	PMT		AT LEAST \$100	\$5,000	*	GENERAL
• ST IMPV PMT: UNDER SIDEWALK ROOF DRAIN	CERT	\$78	\$150	\$1,080	\$4,260	GENERAL
• TEMP ST PARKING - CONST. VEHICLES - 1 WEEK	CERT	FEE REVISED	\$40	\$12,750	*	GENERAL
• SITE INSPECTION PER HOUR	HOUR	FEE REVISED	\$75 - \$90	\$1,000	*	GENERAL
• ST USE FEE: TRASH BIN - 1 WEEK	WEEK	FEE REVISED	\$60	\$21,000	*	GENERAL
• ST USE FEE: 200 SQ FT - 1 WEEK	WEEK	FEE REVISED	\$40	\$1,600	*	GENERAL
FLEET						
• LNG FUEL SURCHARGE	CHARGE	NEW	*.63	\$214,737	*	FLEET
• UNLEADED, DIESEL AND AVIATION FUEL SURCHARGE	CHARGE	NEW	*.383			FLEET
TOWING SERVICE						
• BASIC RATE CAR TOW	TOW	\$105	\$110	\$113,932	*	TOWING
• BASIC RATE MOTORCYCLE TOW	TOW	\$105	\$110	\$860	*	TOWING
• DOLLIES TOW	TOW	\$110	\$145	\$3,116	*	TOWING
• DROP FEE < 30,000 LBS.	HOURLY	\$50	\$55	\$110	*	TOWING
• DROP FEE > 30,000 LBS.	HOURLY	\$185	\$200	*	*	TOWING
• FLAT BED TOW	HOURLY	\$110	\$115	\$680	*	TOWING
• GO-JACK TOW	HOURLY	\$115	\$120	\$90	*	TOWING
• HEAVY DUTY TOW	HOURLY	\$185	\$200	(\$150)	*	TOWING
RECOVERY SERVICE						
• DIFFICULT REMOVAL < 30,000 LBS.	HOURLY	\$150	\$160	(\$150)	*	TOWING
• DIFFICULT REMOVAL > 30,000 LBS.	HOURLY	\$200	\$250	*	*	TOWING
INTERNAL CHARGES						
• NON-COMMERCIAL - BASIC RATE	HOURLY	\$65	\$80	*	*	TOWING
• NON-COMMERCIAL - HEAVY RATE	HOURLY	\$100	\$150	\$4,126	*	TOWING
SECURED STORAGE				\$825,222		
• STANDARD VEHICLE STORAGE - (UNDER 20 FT.)	DAY	\$26	\$30		*	TOWING
• LARGE VEHICLE STORAGE - (OVER 20 FEET)	DAY	\$36	\$40		*	TOWING
• MOTORCYCLE STORAGE	DAY	\$15	\$20		*	TOWING
• AFTER HOURS VEHICLE / PROPERTY RELEASE	VEHICLE	\$50	\$55	\$890	*	TOWING
• CREDIT CARD CONVENIENCE FEE- (OVER THE PHONE)	FEE	3%	\$3 FLAT FEE		*	TOWING
• CONTRACTOR BACKGROUND INVESTIGATION FEE	PERSON	NEW	\$175		*	TOWING
TOTAL				\$1,238,593	\$4,260	
MULTIPLE						
PARKING CITATIONS						
• NO STOPPING	CITATION	\$37	\$55	\$7,053	*	GENERAL
• PARKING IN ALLEY	CITATION	\$37	\$55	\$130,307	*	GENERAL
• DOUBLE PARKING	CITATION	\$37	\$55	\$8,636	*	GENERAL
TOTAL				\$145,996	*	

*Data required to determine subsidy or to estimate revenue is not currently available.

Fiscal Year 2007: Results for the Community

A performance-based program budget allows the community, decision makers and City staff to view the programs and services delivered by the City in a way that transcends departmental lines, to evaluate performance and allocate financial resources by community priorities and not just by departments and bureaus. When more fully developed, the performance-based program approach will be a critical tool in guiding high-level policy and spending decisions.

For the purposes of the FY 07 Proposed Budget, we will discuss the ongoing and new investment in City programs by nine major categories of service:

- Community Safety
- Neighborhoods and Housing
- Business and Economic Services
- Health and Human Services
- Leadership, Management and Support
- Infrastructure and Transportation
- Environment
- Culture, Education and Leisure
- Utilities

The following sections will briefly summarize the types of programs provided through each category, as well as examples of specific results the community can expect to receive through the investments the City is making on their behalf.

Community Safety

Community Safety programs focus on protecting lives and property and creating a safe environment so residents and visitors can enjoy all aspects of Long Beach. Community Safety includes police and fire operations, City Prosecutor, as well as animal control, building inspections, emergency towing responses, bioterrorism and hazardous materials programs. As in the past several years, the City Council has made it a priority to enhance the level of police services to the community. As a result, overall crime rates are at their lowest levels in many years, thanks to the comprehensive approach the City takes toward community safety: prevention, intervention and, when required, suppression. The FY 07 Proposed Budget continues to support community safety by bolstering the suppression element of the strategy within the Police Department; adding eight (8) additional sworn officers bringing the total number of budgeted sworn police positions in the City to 998 for the first time in our history.

While the Police Department continues to increase efforts to attract and retain the best qualified police officers to fill their budgeted positions, even holding an additional 60-recruit police academy in FY 07, the Chief has proposed several enhancements to keep more police officers on the streets. Most notably, the department will implement a Prisoner Transport Unit using civilian security officers to move local detainees from the City's jail to the County jail, a service that will both keep patrol officers available for calls for service and reduce overtime costs associated with this time-intensive task. In addition, the Department will strengthen its oversight and presence in the City's parks, beaches and marinas, and at the Harbor with a new lieutenant deployed to oversee the Park Ranger and Marine Patrol units, and with 5 new Port Security Unit officers to staff the Harbor 24 hours per day, 7 days per week.

Attachment C

The Department will also improve the overall management and efficiency within its myriad programs and services by staffing an Organizational Review Unit (ORU) within Internal Affairs with one new lieutenant and a new sergeant. The ORU's primary task is to continually evaluate the Department's level of policy/procedural compliance and to identify best practices for the department to integrate into police operations. Immediate results are also expected in its asset inventory and management systems with the additional oversight the ORU will provide.

Investments in the Fire Department's emergency response services are proposed for FY 07. The Department's pilot Basic Life Support (BLS) program was added in FY 06 as recommended in the Fire Services Optimization Study, to improve customer service, increase cost recovery for providing emergency medical services, improve diversity amongst Fire Department employees and build a continuous pool of qualified recruits. The BLS program has been a resounding success and will become a permanent service within the Department in FY 07 and going forward. As a result, the Department will be investing in seven new ambulance units, updating its overall emergency response fleet to both save costs and enhance the experience of BLS and Advanced Life Support (ALS) customers. Based upon the continued performance of the program, it is proposed that an additional 24-hour unit be added to the BLS program in January 2007, which is expected to improve BLS arrival time performance an additional 7 percent.

Three enhancements will impact areas of community safety often overlooked for the critical role they play in creating a safer environment for the entire community: Towing, Building Safety Project Management and Animal Control. As a result of the Towing and Lien Sales optimization, several operational and management improvements are supported through the FY 07 Proposed Budget. Through increased staffing and oversight of support operations, the Towing Program will be able to increase the overall number of tows it provides to the Police Department and other City departments, reduce the number of costly contract tows required and keep our streets less obstructed from accidents and abandoned vehicles. Through the restructured ordinance on dog breeding, the Public and Animal Protection Program will provide greater oversight of these activities to improve animal care and decrease the unwanted pet population. Lastly, a new Building Safety Project Management program with four staff members will be established in Planning and Building to assist small businesses, homeowners and developers so they can obtain all necessary permits and licenses required in a more timely manner.

Expected results from ongoing Community Safety program investments and enhanced service levels include:

- 660,000 calls for police services will be provided, with an average Priority 1 response time of 5 minutes;
- 19,110 cases will be assigned for criminal investigation;
- 22,000 towing response requests will be provided in support of police patrol and other City departments;
- 47,000 emergency fire and medical responses will be provided, with an average Priority 1 response time of 6 minutes;
- 24,150 emergency (Priority 1) animal control responses will be provided;
- 800 annual fire permit inspections will be provided, with 2,469 fire investigations completed;
- 85,550 customers will be served at the Building Development Services Center, which will issue 14,500 construction permits and review over 4,000 construction plans; and
- 89,000 construction inspections will be conducted, 97 percent of which will be completed within a 24-hour turn-around period.

Infrastructure and Transportation

Infrastructure and transportation are critical needs in Long Beach, mainly because of the lack of investment made with constrained budgets over the past several years. Achieving fiscal stability will make the coming year an important milestone in the City's commitment to investing in streets, facilities and infrastructure. While our needs still far outpace our resources, we continue to make infrastructure and transportation a high priority for our community.

In FY 07, the City residential street and slurry seal program will be funded using \$1.3 million in one-time General Fund resources combined with \$3.8 million of Proposition 42 funding for total of \$5.1 million. The program will be funded at a slightly greater level than the current fiscal year. In addition to this commitment to residential street work, it is important to keep in mind that the Redevelopment Agency, through both its available bond proceeds and annual tax-increment, is expected to perform \$8.3 million in additional street work during FY 07. The City will be investing \$3 million again toward its ongoing commitment to sidewalks, curbs and gutters using \$2.5 million in General Fund and \$500,000 in Community Development Block Grant (CDBG) funding. An additional one-time \$250,000 reserve is proposed for Americans With Disabilities Act (ADA) improvements as the need arises throughout the year. Combined, the City proposes to commit over \$16.6 million towards improving our streets, curbs, gutters and sidewalks.

The City has begun to better manage its physical assets, especially its facilities, in a more proactive manner. Through planned and preventive maintenance, the City expects to avoid the greater cost of system and building replacements by extending the useful life of these assets. To this end, another one-time commitment of \$1.75 million in critical facility repair funding has been allocated for improvements to Police, Fire, Library, Parks and Health facilities. In addition, approximately \$1 million will be allocated toward physical improvements at City facilities: replacing the ventilation system at the health laboratory, making improvements at fire stations, and making electrical repairs at several facilities. Approximately \$950,000 of investment is proposed to improve our storm drain systems to help address problems of localized flooding during significant weather events and to strengthen our environmental protection of the ocean. Lastly, work will continue on our degraded seawalls and noise abatement system replacements will be made at the Airport.

In addition, the Water Department will invest \$18 million in capital improvements and the Harbor Department will invest \$210 million in harbor-area improvements. Lastly, Gas Utility will invest \$11.4 million to ensure their pipelines meet safety requirements and provide the most efficient delivery of gas services to its customers. Building on the success of replacing a projected 192,925 feet of pipeline in FY 06, the Gas and Oil Department has proposed replacing another 194,965 feet of its oldest pipes to ensure the safety and integrity of the system. For a more comprehensive discussion of the FY 07 Proposed Capital Improvement Program (CIP), please see the **CIP section** of the budget book or the separate FY 07 Proposed CIP book. Expected results from ongoing program investments and enhanced service levels include:

- 194.3 street median landscaping acres will be maintained;
- 1,300 traffic engineering assessments will be provided;
- 1,566 traffic sign installations will be provided;
- 15 capital project designs will be completed;
- 1,000 Right of Way permits will be issued; and
- 42,000 graffiti sites will be remediated.

Neighborhoods and Housing

Neighborhoods and Housing programs are designed to enhance and beautify neighborhoods and to provide adequate housing for the community. A broad array of programs are funded to meet this objective: Code Enforcement, Community Planning, CDBG-area Graffiti Removal, Historic Preservation, Housing Assistance, Library Facilities and Neighborhood Services. The majority of funding in this category goes toward housing programs, including the Housing Assistance voucher program, first time homebuyer loans and service referrals, Housing Development, and Housing Rehabilitation. These programs are mainly funded by grants and federal dollars. Other Neighborhoods and Housing programs support community activities, such as Graffiti Removal, the Neighborhood Resource Center and related programs designed to strengthen neighborhoods.

Expected results from ongoing Neighborhoods and Housing program investments and enhanced service levels include:

- 4,800 cases with reported code violations will be in compliance within 120 days;
- Over 6,000 Section 8 rental assistance vouchers will be provided;
- 50,000 CDBG-eligible residents will use neighborhood services;
- 300 Certificates of Appropriateness will be reviewed within the City's 17 designated historic districts;
- 600 proposed projects will be evaluated for potential environmental impacts;
- 5 of 11 elements of the City's General Plan will be updated; and
- 430 community planning meetings will be attended by City staff.

Environment

Long Beach is committed to providing clean and safe neighborhoods, parks, beaches, public facilities and streets for every resident. The City takes this commitment seriously and invests in programs such as Environmental Planning, Hazardous Materials, Recreational Water Quality, Refuse Collection, Street Sweeping, and Waste Diversion and Recycling to help create a clean, sustainable environment in Long Beach. Several enhancements are proposed in this area, including the creation of a Community Beautification program that will give Long Beach residents the opportunity to learn critical employment skills while performing neighborhood litter clean-ups throughout the city. Also, the City's "Litter Free Long Beach," will extend its education and outreach to the City's youth. This builds on the successes achieved to date, as the City has coordinated over 30 neighborhood litter cleanup events and signed over 150 businesses as partners to the litter awareness program).

The City will also begin making more deliberate strides towards water conservation and management in FY 07. To this end, the City has ended its free water program with the Water Department, engendering a renewed emphasis on conservation. In addition, unprecedented investments being made by the Port of Long Beach through its historic Green Port effort, which arguably represents the most aggressive environmental investment of any port in the United States.

Attachment C

Expected results from ongoing Environment program investments and enhanced service levels include:

- 60 new businesses will be recruited into the “Litter Free Long Beach” program;
- Clean-up crews will be dispatched 150 times through the Neighborhood Beautification litter abatement program citywide;
- 1,600 beach, bay, harbor and marina water samples will be collected and tested;
- 400 hazardous waste generator facilities will be inspected;
- 220,000 tons of refuse will be collected from our neighborhoods;
- 31,500 tons of recyclable materials will be collected from our neighborhoods;
- Customer response for special bulky item pickups and replacement refuse carts will continue to be provided by the next collection day; and
- 20 alley cameras will be in place and monitored to prevent illegal dumping.

Business and Economic Assistance

Business and Economic Assistance programs are designed to attract and retain businesses, to develop a productive and diversified workforce and to enhance the tourism industry. The City’s Development and Redevelopment, and Acquisition and Leasing programs represent about \$114 million worth of projects and programs aimed at eliminating blight, revitalizing neighborhoods and creating new jobs for the community. Other programs include Business License and Permits, Cultural Tourism Development, Employer Workforce Development, Parking Facilities Management and Special Events Coordination.

Increased investment in this service category includes five new staff members to the Development and Redevelopment program to ensure that projects in Redevelopment areas are completed in a timely manner. Also, \$150,000 has been added for expanded economic development efforts through the Department of Community Development. Expected results from Business and Economic Assistance program investments and enhanced service levels include:

- 467 workers will be enrolled in training programs in targeted industries;
- 6 weeks of pre-employment skills and career preparation training will be provided through the new Community Beautification Project;
- 160 new condominium units and 17,000 sq. ft. of retail will be added to the Promenade downtown;
- Construction will continue for 500 residential units in the West Gateway area;
- 15 leases will be executed for City office and operational facilities;
- 220,000 convention-related definite hotel room bookings will be supported; and
- 500 filming permit applicants will be served.

Culture, Education and Leisure

Culture, Education and Leisure programs are designed to enrich the quality of life and provide a safe outlet for our children and adults through arts, libraries, cultural and recreational experiences. Programs in this service category include Historic Sites, Lifelong Learning, Youth Literacy Development, Cultural and Performing Arts, Park Facility and Beach Maintenance, Recreation Classes, Library Resources and Facilities, Golf Operations, Youth and Teens, Sports and Seniors.

Attachment C

A highlight of this service category for FY 07 will be the opening of the new Mark Twain Public Library, the first new branch library built in Long Beach in over 30 years. Also, the Department of Parks, Recreation and Marine will make a \$500,000 one-time investment to enhance the health and management of its arboreal inventory, addressing safety issues by allowing for a more proactive approach to trimming and replacing of park trees. Expected results from ongoing Culture, Education and Leisure program investments and enhanced service levels include:

- 389,000 adult customers (non-exclusive) will be served through the Library's lifelong learning programs and service;
- 1,300,000 customers (non-exclusive) will use library facilities;
- 682,000 youth and teens will participate in City staffed recreation programs, as measured by participant days;
- 331 square miles of beach and associated facilities will be maintained;
- 240,000 visits will be accommodated at the Senior Center and five satellite senior centers; and
- 32,500 community members will enroll in recreational classes.

Health and Human Services

Public health programs provide a critical link in the community safety continuum, especially in a community as diverse as Long Beach. Providing residents with vaccinations and access to preventive health information keeps the community safe. The Maternal, Child and Adolescent Health Program is the largest program in this category, with Homeless Services and Clinical Services following closely behind. Expected results from ongoing Health and Human Services program investments and enhanced service levels include:

- 34,000 homeless participants will be served at the Multi-service center, which is a 36 percent increase over prior years;
- 5,900 disease outbreak cases will be successfully managed;
- 200 family preservation cases will be managed;
- 1,100 participants will successfully complete drug and alcohol counseling programs;
- 12,800 animals will be safely housed; and
- 3,500 permitted food establishments will be inspected.

Utilities

The entire activities of the Gas and Oil Department and Water Department are captured in the Utilities service category. In addition to the infrastructure investments mentioned earlier, there are several programs within Gas and Oil that demonstrate the diversity of services provided by utilities in this service category: Gas and Water Service response (turn-ons/offers), Natural Gas Purchase and Sales, Pipeline Operations and Maintenance, and Waste To Energy. Residents pay fees for these services and programs, and as such, City utilities are completely self-sufficient with no General Fund support. The largest program in the Utilities category goes to planning and contract management for the City's oil operations, and the second largest program is for the purchase and sale of natural gas.

Attachment C

Expected results from ongoing Utilities program investments and enhanced service levels include:

- 2,300 gas pipeline leaks will be repaired;
- 158,000 gas emergency and non-emergency gas and water calls requesting service will be responded to as scheduled within the service call window;
- 470,000 tons of waste will be processed at the City's waste to energy plant; and
- 121,887,000 therms of natural gas will be purchased.

Leadership, Management and Support

Leadership, Management and Support programs provided under this category are those administrative and support functions without which the City could not function. These programs include executive, technology and financial management services; maintenance and acquisition of fleet vehicles such as police cars and refuse trucks; all employee health and pension payments; the City's legal and legislative services, including the City Auditor, City Attorney; City Clerk and Civil Service; many debt service payments; records management and much more.

FY 07 marks a renewed emphasis on the use of technology to provide increased customer service, and enhanced communication and management systems. Investments will be made toward the design and implementation plan for a 311 Citywide Citizen Request Tracking System as well as a comprehensive Performance Management System that will enhance the City's capacity to develop, track, analyze and report performance information to the community, City Council and our workforce.

Expected results from ongoing Leadership, Management and Support program investments and enhanced service levels include:

- 226 vehicles will be replaced through the scheduled vehicle management plan to maximize efficiency of the City's fleet;
- 1,400 personal and laptop computers will be installed, replaced and upgraded;
- 17,250 technical problems will be resolved by initial telephone intervention by the City's internal Help Desk;
- 65 City Council and other special meetings will be broadcast on Channel 8;
- 59 formal City Council-requested reports will be prepared;
- Estimated 150 Federal and State legislative bills will be tracked;
- 2,750,000 pieces of outgoing mail will be prepared and assembled;
- 200 bids, RFPs and RFQs will be distributed; and
- 1,717,000 financial transactions will be posted by Accounting staff.

Proposed Enhancements

Description	Fund	One-Time Cost	Cost	Offset	Offset Description
Community Development					
<ul style="list-style-type: none"> Strengthen the Redevelopment Bureau, Workforce Bureau, Housing Services Bureau, Housing Authority Bureau and Neighborhood Services Bureau Operations 	Housing Development, Community Development Grants, Housing Authority, and Redevelopment		\$1,547,137		
<ul style="list-style-type: none"> New State Safety Grant Program 	Community Development Grants		\$86,749	\$192,493	Revenue
<ul style="list-style-type: none"> New Business Tourism Improvement Area & projected increases in current Improvement Areas 	Parking and Business Area Improvement		\$3,163,000	\$3,069,000	Revenue
<ul style="list-style-type: none"> Expanded Economic Development Programs Citywide 	General		\$150,000		
<ul style="list-style-type: none"> Proposed Neighborhood Beautification Workforce Program 	General		\$58,936		
<ul style="list-style-type: none"> Strengthen Property Development Bureau Operations 	General		\$12,068	\$12,068	Revenue
<ul style="list-style-type: none"> #35 - Pump Station & Storm Drain Upgrades 	Redevelopment		\$2,054,122		
<ul style="list-style-type: none"> Sidewalk Repair Project 	Community Development Grants		\$400,019		
<ul style="list-style-type: none"> Increase in rent for LB Junior Concert Band Building 	General		\$15,356	\$15,356	Revenue
<ul style="list-style-type: none"> Land Acquisition for New Development 	Redevelopment		\$7,549,429		
<ul style="list-style-type: none"> Staff Costs for Ongoing Negotiation with QSDI for back rent for Queen Mary 	Tidelands		\$13,038		
Financial Management					
<ul style="list-style-type: none"> Create a Performance Management Division 	General		157,864	69,451	Cost Reduction
<ul style="list-style-type: none"> Enhance RDA and Grants Accounting Financial Reporting 	General Redevelopment Special Revenue		108,717		
<ul style="list-style-type: none"> Ensure Debt Cash Account Tracking and Reporting 	General		70,345	70,345	Cost Reduction
<ul style="list-style-type: none"> New Ambulance Billing System Annual Maintenance 	General		20,000		
<ul style="list-style-type: none"> Unlicensed Business Identification 	General		107,856	305,000	Revenue
<ul style="list-style-type: none"> Transient Occupancy Tax Audits 	General Special Revenue	✓	44,000	88,000	Revenue
<ul style="list-style-type: none"> Bank Service Fees 	Gas / Tidelands		113,000		
Fire Services					
<ul style="list-style-type: none"> Expand Drill School by Two Weeks 	General		\$24,237	\$24,237	Revenue
Long Beach Gas & Oil					
<ul style="list-style-type: none"> Increased Gas Purchases 	Gas		\$479,061	(\$430,525)	Revenue
<ul style="list-style-type: none"> Commercial Paper Fees 	Gas		\$182,000	(\$182,000)	Cost Reduction
<ul style="list-style-type: none"> Tidelands Oil Revenue Fund Payments to State 	Tidelands Oil Revenue		\$7,155,402	(\$6,184,582)	Revenue
<ul style="list-style-type: none"> Increase One-Time Upland Oil Fund Transfer to General Fund 	Upland Oil	✓	\$1,848,005	(\$1,848,005)	Revenue
<ul style="list-style-type: none"> Oil Unit Expenses 	Upland Oil		\$309,057	(\$54,976)	Cost Reduction
<ul style="list-style-type: none"> Administrative Overhead Costs 	Upland Oil		\$503,699	(\$474,518)	Cost Reduction
<ul style="list-style-type: none"> Increased Transfer to Sports Park Reserve 	Upland Oil		\$92,447		

Proposed Enhancements

Description	Fund	One-Time Cost	Cost	Offset	Offset Description
Health & Human Services					
• Enforcement of new restrictive dog breeding ordinance	General		\$239,400	\$239,400	Revenue
Human Resources					
• Enhance Personnel Operations	Insurance / Employee Benefits		16,822	8,640	Cost Reduction
Library Services					
• New Materials for the MacArthur Park Library	General	✓	\$300,000	\$300,000	Revenue
• Operational Support for the New MacArthur Park Library	General		\$251,991		
Parks, Recreation & Marine					
• Support for the new Admiral Kidd Community Center	General		\$134,511	\$134,511	Cost Reduction
• Colorado Lagoon Education Center	Tidelands		\$51,800		
• Marketing Support	General		\$48,717	\$48,717	Cost Reduction & Revenue
• Landscape Maintenance Enhancement	General / Tidelands		\$80,956	\$80,956	Revenue
• Prop A/MTA Funding for Blue Line Landscape Maintenance	Transportation		\$214,570		
• Increased Customer Service for Special Events	Special Advertising & Promotion / Tidelands		\$54,194	\$54,194	Revenue
• Contractual Maintenance Increases	General		\$158,000		
• Support new Police Department Lieutenant to oversee Park Ranger Program	General		\$74,237		
• Citywide Parade Support	General		\$75,000		
• Tree Trimming Management Inventory	General	✓	\$500,000		
Planning and Building					
• Strengthen Citywide Urban Design Process	Development Services		\$136,948	(\$136,948)	Revenue
• Streamline Permit Processing in the Development Services Center	Development Services		\$437,706	(\$437,706)	Revenue
• Improve Processing of Certificates of Appropriateness for Historical Districts	Development Services		\$89,816	(\$89,816)	Revenue
• Establish a Historic Preservation Element to the General Plan	Development Services		\$150,000	(\$150,000)	Revenue
• Update Elements of the General Plan	Development Services		\$120,427	(\$120,427)	Revenue
• Create a Project Facilitation Unit to Strengthen the Project Approval Process	Development Services		\$184,009	(\$184,009)	Revenue
Police					
• Establish a Prisoner Transport Unit	General		483,775	483,775	Cost Reduction
• Establish Professional Standards Unit	General		169,156	169,156	Cost Reduction
• Enhance Part-Time Marine Patrol Budget	General		1,010	-	
• Fleet costs for new Black and Whites	General		350,000		
• Airport Security Detail Unit Support	General		124,190	124,190	Revenue
• Pine Ave Camera Monitor & Maintenance	General		200,000		
• Technology Staff Relocation	General		200,000		
• Park Ranger and Marine Patrol Supervision	General / Tidelands		148,474	74,237	Revenue

Proposed Enhancements

Description	Fund	One-Time Cost	Cost	Offset	Offset Description
Public Works					
• Fleet Stockroom Optimization Facility and Technology Improvements	Fleet Services	✓	\$26,500	(\$26,500)	Cost Reduction
• Strengthen Fleet Software Management	Fleet Services		\$81,884	(\$81,884)	Cost Reduction
• Streamline Towing Operations	Towing		\$49,142	(\$49,142)	Cost Reductions / Revenue
• Streamline Impounded Vehicle and Sales Operations	Towing		\$179,380	(\$179,380)	Cost Reductions / Revenue
• Strengthen Vehicle Inventory and Release Operations	Towing		\$168,679	(\$168,679)	Cost Reductions / Revenue
• Transfer Proceeds from Unlicensed Driver Lien Sales to the General Fund	Towing		\$50,000	(\$50,000)	Cost Reduction
• Improve Security at Fleet Facilities	Towing		\$50,000	(\$50,000)	Revenue
• Increase Airport Security	Airport		\$615,903	(\$615,903)	Cost Reductions / Revenue
• Strengthen Oversight of Airport Maintenance and Custodial Services			\$172,136	(\$172,136)	Cost Reductions / Revenue
• Strengthen Airport Capital Improvement Programs	Airport		\$289,612	(\$289,612)	Cost Reductions / Revenue
• Runway 12-30 System Maintenance/Upgrades	Airport		\$93,935	(\$93,935)	Cost Reductions / Revenue
• Temco Sweeper	Airport		\$185,000	(\$185,000)	Cost Reductions / Revenue
• Strengthen the Public Information and Noise Compatibility Program	Airport		\$136,617	(\$136,617)	Cost Reductions / Revenue
• Strengthen Airport Administrative Operations	Airport		\$274,560	(\$274,560)	Cost Reductions / Revenue
• Strengthen Property Management Operations	Airport		\$161,660	(\$161,660)	Cost Reductions / Revenue
• Additional Technology Services Support	Airport		\$145,251	(\$145,251)	Cost Reductions / Revenue
• Clean Long Beach Program	Refuse and Recycling		\$90,000	(\$90,000)	Revenue
• Fund Proposed Neighborhood Beautification Program	Refuse and Recycling		\$119,659		
• Add Assistant Administrative Analyst and Upgrade Engineering Technician I to an Engineering Technician II in the Engineering Program (Streets)	General/Capital		\$65,102		
• Add Administrative Aide I in the City Facilities Capital Project Management Program	Capital Fund		\$56,596		
• Reallocate Prop A Support for Superintendent of Street Maintenance	General Fund		\$13,457		
• Establish Environmental Compliance Division	General Fund		\$122,359	(\$122,359)	Cost Reduction
• Add Assistant Administrative Analyst and Clerk Typist III in the Administration Program	General Fund		\$112,840	(\$103,227)	Cost Reduction

Proposed Enhancements

Description	Fund	One-Time Cost	Cost	Offset	Offset Description
Technology Services					
• PC Replacement Program	General Services		328,200	328,200	Revenue
• Hansen Land Management System Implementation	General Services		1,189,755	1,189,755	Revenue
• HR Software Maintenance	General Services		38,000	38,000	Revenue
• Citywide Technology Users Training Initiative	General Services		100,000	100,000	Revenue
• Airport Systems Support	General Services		111,433	111,433	Revenue
• CompuDyne Software Maintenance	General Services		31,000	31,000	Revenue
• LBGO GIS Support	General Services		87,906	87,906	Revenue
• Wireless Radio Communications Support	General Services		16,851		
• Support for Disaster Recovery Plan	General Services		208,800	208,800	Revenue

City Manager's Budget Messages

The City of Long Beach utilizes two messages from the City Manager to provide a complete record of the Proposed Budget and the final Adopted Budget approved by the Mayor and City Council.

The attached letter dated August 1, 2006 transmits the City Manager's original message that accompanied the Proposed Budget for Fiscal Year 2007 (FY 07) to the Mayor and City Council. In that message, the City Manager highlights major changes in the condition of the General and other City funds, strategies to adhere to the Financial Strategic Plan (Plan), ongoing efforts to optimize the organization and continued progress toward integrating Performance Management into the City's decision-making and management processes. The message also provides the City Manager's vision for the City beyond 2007.

The attached transmittal letter dated February 1, 2007, in accordance with the City Council's financial policies, documents how the FY 07 Adopted Budget was balanced, highlights changes made to the City Manager's Proposed Budget by the City Council based upon recommendations made by the Mayor through his official Budget Recommendations or the City Council's Budget Oversight Committee (BOC), as the City looks to the challenges and opportunities in FY 08 and beyond.

Together these two messages provide the background and environment within which the FY 07 Budget was developed and adopted.



Adopted Budget Transmittal Letter

Fiscal Year 2007

February 1, 2007

HONORABLE MAYOR AND CITY COUNCIL
City of Long Beach
California

SUBJECT: Fiscal Year 2007 Adopted Budget

Presented with this transmittal letter is the City of Long Beach's Fiscal Year 2007 (FY 07) Adopted Budget. The adopted budget is balanced and reflects the City's efforts to restore fiscal balance as promoted by the Mayor and City Council's Financial Policies, a focus on the results the City's programs and services provide to the community and the alignment of available resources with the Mayor and City Council's highest priorities. Therefore, the FY 07 Adopted Budget features a structurally balanced General Fund budget for the first time in almost two decades, a performance-based budget for every program the City Manager delivers, and increased investments in public safety and neighborhood infrastructure.

The Mayor and City Council adopted the FY 07 Budget on September 19, 2006, as provided under Section 1704 of the City Charter. The FY 07 Adopted Budget totals \$2.2 billion for all City funds. Of the total amount, a \$377 million General Fund budget was adopted, which provides resources for the majority of core municipal services such as public safety, public works, recreation, library services, legislative and administrative support.

The budget adoption process was yet again another successful example of transparency and effective community engagement, as City staff participated in over 60 community, Budget Oversight Committee and City Council budget meetings during the months of January through September as the budget was developed by the City Manager and carefully deliberated upon by the Mayor and City Council. The feedback received from the community was included in final budget discussions and in many cases is reflected in the final resource allocations. The performance-based program structure utilized in the budget book itself is another means by which the City can tell its story to the residents and businesses to increase understanding and appreciation of the results provided to serve the community. It is through the accountability this open communication creates that the City can perform most optimally throughout the year.

RESTORING FISCAL BALANCE

Through the leadership of the Mayor and City Council, the City eliminated its estimated \$102 million General Fund structural deficit. Over the past three years (FY 04 and FY 06), staff implemented approximately \$92 million in General Fund deficit reductions. The remaining \$10 million structural deficit was eliminated with the Adoption of the FY 07 Budget. For the first time in decades, one-time resources were not required to support ongoing General Fund expenditures. The \$12.7 million in expected one-time General Fund revenue, including the projected FY06 ending fund balance, supports an equal amount in planned one-time expenditures including facility repairs, street maintenance, library book purchases and technology investments. The Financial Strategic Plan (Plan) used to eliminate the historic structural deficit will continue to be utilized to provide the City with a basis for sound financial planning that is flexible, assists in budgetary decision-making and serves as a framework to guide its financial management and operations.

The City Council's reaffirmation of the Plan through the adoption of the FY 07 budget also promotes public confidence and credibility in the eyes of the community. The City Council adopted financial policies have been successful in establishing a solid foundation, which has allowed the City to address the structural deficit and community priorities while still providing the stability to move forward. Details regarding the adopted measures to address the structural deficit can be found in the **Financial Strategic Plan** section of the budget book.

There are many challenges ahead for the City, with mounting pressure for increased investments in our infrastructure, facilities and public safety services. There is also a need to address major demographic changes and a robust job market that are making it very difficult to attract and retain the talented workforce required to provide the myriad programs and services the community expects. Furthermore, new national accounting standards will likely require the pre-funding of retiree health care commitments, City Hall will require a complete seismic retrofit and our Fire and Miscellaneous employee groups are preparing for another round of contract negotiations. Without judicious planning, decision-making and management of these emergent issues, or without new revenue sources, the City will continue to find itself with its needs far outstripping the resources required to pay for them, which may require yet another round of service reductions.

Recommendations from the Mayor

During budget deliberations, the Mayor and City Council considered input from a broad base of stakeholders in order to provide the best opportunity to adopt a budget that most closely reflects the priorities of the community while addressing the structural deficit. Per the Charter, each year the Mayor is invited to submit independent budget recommendations for the City Council's consideration. For FY 07, Mayor Foster presented his recommendations to the City Council during a Budget Workshop on August 15, 2006. Please see **Attachment A** for a complete set of the Mayor's recommendations, as amended by the City Council. Several of the Mayor's revenue offset recommendations were accepted by the City Council for inclusion in the FY 07 Adopted Budget, including:

	FY 07
Restore Library Services to FY 2003 levels	\$1,300,000
Additional One-time Street Repair	2,300,000
One-time Library Book Budget Augmentation	<u>400,000</u>
Subtotal	\$4,000,000

Revenue Offsets included:

Projected FY 07 Beginning Fund Balance	\$1,700,000
Projected Structural Surplus	1,600,000
Remaining Unallocated FY 07 One-time Resources	<u>700,000</u>
Subtotal	\$4,000,000

Recommendations of the Budget Oversight Committee

Beginning in January 2006, the City Council's Budget Oversight Committee (BOC) held a series of eight monthly meetings to discuss the latest budget performance reports, review status of FY 06 BOC recommendations, explore new revenue options for the General Fund and develop recommendations for the FY 07 budget. On September 5, 2006, the BOC presented its recommendations to the City Council for their consideration. The BOC's recommendations, which also provided additional policy guidance for FY 07, were adopted in full by the City Council, as amended, along with the FY 07 budget and can be found as **Attachment B**.

The BOC's final report is online at www.longbeach.gov/finance/budget/budget_workshops.asp.

Overall Changes Between Proposed and Adopted Budgets

Several expenditure adjustments, including those mentioned above, increased the General Fund expenditure budget by a net of \$3.3 million. The adjustments include the Mayor and City Council-approved amendments, technical corrections for department overhead recalculations, reallocated administrative costs to appropriate funds and adjustments for debt service payments. Several additional technical corrections were made in other non-General funds as well, including adjustments to citywide overhead allocations, adding a net of \$3.5 million (or .13 percent) to overall expenditure appropriations for FY 07. For a general description of changes by fund, from the Proposed to the Adopted Budget, please see **Attachment C**.

BUDGETING FOR RESULTS

A major priority of the City is the full implementation of performance management into the way the City conducts its business. The FY 07 Adopted Budget represents a milestone in the integration of performance management into the City's planning and budgeting processes. Through the Mayor and City Council's stated budget priorities and departments' objectives as articulated in their strategic business plans, the City was able to better align available resources with programs that would most effectively generate the results required to fulfill these service objectives.

Furthermore, each program utilizes a unique Results Contract between the community and the departments providing services, which establishes the performance results the community can expect to receive for the level of service supported by the adopted

investment of their resources. These Results Contracts establish a clear line of accountability between the community and each department program manager for their expected performance. For a full description of the City's performance management efforts, please see the **Focus On Results (FOR) Long Beach** section of the budget book.

OUTLOOK FOR FY 08 AND BEYOND

After four difficult years, through great sacrifice, teamwork and dedication, the City has emerged from the \$102 million structural deficit in the General Fund. The organization now has a renewed focus on optimization, cost recovery and performance management for the delivery of City services; three essential mechanisms to ensure the public's limited resources are utilized in as efficient and as meaningful a way as possible. These mechanisms will continue to be critical in FY 08 and years to come. Though the General Fund is balanced, it is tenuously so with little margin for significant changes. Commitments to public safety compensation and staffing, and a desire to address long-standing needs related to facilities and infrastructure repairs, represent an ongoing resource challenge in the future.

Therefore, it is a critical objective that the Fiscal Year 2007 (FY 07) Budget is implemented, and the FY 08 Budget developed, with the same dedication and adherence to the principles of fiscal responsibility and cost recovery as they were in the past four years. The City must continue to listen to the community about its satisfaction with current services and priorities for the future. With this critical feedback, the Mayor and City Council will be able to provide clear policy priorities around which staff can build their FY 08 Budget proposals. Using newly developed and updated Strategic Business Plans, departments must further define and hone their priorities toward which current resources must be deliberately allocated. With these tools, and a continued commitment to accountability and transparency, the City will continue to take the necessary steps to maintain a structurally balanced General Fund budget and fiscally sustainable budget citywide.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Gerald R. Miller", written in a cursive style.

GERALD R. MILLER
CITY MANAGER

GRM:MK:DW

Attachments

**Mayor Bob Foster's FY 07 Budget Recommendations
as Amended by the City Council
Underlining and Bold as Submitted**

The City Manager's FY 07 Proposed Budget, thanks to the hard work of the community, City employees, City boards and commissions, and the City Council, creates a **structural surplus of \$1.6 million** and leaves **\$2.4 million in unallocated one-time revenues and ending fund balance**.

In addition, the North RDA project area is anticipated to receive approximately **\$2 million** of additional property tax increment from properties located in the Port-area (net of Housing Set-Aside, Statutory Pass-through, existing bond payments and County administration costs).

Further, the City expects to receive **\$3 million** in each of the next two fiscal years from the Sempra lawsuit settlement.

Accordingly, I respectfully submit the following:

1) Restore cuts to library services: \$1.3 million

To immediately restore library hours at all branches and at Main, in addition to after-school homework assistance programs, I recommend the City Council **allocate \$1.3 million of the projected structural surplus.**

Further, I am recommending **\$400,000 in unallocated one-time resources** be invested in funding the book budget for FY 07. This allocation would be in addition to the City Manager's proposal to fund \$300,000 using one-time revenue for books to stock the soon-to-open MacArthur Library.

2) Jumpstart Street Repair: \$2.3 million (\$18.9 million overall)

To direct **\$2.0 million of projected FY07 ending fund balance** (\$2.4 million less \$400,000 for the book budget) and; the remaining **\$300,000 structural surplus** mentioned above.

Coupled with the \$16.6 million delineated in the City Manager's and RDA's proposals, **a total of \$18.9 million will be directed into our City's crumbling streets and sidewalks this fiscal year.**

In addition, I applaud the City Council's August 8th decision to support Propositions 1A and 3A, California's infrastructure Bond initiatives. If approved by the voters in November 2006, Long Beach would expect to receive an additional \$15.5 million for neighborhood street improvements over the next three years.

3) Invest in our Firefighting Infrastructure: estimated \$2 million

To prioritize refurbishing and rebuilding Fire Stations and develop a financing plan for the City's fire facilities based on the recommendations of the Fire Services optimization study.

As a significant first step, I recommend requesting **the amount shared by the RDA with the City from the property tax increment generated in the Port District be increased to capture some of the unprecedented tax growth.** This funding, in excess of the \$1.3 baseline from FY 06, should be leveraged to finance projects that begin to address critical fire station needs. In addition, request that RDA allocate the additional Port-generated tax increment monies to rebuild fire stations in the North Project Area, as the two top priorities for the Fire Department are in the North Project Area. *(as amended by Councilwoman Gabelich)*

Beyond this direct investment of approximately \$2 million, the City must quickly work to put together a plan to fund the substantial remaining balance of fire station improvements necessary to provide reasonable living quarters for our firefighters.

4) Public Safety Retention and Recruitment Fund

To have the capability to expeditiously assess and act on recommendations related to police officer retention and recruitment review, I propose directing **\$2.1 million of the FY 07 Sempra settlement funds to be held in a Public Safety Retention and Recruitment Account to assist in developing and acting upon forthcoming City Manager recommendations.** In addition to setting aside \$2.1 million from the Sempra settlement in FY 07, I recommend that the projected structural surplus in FY 08 and FY 09 not be committed to non-public safety ongoing commitments until this retention issue is resolved. *(as amended by Mayor Foster)*

Police Recruitment and Retention must be carefully studied in order to clearly understand the scope, root cause and service impacts of the trend of increased transfers out of our police ranks, as well as to develop appropriate and effective solutions.

The City Manager has identified retention and recruitment as a major issue for a citywide optimization study in FY 07, which I fully support. However, at the front end of that review we must focus on police retention. While the issue is studied more globally for all city positions in the coming year, there remains an unacceptable gap between budgeted and filled police officer positions, and the reasons for and longer-term impact of the recent increased loss of experienced police officers must be fully understood.

I am also in full support of the City Manager's recommendation to run two police academies in FY 07, but also believe **it is imperative that the City plan and budget to continue running two academies each year for the coming few years** in order to generate as many qualified police officers as possible to grow the force to meet our changing public safety needs.

5) Potential 2007 Citywide Election

To prepare for a potential citywide ballot in 2007. On August 1st, the City Council voted to conduct a series of Charter Reform hearings and indicated parameters for policy considerations for those hearings. The hearings schedule was constructed to account for a likely District special election in FY 07, and as such, allow sufficient time to coordinate a potential city wide special election on that date as well.

If the election is not conducted, I recommend the funds be directed to an appropriate infrastructure project that requires one-time funds.

6) Discipline for Structural Commitments

To refrain from over-committing future structural resources given the near \$20 - \$25 million in annual cost increases looming just a few years out.

The City of Long Beach has learned painful lessons of the past few years and has well earned its newfound reputation for fiscal discipline. In an effort to avoid situations like those facing San Diego and Orange County, resources to appropriately fund its coming commitments and liabilities must be identified and earmarked to ensure the City is prepared to meet its obligations without having to once again downsize and impact critical services to the community.

7) Request Public Employees Retirement System (PERS) Administration Charges Review

To request a thorough review, in collaboration with other participating governments, of PERS Management & Administration (M&A) costs. These funds are mandated fees paid by the City of Long Beach and other participating governments to PERS to cover PERS' internal costs.

A cursory review of PERS audited financial statements discloses a significant increase in PERS M&A costs, with little information disclosed by PERS as to why. Given Long Beach's fully funded status, I have concerns that the methodology used by PERS to allocate those costs among its member agencies may be creating an inequity that negatively impacts Long Beach.

8) Reassess Priorities and Policies

To establish a process to commence before FY 08 budget development begins through which the City Council can actively and openly revisit and update its priorities for the coming fiscal year in an effort to provide policy guidance to the City Manager to continue to better align budget allocations and communities priorities.

The City Council's Financial Policies must be treated as organic in nature, requiring regular assessment and revision when necessary.

Therefore, I recommend that the Budget Oversight Committee place on its agenda for FY 07 to hold a public review and deliberations about the City Council's Financial Policies, expecting recommendations the City Council can consider and adopt for FY 08.

**FY 07 Budget Oversight Committee Recommendations
as Amended by the Mayor and City Council**

I. RECOMMENDED ACTIONS

It is respectfully requested that the City Council approve the FY 07 Proposed Budget, with the following recommendations:

- 1) Recommend the City Manager identify existing staff to be dedicated to performing a detailed contracting-in marketing and capacity analysis and implement findings in FY 07;
- 2) Recommend the City Council support the current repayment plan adopted by the RDA, until such time as a new and expedited schedule can be developed. We request the City Manager to work with the RDA to review projected revenue and expenditures in the Downtown Project Area at the end of the first quarter, December 31, 2006, after it receives its tax increment from the County. And if there is additional revenue beyond current budget projections, the RDA commit these additional revenues to Downtown debt repayment to the General Fund (*as amended by Councilmember O'Donnell*); and, recommend that North Redevelopment Property Tax Increment generated by port district assets continue to be shared for general City purposes in accordance with the Clarion Study;
- 3) Recommend the City Manager pursue the following initiatives, based on Employee Innovation Team Implementation proposals:
 - a. Create a Revenue Collection Enforcement Team that is charged with maximizing revenue collection;
 - b. Expand the cost recovery program for law violators to all impacted departments with recurring costs; and
 - c. Develop safety programs and preventive measures that provide incentives for reducing Workers' Compensation costs.
- 4) Recommend support of the City Manager proposed fee increases using the full-cost methodology developed through the fee study, in support of the City Council's newly adopted fee policy;
- 5) Recommend the City Manager present recommendations to the City Council from the Parking Optimization Study regarding current rates, and develop a Citywide parking strategy that would include meters, structures and lots;
- 6) Recommend the development of multi-year financial strategies and priorities to address critical unmet City infrastructure and Public Safety needs such as:
 - One time revenue/expenditures
 - Streets, alleys, sidewalks, curbs, street drainage and potholes;
 - Fire and Police facilities;

- On-going revenue/expenditures
 - Police Officer recruitment and retention; and
 - Library programs, services and hours of operation.

I would strongly recommend that City staff develop a framework related to construction, financing, siting and development of our public safety facilities. To further this end, I would also like to request quarterly reports to the Mayor and City Council from City management and other City departments, including the Port of Long Beach, on the status of the development and financing of public safety facilities Citywide. *(as amended by Mayor Foster, inclusive of Councilwoman Schipske's requested amendment)*

- 7) Recommend the City Manager and City Council evaluate potential Spring 2007 and *(as amended by Councilwoman Gabelich)* April 2008 tax measures and other revenue opportunities during FY 07, including but not limited to:
 - Fee Based Revenue Generating Options not Requiring a Vote of the Public
 - Container Fee
 - Rental Car Fee
 - Non-resident Tax Generating Options
 - Oil Production
 - Transient Occupancy
 - Local Resident and Business Tax Generating Options
 - Local Parcel
 - Mello Roos
 - Parking Lot
- 8) Evaluate and develop long-term financial mechanism to address the on-going graffiti removal program.
- 9) Recommend reaffirmation of existing City Financial Policies, as amended;
- 10) Support the City Manager's proposed enhancements related to Infrastructure and other quality of life issues, which have been identified as core services, community priorities and/or as Mayor and City Council priorities;
- 11) Support the fee increases and adjustments proposed by the City Manager and Board of Water Commissioners.

Changes by Fund of FY 07 Proposed to FY 07 Adopted Budgets

General Fund, increase of \$3,272,316

- Mayor and City Council-approved resource-offset amendments, including Library Service restoration and additional one-time allocations for the book budget and street repairs.
- Technical correction for department overhead recalculations.
- Reallocated administrative costs to appropriate funds.
- Adjustments to debt service payments.

Community Development Grants Fund, decrease of \$116,103

- Technical correction for department overhead recalculations.

Gas Tax Street Improvement, increase of \$1,384,562

- Proposition 42 reimbursements by the State.

Harbor Fund, decrease of \$296,372

- Technical adjustment for MOU with Police Department.

Housing Authority Fund, decrease of \$39,525

- Technical correction for department overhead recalculations.

Insurance Fund, decrease of \$29,383

- Salary adjustment for projected savings.

Redevelopment Fund, increase of \$170,660

- Increase for anticipated Tax increment pass-through payments
- Technical correction for department overhead recalculations

Refuse/Recycling Fund, decrease \$44,824

- Technical adjustment for interdepartmental MOUs.

Transportation Fund, decrease of \$120,224

- Reduced Proposition C support.
- Technical adjustment for interdepartmental MOUs.

City Manager's Budget Message

Fiscal Year 2007

August 1, 2006

HONORABLE MAYOR AND CITY COUNCIL

City of Long Beach
California

SUBJECT: Fiscal Year 2007 Proposed Budget

I. Fiscal Recovery: A Total Team Effort

The Fiscal Year 2007 (FY 07) Proposed Budget reflects the culmination of many challenges and changes within the community and the City as an organization. One of the most recent significant changes occurred with the new leadership in the Mayor's Office and reconstituted City Council. Mayor Foster and the City Council are primed to lead the City through a period of reinvestment that could redefine the City's future. Long Beach is emerging from a period of economic challenge to become a thriving urban center with a resurging downtown and blossoming neighborhoods, acres of new commercial development and increasing employment opportunities. Trade flourishes at the Port of Long Beach. The once ailing downtown boasts new shops and restaurants that help to draw millions of tourists to our city each year. The City has created more parks and open space, the community is safer than any other time in recent history and more people than ever desire to live and work in Long Beach.

Our fiscal discipline over the past three years has brought about greater financial stability. For the first time in over 20 years we will have a structurally balanced General Fund budget. The City has shifted from a downsizing mode to one of directed investment to strengthen our neighborhoods, infrastructure, technology and workforce. There has been a policy shift toward cost recovery and away from historic subsidies to avoid damaging cuts in service and to ensure the community is getting an appropriate return on its investment in the programs and services it pays for and receives. We are shifting from traditional organizational management to performance management and optimization, ushering in a new era of greater transparency, more informed planning and decision-making and a focus on the results the community receives from its investment in City programs. Further, we have shifted away from short-term solutions to balance the General Fund budget toward a long-term outlook that ensures that all City funds are healthy, stable, maximizing their potential and fully supporting their programs. The era of relying upon the use of one-time transfers to balance the General Fund budget is closing.

The future—once dimmed by financial uncertainty—looks bright and stable. The City's effort to achieve fiscal sustainability would not have been possible without a truly collective effort on the part of the community and, most of all, our elected leaders. City employees have also risen to the challenge with limited staffing, increased workloads and a willingness to reevaluate the way services are delivered to the community. Through shared sacrifice, we have emerged from our fiscal crisis stronger, wiser and in a better position to make investments for the present and the future. This is not to say that all our challenges are behind us; on the contrary, many are just beginning.

The City faces several tests that will require a comprehensive, coordinated approach. One-fourth of Long Beach residents live in poverty and many of them are youth. An increasingly diverse population requires creative approaches to existing services in order to effectively create an improved quality of life for all of Long Beach's residents, workforce and visitors. The surge in new development and economic activity must be balanced with environmental and neighborhood preservation. Aging streets, pipelines, broken sidewalks and storm drains require costly, ongoing upgrades far beyond our immediate means. The City must be able to attract and retain a quality workforce that can meet the high service expectations of our community. And above all else, the City must maintain the fiscal discipline necessary to balance all of these complex needs. It is a simple fact that there will not be enough financial resources to address all issues and desires. With that in mind, as we lay out our plans to allocate our resources, we must continue to follow the City Council's adopted Financial Policies so that we do not return to the fiscal upheaval from which we have just emerged. The City has moved beyond crisis mode and set itself onto firm footing for the future, but we still have a long way to go in order to produce the results expected by Long Beach residents.

In the coming years, we must continue to make community safety and its various components our top priority. To that end, we need to identify resources to address police staffing needs, fire disaster response and facility needs; build strong neighborhoods by providing opportunities through education for children and adults to enhance their role in society; sustain a clean environment; reduce blight and other hazards; restore the infrastructure; further develop the City's diverse workforce; and, maintain a prudent, stable budget. Although the challenges seem beyond reach, we have proven our mettle against steep odds before, and I am confident we will do so again. So the question remains: Will we continue to embrace the changes needed to stay ahead of the next crisis and to meet our challenges head-on? Although we cannot solve all problems overnight, the FY 07 Proposed Budget represents one of the first steps on that path.

II. Fiscal Year 2007 Budget: Fiscal Stability for a Better Future

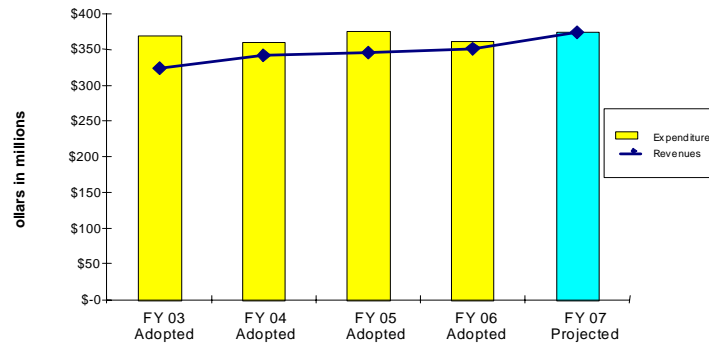
I am pleased to transmit for your consideration the FY 07 Proposed Budget, which for all funds is estimated to be approximately \$2.22 billion (including \$475.5 million in the Harbor Fund, \$82.1 million in the Water Fund and \$374.1 million in the General Fund). Most of these monies are from restricted sources or are associated with enterprise operations (e.g., Airport, Sewer and Refuse). With increased costs for previously negotiated salary adjustments, gasoline, energy, natural gas and general liability insurance, as well as operating costs at the Harbor Department related to its clean air action plan and oil operations, the City's overall budget has increased by approximately \$156.5 million from FY 06.

While there are 36 separate funds that comprise the City's budget, my Budget Message will once again focus on the General Fund and selected specialized funds, as these are the funds that support our core municipal services and have undergone the most recent and dramatic changes. It is the General Fund that has been the focus of intense scrutiny over the past few years as we collectively addressed the structural deficit in the Fund through the Financial Strategic Plan (Plan).

City Manager's Budget Message
Fiscal Year 2007
August 1, 2006

The FY 07 Proposed Budget realizes the vision set forth in the Plan, the framework through which the City attacked its projected \$102 million structural imbalance in the General Fund. Since adopting the Plan in FY 03, the City Council has adhered to its Financial Policies to make tough decisions to reduce staffing levels, improve operational efficiencies, reduce services and enhance cost recovery, and in so doing, cut the deficit by \$92 million in just three years. The FY 07 budget proposes solutions to eliminate the last \$10 million. By solving the structural deficit, the City is in a position to use one-time resources for one-time needs, such as infrastructure and technology improvements.

The Plan Worked



In compliance with the City Council's Financial Policy on achieving and maintaining a *Structurally Balanced Budget*, the General Fund budget will be without a structural budget deficit for the first time in over two decades. While this may seem like a trivial distinction, it couldn't be any more significant. The City now has an equal amount of recurring revenue to support its critical recurring expenses for programs and services such as police, fire, libraries, recreation and public works. An overarching threat no longer exists that a core service would be cut because one-time revenues needed to fund such services did not materialize. Such fiscal stability not only places the City on a more sustainable service delivery and planning footing in the short-term, but also allows the City to begin making long-term investments and utilizing long-term strategies to improve our quality of life in years to come. It also sends a clear sign to credit rating agencies and outside interests that Long Beach is a safe and responsible place to make investments. In fact, as a testament to the direct impact of the Plan, after years under a *negative watch* the City's credit rating was increased to *stable* in recent months.

The FY 07 Proposed Budget solves the \$10 million deficit using many of the same tools employed in previous years. As anticipated in the Plan, base revenues are showing natural growth now that the final Utility Users Tax reduction occurred in 2005. In addition, after three years of cuts to department budgets and services to the community, to eliminate the structural deficit I am proposing a combination of: budget savings through optimization; appropriately allocated General Fund costs to other funds where the services are actually provided; increased cost recovery through new and adjusted fees; and savings generated by improvements in daily business practices. As promised to the City Council, no further library reductions are included in the FY 07 Proposed Budget. Specifically, the structural balance was achieved through:

- Budget savings through optimization (\$4.9 million)
 - Improvement planned through optimization efforts including reprographics and helicopter maintenance
 - Savings from the Employee Health Benefit optimization, generating savings while maintaining current health insurance benefits

- Appropriately allocated General Fund costs to other funds where the services are actually provided (\$3.7 million)
 - Most Planning and Building functions were transferred to a new self-supporting Development Services Fund, eliminating the traditional General Fund subsidy provided for the department's services
 - Correctly assigned Parks, Recreation and Marine administrative and management costs associated with Tidelands activities to the Tidelands Fund
 - All appropriate Community Development administrative costs were allocated across its operations and funds
 - Full cost allocation to enterprise funds for Police and Fire safety services
- Increased cost recovery through new and adjusted fees (\$1.4 million)
 - \$1.4 million in new and increased General Fund fee revenue are proposed

The next section looks beyond the structural deficit solutions and provides an overview of the General Fund by total expense and revenue, to provide a broader context for how we are positioning the City for the future.

III. The FY 07 General Fund: Balanced and Strong

The primary goal going forward is to remain fiscally responsible as the City plans for the future. Maintaining the balance between our ongoing resources and our ongoing expenses will be paramount. Ever increasing costs, maintaining a focus on core services and managing finite resources, however, present a clear challenge in balancing demands for service with available resources.

Projected Revenue

The General Fund has hundreds of different revenue sources to support the numerous operations of various City departments. Revenues coming into the General Fund include taxes, fees for service, regulatory fines and grants, among others. General Fund revenue overall is projected to rise gradually in a positive direction. Estimated revenue in the General Fund is \$376.4 million. Of this total estimate, \$365.7 million is ongoing, structural resources while \$10.7 million is one-time in nature. One-time resources include \$8.9 million in proceeds from the sale of City property, \$1.5 million in payments for FY 05 safety services provided to the Harbor Department, and \$300,000 of previously reserved Library funding for materials at the new MacArthur Branch.

The four largest structural revenue sources for FY 07—property tax, sales and use tax, motor vehicle in-lieu tax (VLF) and utilities users tax—comprise 53 percent of total General Fund revenues. The following is a closer look at these key General Fund resources:

- *Property Tax (\$65.6 million)* growth in FY 07 is expected to exceed 6 percent in non-Redevelopment Areas, and the future outlook reflects a slowing in the residential real estate market and slower appreciation.
- *Sales and Use Tax (\$55 million)* is expected to trend steady at a 4 percent growth rate due to slowing growth in discretionary spending, offset by anticipated increases in the price of consumer products due to higher transportation costs.

- The *Vehicle License Fee* (\$37.2 million) is averaging 7 percent growth, attributable to the State's Property Tax In-lieu of VLF payments, which grows as citywide property values increase.
- The *Utility Users Tax* (\$43.2 million) combines four separate taxes—telephone users tax, electric users tax, gas users tax and water users tax. The telephone users tax (\$15.3 million) should remain stable into FY 07 due to price competition. In FY 06, Southern California Edison enacted rate increases, which will result in growth in electric users tax (\$18.7 million) revenue in FY 07. The gas users tax (\$6.2 million) should experience minimal to modest growth assuming average consumer usage and due to stable commodity prices brought about by long-term purchasing contracts negotiated by the Gas and Oil Department. The water users tax (\$3 million) is expected to see a 3 percent increase in FY 07.

For a complete list of the Top 40 General Fund revenue for FY 07, please see **Attachment A**.

Furthermore, the City continues to evaluate its fees for services to make sure they support the actual cost of providing services. At the recommendation of the Budget Oversight Committee, improved cost recovery was an important component of solving the \$10 million deficit and avoiding further budget cuts. To this end, and to further demonstrate their commitment to fiscal responsibility and leadership, the City Council adopted an amended Financial Policy on *User Fees and Charges* on July 11, 2006, which reads:

The City of Long Beach is empowered to recapture, through fees, up to the full cost of providing specific services. Regular and consistent review of all fees is necessary to ensure that the costs associated with delivery of individual services have been appropriately identified, and that the City is fully recovering those costs. It is the City's policy to set user fees at full cost recovery levels, except where a greater public benefit is demonstrated to the satisfaction of the City Council, or when it is not cost effective to do so.

In a direct move toward full compliance with this Financial Policy, the City expects to recoup Citywide an additional \$5.5 million in fees for service, of which approximately \$1.4 million are in the General Fund. While it would neither be possible nor advisable to increase all fees to 100 percent cost recovery in a single year, the City has committed to adjusting its fees at a measured pace over the next 2-3 years to eliminate subsidies that are not deemed to provide a greater public benefit. For an illustrative list of proposed fee adjustments for FY 07, please see **Attachment B**.

Proposed Expenditures

The Proposed General Fund budget is \$374.1 million. Of this total, \$364.1 million are structural expenses offset completely by structural revenue, providing for a \$1.6 million structural surplus, with the remaining representing \$10 million in appropriate one-time costs. These resources will provide for a myriad of traditional services and positive results for the community impacting every resident in every neighborhood in Long Beach. The General Fund provides traditional police, fire, library, parks and recreation, public works and other general government services.

City Manager's Budget Message
Fiscal Year 2007
August 1, 2006

While it is necessary to remain fiscally prudent in order to structurally balance the budget, modest investments need to be made to ensure that we are positioning ourselves to meet the current and future needs of the community. The FY 07 Proposed Budget provides for a modest level of investments, despite higher costs in FY 07 due to employee salary increases, escalating insurance costs, and higher fuel and energy prices, as well as one-time resources now available with a structurally balanced budget.

One-time resources, per the City Council's Financial Policy on the *Use of One-time Resources*, can only be used to support one-time expenses. Now that the City does not need to plug budget gaps with its one-time revenues, prudent investments should be made on critically needed one-time infrastructure and technology investments that will improve operational efficiency and responsiveness to the community in years to come. Contingent upon the receipt of one-time resources becoming available, \$10 million in investments are proposed including \$300,000 for books and materials for the new Mark Twain Library; \$2.7 million in technology investments, including: public safety communications systems; 311 Citizen Request Management System year one design and implementation; and a Citywide Performance Management System; and \$4.6 million in infrastructure improvements.

Specifically, one-time resources will fund another commitment of \$3 million for critical and other high-priority facility repairs at Police, Fire, Library, Parks, Health and Public Works facilities. The City residential street and slurry seal program will be funded using \$1.3 million in one-time General Fund resources combined with \$3.8 million of Proposition 42 funding for a total of \$5.1 million. The program will be funded at a slightly greater level than the current fiscal year. In addition to this commitment to residential street work, it should be noted that the Redevelopment Agency, through both its available bond proceeds and annual tax-increment, is expected to fund \$8.3 million in additional street work during FY 07.

Furthermore, the City will be using \$2.5 million in General Fund resources (coupled with \$500,000 in Community Development Block Grant (CDBG) funding) to meet its annual commitment of \$3 million to sidewalks, curbs and gutters. An additional one-time \$250,000 reserve is proposed for Americans With Disabilities Act (ADA) improvements as the need arises throughout the year. Over \$16.6 million combined is going toward improving our streets, curbs, gutters and sidewalks.

For a discussion of the outcomes the community can expect from the City's ongoing and enhanced support for its programs and services, categorized into key areas of service delivery, including: Community Safety; Infrastructure and Transportation; Neighborhoods and Housing; Culture, Education and Leisure; Health and Human Services; and, the Environment, please see **Attachment C – FY 07 Results for the Community**. For a more detailed list of program enhancements included in the FY 07 Proposed Budget by department for all funds, please see **Attachment D**.

Lastly, in line with the City Council's Financial Policy on *General Fund Reserves*, budgeting appropriate reserve levels must be a priority. In FY 07, I am proposing that \$200,000 be set-aside in the Operating Reserve and \$200,000 be directed to the Infrastructure Reserve, while maintaining the General Fund Emergency Reserve of \$36.1 million.

IV. FY 07 Non-General Funds: Strengthening Our Community

Beyond the General Fund, the City has 35 other funds established to support enterprise operations and manage restricted, non-discretionary revenue sources. These funds comprise \$1.85 billion of the City's \$2.22 billion total budget. The following section incorporates issues impacting other key City funds, including the Health Fund, Community Development Grants Fund (specifically, Community Development Block Grant funding), Redevelopment Agency, Tidelands and Gas Funds. During these times of gradual economic recovery and shifting priorities at the state and federal levels, the City is susceptible to sharply changing revenue sources, especially in those programs funded heavily, if not exclusively, by grants from other levels of government.

Fund	FY 07 Proposed Budget
Community Development Grants Fund	\$25,088,421
Health Fund	\$45,190,217
Redevelopment Agency	\$102,910,467
Tidelands Fund	\$113,191,473
Gas Fund	\$134,117,125

Community Development Grants Fund

The Community Development Grants Fund comprises Community Development Block Grant (CDBG) funding and Workforce funding. The Community Development Grants Fund will see a reduction in revenue due to HUD entitlement decreases in FY 07. This reduction will impact various programs, including residential rehabilitation, housing assistance, public service and facilities improvements. The Community Development Advisory Commission held public hearings and approved the proposed CDBG budget for FY 07. A large portion of CDBG funds is restricted to "bricks & mortar" public improvements, some of which has been dedicated for years toward completing required ADA public facility improvements. That program has been completed and it is proposed that those funds be used to fund new open space acquisition and development in some of the most crowded underserved areas of the city.

Health Fund

The Health Fund, which is primarily funded by grants from other agencies, supports services that form an important link in the community safety continuum. Unfortunately, the Health and Human Services Department has been facing, and aggressively addressing, significant reductions to its grant funding the past few years. This has occurred in a challenging environment for maintaining critical health services for Long Beach residents. Traditional funding sources from the State and Federal level are shrinking, cost recovery on services to underrepresented communities remains difficult, and demands are higher than ever for services.

Seen as an investment to the community due to the nature of the preventive and other community health services provided, the General Fund has been required to subsidize the Health Fund due to lost revenue over the past few years. In the coming fiscal year the General Fund will subsidize the Health Fund by \$1.37 million, providing time for the Fund to stabilize. Financing health and human services will be priority optimization review for FY 07. This General Fund investment will help maintain core services even as the Department has made additional staffing and service reductions to keep the fund balanced.

Redevelopment Agency

The City's Redevelopment Agency (RDA) budget for FY 07 is \$103 million. The RDA is funded by incremental increases in property tax revenue, and has leveraged this revenue by selling bonds guaranteed by tax increment revenue. A \$184.8 million FY 05 bond resulted in an infusion of funds to implement much-needed redevelopment and housing projects.

The RDA has been spending these revenues on such public improvement and development projects, including: major street and sidewalk improvements; Admiral Kidd Park and Teen Center improvements; 55th Way Park; Drake Park expansion; Orizaba Park improvements; Long Beach Boulevard repaving; Menorah Senior Housing; market-rate housing, like West Gateway; public parking; and commercial development. During FY 07, the RDA will continue to spend bond proceeds on these and other similar multi-year projects. Tax increment revenues are expected to remain a steady and strong funding source, also providing funding for housing programs, debt service payments and importantly additional funding for facility, street, sidewalk and other blight abatement projects in our neighborhoods.

The RDA also makes tax increment pass-through payments to the City's General Fund. Pass-through payments are statutorily required and consist of a portion of tax increment revenues from RDA areas established after the mid-1990s; the payments are shared with other area taxing agencies that would otherwise receive property tax revenue if the RDA did not exist. The pass-through to the General Fund is approaching \$3 million in FY 07.

Tidelands Fund

As funds retained from oil revenue were statutorily reduced through 1989, the Tidelands Fund has had to rely on one-time funds to balance its budget, as the services provided and other Tideland funding sources do not generate enough revenue to offset their cost. The Harbor Fund transfer and a better-than-expected transfer from the Tidelands Oil Revenue Fund (TORF) given the continued high price of oil (budgeted at \$45/bbl for FY 07) will result in a balanced budget for FY 07. While the Tidelands Fund has benefited from the high price of oil and increasing Harbor Fund transfers in the recent past, prudent fiscal policy dictates the continuation of a conservative approach to budgeting oil revenue. Just a few short years ago locally produced oil was selling for under \$10/bbl. Due to the volatility of oil prices, potential additional revenues will be used to address a deferred capital projects list that currently totals about \$31 million, and to establish a prudent operating reserve. The FY 07 proposed Tidelands Fund budget includes funding for the Center Theater and Arena roof replacement and solar panel installation, as well as to continue work to repair seawalls.

The Board of Harbor Commissioners has again approved a budgeted transfer of 10 percent of their net income, amounting to \$14.2 million for FY 07, the most ever, without which the City would not be able to afford critical Tidelands services such as beach maintenance, lifeguards, facilities maintenance, aquatics programs and many critical capital projects. The Harbor Department also recently received a credit rating improvement to "Aa2" from "Aa3", in response to its strong financial performance.

FY 08 will present a budgetary challenge due to a new debt burden associated with paying for the marina rebuild projects that started in 2005. Given the sizable investment in our marinas, an internal optimization study of its operations is proposed for FY 07. The Tidelands Fund is also projected to have to contribute to the City's Aquarium Bond payments, which are also supported by the Aquarium's net revenue and Downtown Redevelopment Area transient occupancy taxes.

Gas Fund

The Gas Fund supports the fifth largest municipally owned natural gas utility in the country, and is one of only four in the state. Long Beach Gas and Oil continues to provide safe and reliable natural gas services to residents and businesses of Long Beach and Signal Hill. The historically warm winter of 2005-2006 accelerated the City's reevaluation of the level of the Gas Fund's charter-enabled support of the General Fund, as the Gas Fund's revenue dipped due to lower than usual customer usage. In response to this situation and in consultation with credit agencies, beginning in FY 07 a more strictly defined multi-year fund balance and transfer policy has been developed to govern the use of Gas Fund resources going forward.

The policy states that transfers from the Gas Fund to the General Fund will be made in a manner that provides a minimum balance of \$5 million in the Gas Fund. The City has begun to take deliberate steps toward achieving this policy objective, with a projected ending fund balance of \$4.5 million for the Gas Fund in FY 07 (up from a the \$2.1 million projected ending fund balance in FY 06.)

A key one-time resource that is anticipated in FY 07, but has not been included in the FY 07 Proposed Budget due to a pending court decision, is the money due the City from Sempra Energy to settle a lawsuit resulting from the 2001 energy crisis. Should this settlement be finalized, approximately \$6 million will be made available in the Gas Fund.

V. Optimization and Performance Management: Continuous Improvement to Enhance Results for the Community

As the City continues to move forward with firmer fiscal footing and we begin to make short and long-term investments in our neighborhoods, it is critical that we maintain our commitment to both continuous service improvement and an ongoing performance-based evaluation of our programs and services. Such a willingness and ability to look inward at how efficiently we provide services, and outward to ensure we are allocating resources effectively to match the community's priorities, will be guiding forces for the continued stabilization and rebirth of the City for the community. While both of these strategies have been much discussed over the past three years, I wanted to share some thoughts about both optimization and performance management as they relate to the FY 07 Proposed Budget.

Optimization

Since formulating the Financial Strategic Plan, the City has embarked on a series of efforts to reduce costs, improve service—and in some cases increase revenue—by identifying and adopting more efficient and effective ways to provide services. These “optimization” efforts begin with a team of employees who scrutinize existing business practices, identify potential areas of improvement and recommend ways to create business process improvements. Sometimes, these employees work with an outside expert who has expertise and knowledge of “best practice” approaches used by private and public sector agencies.

As a result of these optimization studies, the City has improved the quality of many services while reducing costs. Highlights from recent efforts include:

- Code Enforcement - This study identified new ways to deploy code enforcement inspectors. This redeployment has improved overall response times, reduced inspection backlogs and substantially increased compliance while generating ongoing savings by eliminating service overlaps, streamlining processes and providing opportunities to better recover the cost of inspection services.
- Fire Services - This study made dozens of recommendations, among them was bringing the Basic Life Support ambulance program back into the Fire Department, rather than continuing to contract-out to a private firm. In just one year, this move has improved care for Long Beach residents needing ambulance transport, strengthened the diverse and qualified candidate pool for fire fighters and improved cost recovery of our emergency medical services program.
- Citywide Fee Study - This study compared hundreds of City of Long Beach fees to those charged by other cities. After calculating the actual cost of providing hundreds of services, it was revealed that Long Beach charged well below the full cost of providing the service. Over the past few years, and going forward, the City has made an effort to increase its fees in order to reduce subsidies.
- Workers' Compensation - This study identified, and the City has implemented, numerous strategies to improve communication and medical care for injured workers. These service improvements saved over \$2 million a year citywide (\$1.3 million in the General Fund) while improving care for City employees. Savings are anticipated to grow in coming years as the improvement efforts are fully implemented.

Other optimization efforts underway include studies of towing services, reprographics, ambulance billing, crossing guard operations, technology services and custodial operations. For FY 07, I am proposing several new internal and external optimization efforts. Recommended studies include: Going Green - Alternative Energy Solutions; General Billing and Collections; Workforce Hiring and Retention; and Citywide Citizen Request Management (311 non-emergency response system). Other areas staff will focus attention on include: Financing Health and Human Services; Senior Services; Marina Operations; and, Graffiti Abatement.

In addition to the short-term cost savings and service improvements, these optimization studies have a profound impact on the way the City does business, ringing in a new era of more efficient, accountable and transparent government—performance management.

Performance Management

Focus On Results (FOR) Long Beach is a comprehensive performance-based management approach aimed at managing resources more efficiently and in a more transparent manner. Quite simply, it enables us to answer the question: What is the public getting for its money?

Importantly, FOR Long Beach does not merely quantify the costs of City services. It tells us what *results* we get for our investment. For example, under the old way of doing business, the City may have said: "We will spend \$635,040 on the Nature Center in the Department of Parks, Recreation and Marine." With FOR Long Beach, the City can pinpoint its actual performance: "Within the Environmental Stewardship Program, we will invest \$635,040 to support 126,000 visitors to the Nature Center, with 95 percent of those visitors identifying they had a positive experience."

Such detail will enable the City to track its performance year to year and to more effectively align resources with community priorities and areas of need. In addition, the City is using benchmarks to see how its performance stacks up against other cities and national standards. With these comparisons, progress can be measured not only against ourselves but also in relation to similar sized cities in California and across the country. These tools will help identify ways to invest dollars more wisely, to become more efficient and to improve services. At the end of the day, Long Beach residents will be able to see what benefits the dedicated City staff is providing through the use of community resources, and decision makers will have the opportunity to make more informed decisions on where to invest the public's tax dollars. Please see the program pages within each City Manager-department's budget chapter for many additional examples of FOR Long Beach in action.

Although the FY 06 budget contained elements of a performance-based program budget, the FY 07 budget truly marks the beginning of a concerted implementation effort. All City Manager departments have completed Strategic Business Plans, setting specific goals and objectives based on stakeholder input, and a clear program structure to define what services they are providing for the community. Developing the most effective performance measures for each program is still an ongoing process; however, those that have been developed to date will allow departments to begin tracking results and evaluate performance on an ongoing basis. The budget, in turn, aligns with these goals and objectives so the City can allocate resources along community priorities. This new way of doing business will help the City meet its future challenges through careful planning and data-driven decision making.

To ensure alignment of resources, the City will begin conducting an annual citizen survey to gauge community satisfaction with the services they receive and collect other input on the results generated through City programs. Public satisfaction is a critical part of FOR Long Beach and a key measure is how well programs are achieving or not achieving their desired outcomes. Maintaining a fresh perspective on community priorities will also allow the City to ensure it is putting its available resources where they are most needed and desired.

VI. FY 08 And Beyond: Positioning for the Future

The FY 07 Proposed Budget marks a historical turning point for this organization and the entire community, and embodies the myriad changes the City has gone through over the past few years. In just four years, the City has eliminated a huge structural deficit that once threatened to undermine provision of even the most essential public services. This progress has not come without pain. As the City has downsized the workforce and switched to more efficient business practices, employees have been challenged to make operational changes and in many cases absorb increased workloads. Residents have been asked to accept service reductions, and the entire community has had to reframe its expectations of City service given the budgetary reality.

As a testament to the significance of what has been accomplished to date, the City's approach to long-range planning through the Plan has been highlighted as a best practice in an upcoming book published by the Government Finance Officers' Association (GFOA) entitled, *Long-Term Financial Planning*. According to one of the many references to the Long Beach experience in the book, *"Long Beach's story demonstrates the critical role that long-term financial planning can play in securing the financial position of a government. Long-term financial planning is not just a one-time event in response to crisis. Long Beach's experience illustrates this point, too."*

City Manager's Budget Message
Fiscal Year 2007
August 1, 2006

Indeed, the City is looking toward a brighter, more fiscally sound future, and is intent on continuing to make budget decisions in a deliberate, thoughtful and open fashion. The FY 07 Proposed Budget provides resources to add 8 sworn officers to the police force (5 providing service to the Port) and new service delivery models that will keep more patrol officers on the street; makes extensive investments in streets, sidewalks, facilities and storm drains; and marks the opening of the first new branch library in over 30 years.

As we look beyond FY 07, many challenges remain. For one, the City must continue to cultivate a high quality, diverse workforce. We will need to pay for already negotiated salary increases through FY 09, which includes aggressive raises for police officers and promises to get their pay up to the region's growing median salary in September 2009. Second, the City will need to maintain funds for Homeland Security and public health programs, which will require ongoing investments as grant dollars are likely to shrink. Third, beginning in FY 08 new accounting standards require Long Beach and all cities, counties and states to recognize non-pension, post-retirement benefits, such as retiree healthcare subsidies. Lastly, the City must make ongoing, long-term commitments to its critical infrastructure, facilities, and technology, including street reconstruction and repair; the City Hall seismic retrofit; storm drains, curbs, and gutters; emergency communication systems; and upgrades to Fire and Police stations.

With all of these impending needs, the City should maintain the fiscal discipline that has brought us through this latest crisis. To that end, the City should continue to adhere to the City Council's financial policies, especially those related to a structurally balanced budget, General Fund reserves, use of one-time resources, use of new discretionary resources, and user fees and charges. It should create and maintain prudent General Fund reserves: maintain its 10 percent Emergency Fund Balance Reserve plus aggressively build its contingency funds for unexpected infrastructure and operating costs. It is in the best interest of our citizens and employees that we maximize our commitment to performance management—FOR Long Beach—to monitor and assess the services we provide to the community, and that we constantly search for ways to improve the results of programs we deliver.

With the structural deficit behind us, and our revenue stabilized, the City is actively positioning itself for a prosperous future. The physical and programmatic investments made with the FY 07 Proposed Budget further our place on a very positive path. I feel that the reforms and progress made in just three short years demonstrates this commitment, and ensures decisions, including the FY 07 budget, will reinforce this fundamental belief.

Sincerely,



Gerald R. Miller
City Manager

Attachment A: General Fund Revenue (Top 40)
Attachment B: Proposed FY 07 Fee Adjustments by Department
Attachment C: FY 07 Results for the Community
Attachment D: Proposed Enhancements

General Fund Revenues

TOP 40 GENERAL FUND REVENUES	FY 04 ACTUALS	FY 05 ACTUALS	FY 06 ADJ BUD	FY 06 ETC	FY 07 PROP
SECURED REAL PROPERTY TAXES	\$ 52,254,309	\$ 54,396,274	\$ 58,015,000	\$ 58,496,000	\$ 65,637,308
CITY SALES AND USE TAX	39,784,896	45,734,064	47,738,000	50,547,466	55,040,000
MOTOR VEHICLE IN LIEU TAX	20,963,264	23,804,290	25,250,000	29,977,000	37,230,000
ELECTRIC USERS TAX & PENALTIES	18,574,083	15,872,739	16,500,150	17,200,000	18,750,150
TELEPHONE USERS TAX & PENALTIES	18,121,146	15,453,280	16,100,000	15,260,000	15,260,000
PARKING CITATIONS	9,565,616	11,281,860	10,750,758	12,628,640	13,010,000
BUSINESS LICENSE TAXES	9,028,473	9,640,923	9,930,000	10,130,000	10,985,000
PIPELINE FEES	4,461,178	5,402,713	6,650,053	6,599,061	10,783,373
EMERGENCY AMBULANCE FEES	4,354,236	5,065,094	8,240,000	8,480,000	8,944,000
TRANSIENT OCCUPANCY TAX	7,044,122	7,763,905	8,150,000	8,150,000	8,598,250
PIPE LINE FRANCHISES	6,389,949	7,770,758	8,127,000	6,790,000	6,930,000
ELECTRIC COMPANY FRANCHISES	5,569,740	5,553,646	5,600,000	6,350,000	6,890,000
GAS USERS TAX & PENALTIES	5,360,400	5,117,902	5,700,000	6,130,000	6,190,000
AMERICAN GOLF LEASE	2,942,627	3,625,019	4,100,000	4,000,000	4,245,000
INTEREST-POOLED CASH	3,387,228	3,386,755	3,250,000	3,590,301	4,100,000
PRIOR YEAR SECURED REAL PROPERTY TAXES	222,240	3,611,267	2,500,000	4,522,000	3,850,000
VEHICLE CODE FINES	3,663,079	3,102,143	3,300,000	2,890,000	3,300,000
LAND,BLDG,R/W,EASEMENT,APT RENTALS	3,527,760	3,086,021	3,208,372	3,395,389	3,228,134
CIP-ENGINEERING CHARGES	3,368,016	2,504,081	3,150,000	1,485,800	3,150,000
WATER USERS TAX & PENALTIES	3,358,451	2,851,867	3,000,000	2,954,000	3,043,000
CHARGES FOR SPECIAL SERVICES	2,834,020	3,313,027	2,974,840	3,293,149	2,974,840
MISC REFUNDS & REIMB	1,953,254	2,940,407	2,505,982	2,914,904	2,511,134
OIL PRODUCTION TAX	2,247,267	2,223,557	2,240,000	2,300,000	2,323,000
REDEV. REIMB.-NORTH LB	1,442,029	1,691,803	1,653,055	1,835,009	2,189,679
REAL PROPERTY TRANSFER TAX	2,288,974	2,898,321	2,300,000	1,800,000	1,800,000
UNSECURED PERSONAL PROPERTY TAXES	2,428,310	1,686,687	2,000,000	1,140,000	1,729,500
MISC REVENUE FROM OTHER AGENCIES	1,210,329	778,535	1,480,155	716,894	1,626,155
OFF-STREET PARKING	1,189,850	1,312,970	1,359,386	1,337,451	1,598,556
OTHER DEPT CHGS TO GOVT'L FUNDS	2,136,529	2,250,648	1,250,736	1,348,466	1,270,236
METERED/OTHER PARKING	715,042	928,241	1,190,000	1,080,000	1,190,000
ASSET MANAGEMENT CHARGES	1,874,400	1,497,614	1,501,706	1,501,706	1,180,354
CITY/MISC/BOND REFI ADVANCES	-	-	1,300,000	1,146,292	1,146,292
FACILITY RENTAL	704,642	679,058	927,229	656,345	1,018,667
INTEREST-LOAN REPAYMENTS	26,861	275,425	728,677	928,143	968,948
FIRE PLAN CHECK FEES	728,917	780,308	876,543	950,000	950,000
SELF-SUSTAINING CLASSES-REC	844,958	745,616	863,442	814,783	863,442
ACTIVITY CHARGES-REC	830,712	757,477	831,765	805,813	861,734
INTANGIBLE PERSONAL PROPERTY TAXES	279,947	612,563	390,000	700,000	853,000
EL DORADO PARK FEES	623,617	648,306	751,410	699,692	806,903
TRANSFERS FROM OTHER FUNDS	48,485,572	44,136,969	36,386,336	39,677,546	28,674,418
SUBTOTAL TOP 40 GENERAL FUND REVENUES	\$ 294,786,043	\$ 305,182,131	\$ 312,770,595	\$ 325,221,849	\$ 345,701,073
SUBTOTAL ALL OTHER REVENUES	\$ 72,169,881	\$ 67,934,867	\$ 47,164,955	\$ 41,415,030	\$ 30,684,971
TOTAL	\$ 366,955,924	\$ 373,116,997	\$ 359,935,549	\$ 366,636,880	\$ 376,386,043

Summary of Key Proposed FY 07 Fee Adjustments by Department

FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
COMMUNITY DEVELOPMENT - CODE ENFORCEMENT						
WEED ABATEMENT - TRANS LIEN TO TAX COLLECTOR	LIEN	\$60	\$84	\$1,200	\$150	GENERAL
FINANCIAL MANAGEMENT						
BUSINESS LICENSE						
• ARCADE	PERMIT	\$250	\$300	\$600	*	GENERAL
• AUTO WRECKING PERMIT	PERMIT	\$20	\$300	\$280	*	GENERAL
• BOXING/WRESTLING	PERMIT	\$350	\$1,200	\$850	\$1,162	GENERAL
• COIN, STAMP DEALER - INITIAL	PERMIT	\$20	\$60	\$40	\$118	GENERAL
• COIN, STAMP DEALER - ANNUAL	PERMIT	\$100	\$150	\$200	\$1,132	GENERAL
• FORTUNE TELLING - ANNUAL	PERMIT	\$525	\$300	(\$450)	*	GENERAL
• JUNK COLLECTOR - INITIAL	PERMIT	\$20	\$60	\$40	\$45	GENERAL
• JUNK DEALER - ANNUAL	PERMIT	\$75	\$150	\$150	\$1,368	GENERAL
• MASSAGE ESTABLISHMENT - ANNUAL	PERMIT	\$100	\$700	\$600	\$42	GENERAL
• MASSAGE TECHNICIAN - ANNUAL	PERMIT	\$100	\$150	\$1,200	\$5,640	GENERAL
• PAWN BROKER - INITIAL/ANNUAL	PERMIT	\$1,070	\$600	(\$470)	*	GENERAL
• SECONDHAND DEALER - INITIAL	PERMIT	NEW	\$300	\$300	*	GENERAL
• PAWN BROKER/SECONDHAND DEALER - RENEWAL	PERMIT	NEW	\$50	\$4,900	\$10,290	GENERAL
• DISPLAY/SELLING EVENT PROMOTER - ANNUAL	PERMIT	\$15	\$60	\$270	\$2,520	GENERAL
• SWAP MEET	PERMIT	\$20	\$60	\$40	\$481	GENERAL
• PEDDLER	PERMIT	\$20	\$60	\$40	*	GENERAL
• PUBLICLY ACCESSIBLE EXTERIOR PAY TELEPHONE	PERMIT	\$15	\$25	\$10	*	GENERAL
• POOL OR BILLIARD HALL (1 OR 2 TABLES) - INITIAL	PERMIT	\$100	\$150	\$4,800	\$4,320	GENERAL
• POOL OR BILLIARD HALL (3 OR MORE TABLES) - INITIAL	PERMIT	\$350	\$1,200	\$18,700	\$20,944	GENERAL
• FAMILY BILLIARD HALL - INITIAL	PERMIT	\$350	\$1,200	\$850	\$1,067	GENERAL
• BILLIARD HALL - ANNUAL	PERMIT	NEW	\$50	\$50	*	GENERAL
• CARD ROOM - INITIAL	PERMIT	\$1,100	\$1,200	\$100	\$805	GENERAL
• CARD ROOM - ANNUAL	PERMIT	\$100	\$150	\$50	*	GENERAL
• BOWLING ALLEY - INITIAL	PERMIT	\$450	\$1,200	\$750	\$639	GENERAL
• BOWLING ALLEY - ANNUAL	PERMIT	NEW	\$100	\$100	*	GENERAL
• ENTERTAINMENT - INITIAL	PERMIT	\$750	\$1,000	\$3,250	\$22,269	GENERAL
• ENTERTAINMENT - TEMP	PERMIT	\$225	\$300	\$75	\$2,413	GENERAL
• ENTERTAINMENT - ANNUAL	PERMIT	\$765	\$825	\$5,520	\$71,208	GENERAL
• VEHICLE FOR HIRE - INITIAL	PERMIT	\$420	\$550	\$130	*	GENERAL
• VEHICLE FOR HIRE - ANNUAL	PERMIT	NEW	\$250	\$250	*	GENERAL
• HORSE DRAW CARRIAGE - APPLICATION FEE	APPLICAT- ION	\$420	\$550	\$130	*	GENERAL
• TOWING OPERATIONS - INITIAL	PERMIT	\$409	\$700	\$291	\$52	GENERAL
• TOWING OPERATIONS - ANNUAL	PERMIT	\$65	\$150	\$85	\$602	GENERAL
• SOCIAL CLUB - INITIAL	PERMIT	\$350	\$600	\$250	\$2,074	GENERAL
• PEDICAB OWNER - INITIAL	PERMIT	\$420	\$550	\$550	*	GENERAL
• PEDICAB OWNER - ANNUAL	PERMIT	NEW	\$250	\$250	*	GENERAL
• ADULT ENTERTAINMENT BUSINESS (LBMC 21.51.020)	PERMIT	\$250	\$1,200	\$950	\$1,011	GENERAL
• ESCORT (EMPLOYEE OF ESCORT BUREAU) - INITIAL	PERMIT	\$20	\$250	\$230	*	GENERAL
• ESCORT (EMPLOYEE OF ESCORT BUREAU)	PERMIT	\$20	\$150	\$130	\$315	GENERAL
• FIREARM DEALER - A17NEW/RENEWAL	PERMIT	\$20	\$100	\$80	\$376	GENERAL
• SELLING CLUB - INITIAL	PERMIT	\$20	\$100	\$80	*	GENERAL
• SELLING CLUB - ANNUAL	PERMIT	\$790	\$300	(\$490)	*	GENERAL
• NOTIFICATION FEE (HEARING)	NOTIFICAT- ION	\$1	\$2	\$1	\$2	GENERAL
• DUPLICATE LICENSE	PERMIT	\$25	\$30	\$5	*	GENERAL
• DUPLICATE DECAL	DECAL	\$10	\$12	\$2	*	GENERAL
• ENDORSEMENT OF CHANGE OF ADDRESS	ENDORSE- MENT	\$25	\$30	\$5	*	GENERAL
• ENDORSEMENT OF CHANGE OF BUSINESS STRUCTURE	ENDORSE-	NEW	\$30	\$30	*	GENERAL

*Data required to determine subsidy or to estimate revenue is not currently available.

FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
	MENT					
• PRINTED COPY OF WEEKLY NEW BUSINESS LIST	COPY	\$1.50	\$2	\$1	*	GENERAL
• PRINTED COPY OF MONTHLY NEW BUSINESS LIST	COPY	\$5	\$8	\$3	*	GENERAL
• PRINTED COPY OF COMPUTER SCREEN PRINT	COPY	NEW	*.15	*	*	GENERAL
• MESSAGE TECHNICIAN - ADD/CHANGE LOCATION	CHANGE	\$25	\$30	\$135	\$6,453	GENERAL
• METER ACCESS FEE	ACCESS	NEW	\$30	\$5,010	*	GENERAL
• RESCHEDULING FEE	RESCHED- ULE	NEW	\$10	\$5,000	*	GENERAL
TOTAL				\$55,953	\$157,348	
FIRE						
• MEDICAL PATIENT TRANSPORTATION- ALS	TRIP	\$793	\$869	\$400,000	*	GENERAL
• MEDICAL PATIENT TRANSPORTATION- BLS	TRIP	\$558	\$611		*	GENERAL
TOTAL				\$400,000	*	
HEALTH AND HUMAN SERVICES						
• MULT DWELLING UNITS: 4-10 UNITS	PERMIT	\$150	\$165	\$84,975	\$560,835	HEALTH
• MULT DWELLING UNITS: 11-20 UNITS	PERMIT	\$159	\$175	\$17,456	\$133,102	HEALTH
• MULT DWELLING UNITS: 21+ UNITS	PERMIT	\$167	\$184	\$7,446	\$90,228	HEALTH
• MULT DWELLING UNITS: ROOMING HOUSE	PERMIT	\$99	\$109	\$140	\$2,212	HEALTH
• BED & BREAKFAST: 1-5 ROOMS	PERMIT	\$109	\$120	\$11	\$176	HEALTH
• BED & BREAKFAST: 6-20 ROOMS	PERMIT	\$295	\$325	\$30	\$35	HEALTH
• HOTELS/MOTELS: 6-10 ROOMS	PERMIT	\$256	\$343	\$1,821	\$342	HEALTH
• HOTELS/MOTELS: 11-50 ROOMS	PERMIT	\$416	\$397	(\$1,600)	\$1,600	HEALTH
• HOTELS/MOTELS: 51+ ROOMS	PERMIT	\$1,123	\$909	(\$4,503)	\$933	HEALTH
• MISC HOUSING FEES: REINSPECTION	REINSPEC- TION	\$113	\$124	\$5,500	\$39,500	HEALTH
• RESTAURANT: 0-10 SEATS	PERMIT	\$466	\$513	\$12,925	\$89,925	HEALTH
• RESTAURANT: 11-30 SEATS	PERMIT	\$596	\$656	\$17,520	\$61,612	HEALTH
• RESTAURANT: 31-60 SEATS	PERMIT	\$688	\$757	\$20,010	\$39,730	HEALTH
• RESTAURANT: 61-100 SEATS	PERMIT	\$769	\$846	\$11,242	\$11,096	HEALTH
• RESTAURANT: 101-150 SEATS	PERMIT	\$977	\$943	(\$2,308)	\$2,988	HEALTH
• RESTAURANT: 151-200 SEATS	PERMIT	\$993	\$974	(\$672)	\$1,644	HEALTH
• RESTAURANT: 201-400 SEATS	PERMIT	\$1,089	\$1,006	(\$4,171)	\$2,371	HEALTH
• RESTAURANT: 401+ SEATS	PERMIT	\$1,239	\$1,058	(\$3,989)	\$1,085	HEALTH
• BAR/TAVERN - LIMITED FOOD PREPARATION 0-30 SEATS	PERMIT	NEW	\$542	\$542	*	HEALTH
• BAR/TAVERN - LIMITED FOOD PREPARATION 61+ SEATS	PERMIT	NEW	\$699	\$2,097	*	HEALTH
• FOOD MKT RETAIL: 10-50 SQ FT	PERMIT	\$197	\$217	\$1,040	\$17,004	HEALTH
• FOOD MKT WHOLESALE 6000 + SQ FT	PERMIT	\$564	\$620	\$392	\$1,498	HEALTH
• PRODUCE MARKET WHOLESALE 2,000+ SQ FT	PERMIT	\$564	\$620	\$56	\$214	HEALTH
• FOOD SERVICE CART WATER RESAMPLE	PERMIT	NEW	\$15	\$150	*	HEALTH
• FOOD SERVICE CART REINSTATEMENT FEE	PERMIT	NEW	\$110	\$1,980	*	HEALTH
• FOOD SERVICE CART - CHANGE OF LICENSING INFO	PERMIT	NEW	\$25	\$125	*	HEALTH
• MOBILE SUPPORT UNIT	PERMIT	NEW	\$256	\$512	*	HEALTH
• MISSED ROUTINE INSPECTION PENALTY	PENALTY	NEW	\$25	\$450	*	HEALTH
• FOOD SERVICE CART: w/o PLUMBING	PERMIT	\$256	\$282	\$780	\$5,280	HEALTH
• FOOD SERVICE CART: w/ PLUMBING	PERMIT	\$451	\$496	\$1,215	\$7,425	HEALTH
• VEHICLES: FOOD RETAIL / NO PREPARATION	PERMIT	\$252	\$277	\$1,750	\$13,580	HEALTH
• VEHICLES: MOBILE FOOD PREPARATION	PERMIT	\$585	\$644	\$3,304	\$20,048	HEALTH
• VEHICLES: FOOD VEHICLE TRANSFER	PERMIT	\$45	\$50	\$5	\$40	HEALTH
• MOBILE FOOD PREP - WATER RESAMPLE		NEW	\$15	\$750	*	HEALTH
• MOBILE FOOD PREP - RETAIL - NO PREP REINSTATEMENT FEE	PERMIT	NEW	\$110	\$1,980	*	HEALTH
• MOBILE FOOD PREP\FOOD RETAIL - NO PREP CHANGE OF LICENSING INFO	PERMIT	NEW	\$25	\$125	*	HEALTH
• GROCERY VEHICLE WITH REFRIGERATION	PERMIT	NEW	\$300	\$600	*	HEALTH

*Data required to determine subsidy or to estimate revenue is not currently available.

FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
• MISSED ROUTINE INSPECTION PENALTY	PENALTY	NEW	\$25	\$450	*	HEALTH
• RETAIL FOOD PROC: 1-1999 SQ FT	PERMIT	\$799	\$879	\$1,840	\$7,429	HEALTH
• RETAIL FOOD PROC: 2000-5999 SQ FT	PERMIT	\$1,376	\$1,514	\$276	\$746	HEALTH
• RETAIL FOOD PROC: 6000+ SQ FT	PERMIT	\$2,070	\$2,277	\$207	\$388	HEALTH
• WHOLESALE FOOD PROC: 1-1999 SQ FT	PERMIT	\$799	\$879	\$160	\$646	HEALTH
• WHOLESALE FOOD PROC: 2000-5999 SQ FT	PERMIT	\$1,376	\$1,514	\$690	\$1,865	HEALTH
• WHOLESALE FOOD PROC: 6000+ SQ FT	PERMIT	\$2,070	\$2,277	\$207	\$460	HEALTH
• TEMP FOOD STAND - UNPACKAGED FOOD	STAND	\$67	\$95	\$28	*	HEALTH
• TEMP FOOD STAND - SAMPLING ONLY	STAND	\$50	\$55	\$5	*	HEALTH
• TEMP FOOD STAND - APPLICATION LATE SUBMITTAL PENALTY	PENALTY	NEW	\$33	\$1,650	*	HEALTH
• COMMUNITY EVENT ORGANIZER	EVENT	\$90	\$120	\$3,630	\$3,146	HEALTH
• COMMUNITY EVENT ORGANIZER APPLICATION LATE SUBMITTAL PENALTY	PENALTY	NEW	\$45	\$1,125	*	HEALTH
• MOBILE FOOD/FOOD CART IMPOUND FEES	PENALTY	NEW	\$100	\$3,000	*	HEALTH
• VENDING MACHINES - NON POTENTIALLY HAZARDOUS FOOD	PERMIT	\$50	\$55	\$85	\$1,394	HEALTH
• VENDING MACHINES - POTENTIALLY HAZARDOUS FOOD	PERMIT	\$50	\$80	\$30	*	HEALTH
• FOOD DEMONSTRATOR	PERMIT	\$136	\$150	\$14	\$51	HEALTH
• REINSPECTION FEE	REINSPEC-TION	\$110	\$121	\$1,650	\$8,400	HEALTH
• ADD A PARTNER	ADD	\$30	\$45	\$149	\$21	HEALTH
• MASSAGE	PERMIT	\$63	\$95	\$3,360	\$7,770	HEALTH
• HEALTH/FITNESS CENTER	PERMIT	\$63	\$95	\$864	\$1,998	HEALTH
• TANNING SALON	PERMIT	NEW	\$95	\$475	*	HEALTH
• CHILDREN'S CAMP	PERMIT	\$326	\$359	\$33	\$193	HEALTH
• ANIMAL KEEPER	PERMIT	\$172	\$189	\$85	\$90	HEALTH
• CERTIFIED FARMERS MARKET - 1-20 CERTIFIED PRODUCERS	PERMIT	NEW	\$302	\$302	*	HEALTH
• CERTIFIED FARMERS MARKET - 21-35 CERTIFIED PRODUCERS	PERMIT	NEW	\$518	\$2,590	*	HEALTH
• CERTIFIED FARMERS MARKET - 36+ CERTIFIED PRODUCERS	PERMIT	NEW	\$862	\$4,310	*	HEALTH
• COMMISSARY & RESTAURANT - 0 - 100 SEATS	PERMIT	NEW	\$959	\$1,918	*	HEALTH
• COMMISSARY & RESTAURANT - 101 + SEATS	PERMIT	NEW	\$1,341	\$2,682	*	HEALTH
• COMMISSARY & MARKET	PERMIT	NEW	\$824	\$3,296	*	HEALTH
• RESTAURANT & CATERER - 0 - 100 SEATS	PERMIT	NEW	\$959	\$9,590	*	HEALTH
• COMMISSARY & MARKET & CATERER - 100 + SEATS	PERMIT	NEW	\$1,341	\$13,410	*	HEALTH
• LAUNDRY: 1-4000 SQ FT	PERMIT	\$114	\$121	\$609	\$4,611	HEALTH
• LAUNDRY: 4001+ SQ FT	PERMIT	\$246	\$241	(\$5)	\$12	HEALTH
• PIGEON KEEPER	PERMIT	\$36	\$40	\$24	\$414	HEALTH
• PRIVATE STABLE	PERMIT	\$73	\$80	\$84	\$888	HEALTH
• WATER FEES: SWIM POOL/SPA (PUBLIC)	PERMIT	\$177	\$234	\$31,843	\$6,305	HEALTH
• WATER FEES: BACKFLOW PREVENTION DEVICE\BUSINESS - 1 DEVICE	PERMIT	\$9	\$92	\$43,575	\$37,800	HEALTH
• WATER FEES: BACKFLOW PREVENTION DEVICE\BUSINESS - 2-9 DEVICES	PERMIT	NEW	\$137	\$34,250	*	HEALTH
• WATER FEES: BACKFLOW PREVENTION DEVICE\BUSINESS - 10-19 DEVICES	PERMIT	NEW	\$465	\$11,625	*	HEALTH
• WATER FEES: BACKFLOW PREVENTION DEVICE\BUSINESS - 20+ DEVICES	PERMIT	NEW	\$1,310	\$26,200	*	HEALTH
• WATER FEES: REINSPECTION FEE	PERMIT	\$110	\$98	(\$122)	\$42	HEALTH
• TEMPORARY BODY ART STAND	PERMIT	NEW	\$85	\$85	*	HEALTH
• TEMPORARY BODY ART EVENT ORGANIZER	PERMIT	NEW	\$60	\$85	*	HEALTH
• GARMENT MANUFACTURING	PERMIT	\$213	\$233	\$720	\$1,296	HEALTH
• NOISE VARIANCE	INVESTIGAT-	\$150	\$165	\$15	\$39	HEALTH

*Data required to determine subsidy or to estimate revenue is not currently available.

FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
	ION					
• NOISE CONTROL BUSINESS LIC. INSP.	INVESTIGATION	\$103	\$113	\$10	\$91	HEALTH
PLAN CHECK FEES						
• RESTAURANT, 0-60 SEATS	PLAN	\$548	\$631	\$3,302	\$1,178	HEALTH
• RESTAURANT, 61-200 SEATS	PLAN	\$821	\$932	\$3,315	\$1,305	HEALTH
• RESTAURANT, 201+ SEATS	PLAN	\$876	\$1,029	\$3,067	\$953	HEALTH
• FOOD MKT RETAIL, 51-1999 SQ FT	PLAN	\$330	\$492	\$2,436	\$339	HEALTH
• FOOD MKT RETAIL, 2000-5999 SQ FT	PLAN	\$458	\$665	\$2,071	\$309	HEALTH
• FOOD MKT RETAIL, 6000+ SQ FT	PLAN	\$579	\$769	\$948	\$182	HEALTH
• FOOD PROCESSOR, 1-1999 SQ FT	PLAN	\$361	\$504	\$143	\$23	HEALTH
• FOOD PROCESSOR, 2000-5999 SQ FT	PLAN	\$579	\$769	\$190	\$36	HEALTH
• FOOD PROCESSOR, 6000+ SQ FT	PLAN	\$844	\$924	\$80	\$43	HEALTH
• MISC FOOD, FOOD WAREHOUSE/COMMISSARY	PLAN	\$263	\$423	\$160	\$20	HEALTH
• MISC FOOD, FOOD SALVAGER	PLAN	\$336	\$423	\$87	\$20	HEALTH
• MISC FOOD, FOOD VEHICLE	PLAN	\$250	\$308	\$58	\$15	HEALTH
• PLAN CHECK EXPEDITE FEE	EXPEDITE	NEW	2X REGULAR FEE	*	*	HEALTH
• NO SHOW ADMINISTRATIVE OFFICE HEARING PENALTY	PENALTY	NEW	\$50	\$500	*	HEALTH
• CHANGE IN FOOD FACILITY RISK CATEGORY	CHANGE	NEW	\$56	\$280	*	HEALTH
• AFTER HOURS INSPECTION FEE	PLAN	NEW	\$110	\$5,500	*	HEALTH
• HACCP PLAN REVIEW	PLAN	NEW	\$110	\$440	*	HEALTH
• BED & BREAKFAST, 1-20 ROOMS	PLAN	\$409	\$337	(\$72)	\$16	HEALTH
• WATER SYSTEM, SWIM POOL/SPA	PLAN	\$139	\$369	\$461	\$33	HEALTH
• WATER SYSTEM, REMODEL OF POOL	PLAN	\$117	\$347	\$691	\$47	HEALTH
• WATER SYSTEM, SEWAGE DISPOSAL SYSTEM	PLAN	\$414	\$445	\$31	\$20	HEALTH
• WATER SYSTEM, WATER WELL CONST.	PLAN	\$211	\$317	\$106	\$15	HEALTH
• WATER SYSTEM, CATHODIC WELLS	PLAN	\$233	\$333	\$500	(\$5)	HEALTH
• WATER SYSTEM, BACKFLOW DEVICE	PLAN	\$73	\$66	(\$749)	\$44,726	HEALTH
ON-SITE NON-DIAGNOSTIC HEALTH ASSESSMENT						
• CHOLESTEROL, BLOOD GLUCOSE, ETC. (FULL YEAR)	ASSESSMENT	\$100	\$139	\$39	*	HEALTH
• CHOLESTEROL, BLOOD GLUCOSE, ETC. (9 MONTHS)	ASSESSMENT	\$100	\$105	\$5	*	HEALTH
• CHOLESTEROL, BLOOD GLUCOSE, ETC. (6 MONTHS)	ASSESSMENT	\$100	\$70	(\$30)	*	HEALTH
• CHOLESTEROL, BLOOD GLUCOSE, ETC. (3 MONTHS)	ASSESSMENT	\$100	\$35	(\$65)	*	HEALTH
• CHOLESTEROL, BLOOD GLUCOSE, ETC. - ADDITIONAL SITE (FULL YEAR)	ASSESSMENT	\$100	\$45	(\$55)	*	HEALTH
• CHOLESTEROL, BLOOD GLUCOSE, ETC. ADDITIONAL SITE (9 MONTHS)	ASSESSMENT	\$100	\$34	(\$66)	*	HEALTH
• CHOLESTEROL, BLOOD GLUCOSE, ETC. ADDITIONAL SITE (6 MONTHS)	ASSESSMENT	\$100	\$23	(\$77)	*	HEALTH
• CHOLESTEROL, BLOOD GLUCOSE, ETC. ADDITIONAL SITE (3 MONTHS)	ASSESSMENT	\$100	\$12	(\$88)	*	HEALTH
• CHOLESTEROL, BLOOD GLUCOSE, ETC. - ADDITIONAL NON DIAGNOSTIC TEST (FULL YEAR)	ASSESSMENT	\$100	\$133	\$33	*	HEALTH
• CHOLESTEROL, BLOOD GLUCOSE, ETC. ADDITIONAL NON DIAGNOSTIC TEST (9 MONTHS)	ASSESSMENT	\$100	\$100	*	*	HEALTH
• CHOLESTEROL, BLOOD GLUCOSE, ETC. ADDITIONAL NON DIAGNOSTIC TEST (6 MONTHS)	ASSESSMENT	\$100	\$67	(\$33)	*	HEALTH

*Data required to determine subsidy or to estimate revenue is not currently available.

FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
• CHOLESTEROL, BLOOD GLUCOSE, ETC. ADDITIONAL NON DIAGNOSTIC TEST (3 MONTHS)	ASSESS- MENT	\$100	\$34	(\$66)	*	HEALTH
ENVIRONMENTAL TESTING						
• DISSOLVED OXYGEN TEST	TEST	\$15	\$20	\$5	*	HEALTH
• LEAD TESTING FOR DUST WIPES, PAINT CHIPS, SOIL, AIR FILTER (8-HR TURNAROUND)	TEST	NEW	\$20	\$20	*	HEALTH
• LEAD TESTING FOR WATER (8-HR TURNAROUND)	TEST	NEW	\$20	\$20	*	HEALTH
• LEAD TESTING FOR DUST WIPES, PAINT CHIPS, SOIL, AIR FILTER (24-HR TURNAROUND)	TEST	NEW	\$8	\$8	*	HEALTH
• LEAD TESTING FOR WATER (24-HR TURNAROUND)	TEST	NEW	\$10	\$10	*	HEALTH
• LEAD TESTING FOR DUST WIPES, PAINT CHIPS, SOIL, AIR FILTER (48-HR TURNAROUND)	TEST	NEW	\$7	\$7	*	HEALTH
• LEAD TESTING FOR WATER (48-HR TURNAROUND)	TEST	NEW	\$10	\$10	*	HEALTH
• LEAD TESTING FOR DUST WIPES, PAINT CHIPS, SOIL, AIR FILTER (72-HR TURNAROUND)	TEST	NEW	\$7	\$7	*	HEALTH
• LEAD TESTING FOR WATER (72-HR TURNAROUND)	TEST	NEW	\$10	\$10	*	HEALTH
• LEAD TESTING FOR DUST WIPES, PAINT CHIPS, SOIL, AIR FILTER (4-5 DAYS TURNAROUND)	TEST	NEW	\$7	\$7	*	HEALTH
• LEAD TESTING FOR WATER (4-5 DAYS TURNAROUND)	TEST	NEW	\$9	\$9	*	HEALTH
• LEAD TESTING FOR DUST WIPES, PAINT CHIPS, SOIL, AIR FILTER (6-7 DAYS TURNAROUND)	TEST	NEW	\$6	\$6	*	HEALTH
• LEAD TESTING FOR WATER (6-7 DAYS TURNAROUND)	TEST	NEW	\$9	\$9	*	HEALTH
CLINICAL CHEMISTRY						
• AMYLASE	TEST	NEW	\$5	\$5	*	HEALTH
• BILIRUBIN, DIRECT	TEST	NEW	\$5	\$5	*	HEALTH
• BILIRUBIN, TOTAL	TEST	NEW	\$5	\$5	*	HEALTH
• C-REACTIVE PROTEIN, HIGH SENSITIVITY	TEST	NEW	\$5	\$5	*	HEALTH
• GLYCOHEMOGLOBIN, A1C	TEST	NEW	\$5	\$5	*	HEALTH
• IRON	TEST	NEW	\$10	\$10	*	HEALTH
• LIPOPROTEIN, LOW DENSITY (LDL)	TEST	NEW	\$5	\$5	*	HEALTH
• PREGNANCY TEST, SERUM	TEST	NEW	\$15	\$15	*	HEALTH
• GLUCOSE, POST GLUCOLA	TEST	\$7	\$5	(\$2)	*	HEALTH
• GLUCOSE, POST PRANDIAL	TEST	\$7	\$5	(\$2)	*	HEALTH
• GLUCOSE, RANDOM	TEST	\$12	\$5	(\$7)	*	HEALTH
• GLUCOSE TOLERANCE TEST (3 SPECIMENS)	TEST	\$5	\$12	\$7	*	HEALTH
• ADDITIONAL SPECIMEN	TEST	\$15	\$5	(\$10)	*	HEALTH
• LIVER PANEL ENZYMES (ALT, AST, BILIRUBIN)	TEST	\$25	\$15	(\$10)	*	HEALTH
• OCCUPATIONAL HEALTH PANEL	TEST	\$25	\$40	\$15	*	HEALTH
• EIP PANEL 1	TEST	\$150	\$170	\$20	*	HEALTH
• EIP PANEL 2	TEST	\$30	\$90	\$60	*	HEALTH
• ELECTROLYTES	TEST	NEW	\$10	\$10	*	HEALTH
• URIC ACID	TEST	\$5	\$18	\$13	*	HEALTH
• BLOOD LEAD TEST INCLUDING PHLEBOTOMY	TEST	\$18	\$22	\$5	*	HEALTH
• TB PANEL	TEST	NEW	\$50	\$50	*	HEALTH
• HEMOGLOBIN	TEST	\$10	\$5	(\$5)	*	HEALTH
• PRENATAL PANEL (ABO-RH, IRREGULAR ANTIBODY, CBC, CHEMISTRIES, NAAT)	TEST	\$20	\$90	\$70	*	HEALTH
• WET MOUNT	TEST	\$8	\$10	\$2	*	HEALTH
• GONORRHEA, LCD NUCLEIC ACID AMPLIFICATION TEST	TEST	\$50	\$15	(\$35)	*	HEALTH
• HEPATITIS A PANEL	TEST	NEW	\$20	\$20	*	HEALTH
• HIV-1 VIRAL LOAD, DNA	TEST	\$130	\$115	(\$15)	*	HEALTH
ANIMAL CONTROL FEES AND CHARGES						
• PICKUP FEE	FLAT FEE	\$40	*			

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FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
• PICKUP FEE	FIRST OFFICER	NEW	\$40			
• PICKUP FEE	ADDITIONAL OFFICER	NEW	\$30	\$30	*	GENERAL
• IMPOUNDING	IMPOUND	\$26	\$30	\$4	*	GENERAL
• BORDETALLA	SHOT	NEW	\$14	\$14	*	GENERAL
• ANIMAL MENAGERIE (PETTING ZOO) 4 + DAYS	PERMIT	\$25	*			GENERAL
• ANIMAL MENAGERIE (PETTING ZOO) ANNUAL	PERMIT	NEW	\$300	\$300	*	GENERAL
• ANIMAL EXHIBITION (CIRCUS, RODEO) FIRST DAY (ARRIVAL DAY)	PERMIT	\$300	\$450	\$150	*	GENERAL
• ANIMAL EXHIBITION (CIRCUS, RODEO) DEPARTURE DAY	PERMIT	NEW	\$450	\$450	*	GENERAL
• ANIMAL EXHIBITION (CIRCUS, RODEO) ADDITIONAL DAY	PERMIT	\$100	\$225	\$125	*	GENERAL
• WILD/EXOTIC ANIMAL - FIRST ANIMAL	PERMIT	\$25	\$55	\$30	*	GENERAL
• WILD/EXOTIC ANIMAL - ADDITIONAL ANIMAL	PERMIT	\$5	\$15	\$10	*	GENERAL
• CAT SALES	PERMIT	\$10	\$17	\$7	*	GENERAL
• CAT SALES - FELINE VACCINATIONS (INCLUDED IN SALES PRICE)	PERMIT	\$14	*	(\$14)	*	GENERAL
• DOG SALES	PERMIT	\$10	\$25	\$15	*	GENERAL
• DOG SALES - CANINE VACCINATIONS (INCLUDED IN SALES PRICE)	PERMIT	\$35	*	(\$35)	*	GENERAL
TOTAL				\$411,389	\$1,239,875	
PARKS, RECREATION AND MARINE						
ADAPTIVE RECREATION						
• RESIDENTIAL CAMP:	WEEK	\$125 - \$250	\$135-\$265			GENERAL
• DANCE	8 WEEK SESSION	\$16 - \$30	\$17-\$35			GENERAL
• TENNIS	8 WEEK SESSION	\$30	\$35			GENERAL
• SELF DEFENSE	8 HOURS TOTAL	\$32	\$35			GENERAL
• SIGN LANGUAGE	8 WEEK SESSION	\$16 - \$40	\$17 - \$42			GENERAL
SUBTOTAL				\$2,730	\$82,225	
ADULT SPORTS LEAGUES						
BASEBALL NO SCORE-KEEPING SERVICE						
• RESIDENT/BUSINESS/NON-RESIDENT	TEAM	\$480	\$505			GENERAL
• RESIDENT WITH 60% OF TEAM PROOF OF RESIDENCE DISCOUNT	TEAM	\$435	\$445			GENERAL
BASEBALL WITH SCORE KEEPING SERVICE						
• RESIDENT/BUSINESS/NON-RESIDENT	TEAM	\$660	\$690			GENERAL
• RESIDENT WITH 60% OF TEAM PROOF OF RESIDENCE DISCOUNT	TEAM	\$610	\$620			GENERAL
BASKETBALL LEAGUE FEE (10 WEEKS)						
• RESIDENT/BUSINESS/NON-RESIDENT	TEAM	\$300	\$315			GENERAL
• RESIDENT WITH 60% OF TEAM PROOF OF RESIDENCE DISCOUNT	TEAM	\$265	\$270			GENERAL
BASKETBALL LEAGUE FEE (8-WK)						
• RESIDENT/BUSINESS/NON-RESIDENT	TEAM	\$250	\$260			GENERAL
• RESIDENT WITH 60% OF TEAM PROOF OF RESIDENCE DISCOUNT	TEAM	\$215	\$220			GENERAL
FLAG FOOTBALL LEAGUE FEE (10 WEEKS)						
• RESIDENT/BUSINESS/NON-RESIDENT	TEAM	\$375	\$390			GENERAL
• RESIDENT WITH 60% OF TEAM PROOF OF RESIDENCE DISCOUNT	TEAM	\$320	\$330			GENERAL

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FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
SLOW PITCH SOFTBALL LEAGUE FEE (10 WEEK FEE)						
• RESIDENT/BUSINESS/NON-RESIDENT	TEAM	\$440	\$460			GENERAL
• RESIDENT WITH 60% OF TEAM PROOF OF RESIDENCE DISCOUNT	TEAM	\$395	\$400			GENERAL
SLOW PITCH SOFTBALL LEAGUE FEE (8 WEEK FEE)						
• RESIDENT/BUSINESS/NON-RESIDENT	TEAM	\$385	\$405			GENERAL
• RESIDENT WITH 60% OF TEAM PROOF OF RESIDENCE DISCOUNT	TEAM	\$340	\$350			GENERAL
SLOW PITCH SOFTBALL LEAGUE FEE (PER WEEK FEE)						
• RESIDENT/BUSINESS/NON-RESIDENT	TEAM	\$45	\$50			GENERAL
• RESIDENT WITH 60% OF TEAM PROOF OF RESIDENCE DISCOUNT	TEAM	\$40	\$45			GENERAL
SLOW PITCH SOFTBALL LEAGUE FEE (10 WEEK FEE)						
• RESIDENT /BUSINESS /NON-RESIDENT	TEAM	\$375	\$395			GENERAL
• RESIDENT WITH 60% OF TEAM PROOF OF RESIDENCE DISCOUNT	TEAM	\$325	\$335			GENERAL
SLOW PITCH SOFTBALL LEAGUE FEE (PER WEEK FEE)						
• RESIDENT /BUSINESS /NON-RESIDENT	TEAM	\$40	\$45			GENERAL
• RESIDENT WITH 60% OF TEAM PROOF OF RESIDENCE DISCOUNT	TEAM	\$35	\$40			GENERAL
MEN'S FASTPITCH SOFTBALL LEAGUE FEE (10 WEEK FEE)						
• RESIDENT /BUSINESS /NON-RESIDENT	TEAM	\$465	\$490			GENERAL
• RESIDENT WITH 60% OF TEAM PROOF OF RESIDENCE DISCOUNT	TEAM	\$420	\$430			GENERAL
MEN'S FAST PITCH SOFTBALL LEAGUE FEE (PER WEEK FEE)						
• RESIDENT /BUSINESS /NON-RESIDENT	TEAM	\$45	\$50			GENERAL
• RESIDENT WITH 60% OF TEAM PROOF OF RESIDENCE DISCOUNT	TEAM	\$40	\$45			GENERAL
SENIOR SOFTBALL LEAGUE FEE						
• RESIDENT /BUSINESS /NON-RESIDENT	TEAM	\$245	\$260			GENERAL
• RESIDENT WITH 60% OF TEAM PROOF OF RESIDENCE DISCOUNT	TEAM	\$195	\$205			GENERAL
INDOOR VOLLEYBALL LEAGUE FEE						
• RESIDENT /BUSINESS /NON-RESIDENT	TEAM	\$330	\$345			GENERAL
• RESIDENT WITH 60% OF TEAM PROOF OF RESIDENCE DISCOUNT	TEAM	\$295	\$300			GENERAL
OUTDOOR B VOLLEYBALL LEAGUE FEE						
• RESIDENT /BUSINESS /NON-RESIDENT	TEAM OF 4	\$220	\$230			GENERAL
• RESIDENT WITH 60% OF TEAM PROOF OF RESIDENCE DISCOUNT	TEAM OF 4	\$200	\$205			GENERAL
VOLLEYBALL CLINIC PARTICIPANT FEE	PERSON	\$30	\$35			GENERAL
OPEN GYM	PERSON	\$3	\$4			GENERAL
TOURNAMENTS:						
• 3 ON 3 BASKETBALL	TEAM	\$50	\$55			GENERAL
• 5 ON 5 BASKETBALL	PERSON	\$100	\$105			GENERAL
• SOFTBALL	TEAM	\$240	\$250			GENERAL
• VOLLEYBALL - 2 PERSON	TEAM	\$35	\$40			GENERAL
• OVER THE LINE	TEAM	\$40	\$45			GENERAL
SUBTOTAL				\$10,000	\$79,267	
ATHLETIC FACILITIES - PERMITS AND RESERVATIONS						
OTHER FIELDS						
• LIGHT USE FEE	HOURL	\$16	\$17			GENERAL
• FEE	PERMIT	\$15	\$20			GENERAL
• DIAMOND FIELD PREP	PREP					
• 1ST FIELD	PREP	\$55	\$60			GENERAL
• 2ND FIELD	PREP	\$32	\$35			GENERAL

*Data required to determine subsidy or to estimate revenue is not currently available.

FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
• BASE RENTAL FEE	PREP	\$27	\$30			GENERAL
• BASE RENTAL DEPOSIT	PREP	\$160	\$200			GENERAL
• REFUND (CANCELLATION) FEE/POLICY	PREP					
• REQUEST AT LEAST 20 DAYS PRIOR TO CANCELLATION DATE.	UNDER \$120	\$25	\$30			GENERAL
• REQUEST AT LEAST 20 DAYS PRIOR TO CANCELLATION DATE.	OVER \$120	\$40	\$45			GENERAL
STAFF FEE						
• FIELD MONITOR FEES	HOURLY	\$20	\$40			GENERAL
BALL FIELD (SOFTBALL & BASEBALL) RENTAL FEE						
• RESIDENT	HOURLY	\$22	\$25			GENERAL
• NON-RESIDENT	HOURLY	\$35	\$40			GENERAL
• COMMERCIAL	HOURLY	\$45	\$50			GENERAL
SOCCER FIELD RENTAL FEE						
• RESIDENT	HOURLY	\$22	\$25			GENERAL
• NON-RESIDENT	HOURLY	\$45	\$50			GENERAL
• COMMERCIAL	HOURLY	\$55	\$60			GENERAL
GAME COURT FACILITIES						
PRIVATE USE - RESIDENT						
• RENTAL	HOURLY	\$3	\$5			GENERAL
• LIGHT	HOURLY	\$5	\$10			GENERAL
PRIVATE USE - NON-RESIDENT						
• RENTAL	HOURLY	\$5	\$10			GENERAL
• LIGHT	HOURLY	\$5	\$10			GENERAL
NONPROFIT, PUBLIC SERVICE, ORGANIZATION, FUNDRAISING (RESIDENT)						
• RENTAL	HOURLY	\$11	\$15			GENERAL
• LIGHT	HOURLY	\$5	\$10			GENERAL
• NON-RESIDENT						
• RENTAL	HOURLY	\$21	\$25			GENERAL
• LIGHT	HOURLY	\$5	\$10			GENERAL
COMMERCIAL BUSINESS/REVENUE/RESIDENT						
• RENTAL	HOURLY	\$21	\$30			GENERAL
• LIGHT	HOURLY	\$11	\$15			GENERAL
COMMERCIAL BUSINESS/REVENUE/NON-RESIDENT						
• RENTAL	HOURLY	\$43	\$45			GENERAL
• LIGHT	HOURLY	\$11	\$15			GENERAL
GYMNASIUMS						
CALIFORNIA RECREATION - RENTAL RATES						
• NONPROFIT GROUP - PER HOUR (4 HRS MIN.)	HOURLY	\$42	\$45			GENERAL
• PROFIT GROUP - PER HOUR (4 HRS MIN.)	HOURLY	\$68	\$75			GENERAL
PAN AMERICAN CENTER - RENTAL RATES						
• NONPROFIT GROUP - PER HOUR (4 HRS MIN.)	HOURLY	\$42	\$45			GENERAL
• PROFIT GROUP - PER HOUR (4 HRS MIN.)	HOURLY	\$68	\$75			GENERAL
SILVERADO PARK - RENTAL RATES						
• NONPROFIT GROUP - PER HOUR (4 HRS MIN.)	HOURLY	\$42	\$45			GENERAL
• PROFIT GROUP - PER HOUR (4 HRS MIN.)	HOURLY	\$68	\$75			GENERAL
SUBTOTAL				\$28,189	\$133,394	
BLAIR FIELD						
LBUSD RATES						
MAINTENANCE						
• EXTRA MOW INFIELD	INFIELD	\$65	\$70			GENERAL
• EXTRA MOW OUTFIELD	OUTFIELD	\$85	\$90			GENERAL
YOUTH GROUPS - RESIDENT						
• RENTAL	HOURLY	\$27	\$30			GENERAL
• LIGHTS	HOURLY	\$27	\$30			GENERAL
• EXTRA MOW INFIELD	MOW	\$65	\$70			GENERAL

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FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
• EXTRA MOW OUTFIELD	MOW	\$85	\$90			GENERAL
• FIELD PREP	PREP	\$27	\$55			GENERAL
• CLEANUP	ACTUAL COST	\$48 -130	\$50-140			GENERAL
• FEE	PERMIT	\$15	\$25			GENERAL
YOUTH GROUPS - NON-RESIDENT/ NONPROFIT - RESIDENT						
• RENTAL	HOURL	\$65	\$70			GENERAL
• LIGHTS	HOURL	\$55	\$60			GENERAL
• EXTRA MOW INFELD	MOW	\$65	\$70			GENERAL
• EXTRA MOW OUTFIELD	MOW	\$85	\$90			GENERAL
• FIELD PREP	PREP	\$55	\$60			GENERAL
• CLEANUP	ACTUAL COST	\$48 -130	\$55 - 145			GENERAL
• FEE	PERMIT	\$15	\$25			GENERAL
LB CITY COLLEGE (CONTRACTUAL AGREEMENT):						
• RENTAL	HOURL	\$35	\$40			GENERAL
• LIGHTS	HOURL	\$55	\$60			GENERAL
• EXTRA MOW INFELD	MOW	\$65	\$70			GENERAL
• EXTRA MOW OUTFIELD	MOW	\$85	\$90			GENERAL
• FIELD PREP	PREP	\$55	\$60			GENERAL
• CLEANUP	CLEANUP	\$130	\$140			GENERAL
• FEE	PERMIT	\$15	\$30			GENERAL
NONPROFIT - NON-RESIDENT						
• RENTAL	HOURL	\$95	\$100			GENERAL
• LIGHTS	HOURL	\$55	\$60			GENERAL
• EXTRA MOW INFELD	MOW	\$65	\$70			GENERAL
• EXTRA MOW OUTFIELD	MOW	\$85	\$90			GENERAL
• FIELD PREP	PREP	\$55	\$60			GENERAL
• CLEANUP	CLEANUP	\$130	\$140			GENERAL
• PERMIT FEE	PERMIT	\$15	\$30			GENERAL
PROFIT EVENT/CONCERTS						
• ADMINISTRATION FEE	PERMIT	\$130	\$140			GENERAL
• DEPOSIT	EVENT	\$320	\$335			GENERAL
• RENTAL	HOURL	\$260	\$275			GENERAL
• LIGHTS	HOURL	\$55	\$60			GENERAL
• FIELD PREP	PREP	\$60	\$65			GENERAL
• EXTRA MOW INFELD	MOW	\$65	\$70			GENERAL
• EXTRA MOW OUTFIELD	MOW	\$85	\$90			GENERAL
• CLEANUP	CLEANUP	\$375	\$395			GENERAL
• MINIMUM PAYMENT	EVENT	\$1,610	\$1,690			GENERAL
• SET-UP	EVENT	\$130	\$140			GENERAL
• CANCELLATION FEE (20 DAYS PRIOR TO EVENT)	BOOKING	\$50	\$55			GENERAL
• LOCATION FEE- BLAIR	DAY	\$4,000	\$4,500			GENERAL
SUBTOTAL				*	\$404,487	
CONTRACT CLASSES						
• REFUND PROCESSING FEE	REFUND	\$8	\$9			GENERAL
SUBTOTAL				*	\$161,426	
DAY CAMPS						
SLIDING SCALE FEE - REGULAR DAY CAMP	WEEK	\$25 - \$55	\$30 - \$60			
• SPECIALTY DAY CAMP	WEEK	\$80	\$85			GENERAL
• DAILY FEE	CHILD	\$16	\$17			GENERAL
SLIDING SCALE FEE - SPECIALTY DAY CAMP	WEEK	\$30 - \$60	\$35 - \$65			GENERAL
• CHILD CARE (BEFORE/AFTER CAMP)	CHILD	\$15	\$20/WEEK OR \$3/HR			GENERAL
• AFTER 6:00 P.M. PER 15 MINUTES	CHILD	\$5	\$10			GENERAL
• DAY CAMP DEPOSIT - RESERVES SPACE IN SUMMER	CHILD	\$10-\$20	\$10-25			GENERAL

*Data required to determine subsidy or to estimate revenue is not currently available.

FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
CAMP						
• DAY CAMP SPECIAL PROGRAMS	CHILD	\$15	\$16			GENERAL
SUBTOTAL				\$13,385	\$421,403	
EL DORADO EAST REGIONAL						
• STAFF CHARGES	HOUR	\$20 - \$55	\$25 - \$65			GENERAL
• PROCESSING FEE	PERMIT	\$11	\$12			GENERAL
CAMPSITES						
• SITE FEE	NIGHT	\$15-\$110	\$15-\$115			GENERAL
• DEPOSIT:	DEPOSIT	\$110	\$115			GENERAL
PICNIC & OPEN SPACE RENTAL						
ARBOR DAY GROVE - PICNIC RENTAL RATES						
• GROUP AND COMPANY	DAY	\$285	\$300			GENERAL
• CLEAN-UP DEPOSIT	EVENT	\$100	\$105			GENERAL
GOLDEN GROVE - PICNIC RENTAL RATES						
• GROUP AND COMPANY	DAY	\$515	\$540			GENERAL
• CLEAN-UP DEPOSIT	EVENT	\$300	\$310			GENERAL
HORSESHOE LAKE - PICNIC RENTAL RATES						
• GROUP AND COMPANY	DAY	\$205	\$215			GENERAL
• GAZEBO	DAY	\$160	\$165			GENERAL
• CLEAN-UP DEPOSIT	EVENT	\$100	\$105			GENERAL
OLYMPIC GROVE - PICNIC RENTAL RATES						
• GROUP AND COMPANY	DAY	\$215	\$225			GENERAL
• CLEAN-UP DEPOSIT	EVENT	\$100	\$105			GENERAL
SYCAMORE GROVE - PICNIC RENTAL RATES						
• GROUP AND COMPANY	DAY	\$155	\$160			GENERAL
• CLEAN-UP DEPOSIT	EVENT	\$100	\$105			GENERAL
LAKEVIEW GROVE - PICNIC RENTAL RATES						
• GROUP AND COMPANY	DAY	\$285	\$300			GENERAL
• CLEAN-UP DEPOSIT	EVENT	\$100	\$105			GENERAL
AREA III						
COMMERCIAL/PROFESSIONAL RATES (EXCLUSIVE USE FOR)						
• PROMOTION	HOUR	\$540	\$570			GENERAL
• FUNDRAISING - AGAINST 10% OR \$1,000 PER HOUR	HOUR	\$540	\$570			GENERAL
NONPROFIT GROUP RATES (EXCLUSIVE USE FOR)						
• PROMOTION -	HOUR	\$375	\$395			GENERAL
• FUNDRAISING - AGAINST 10% OR \$1,000 PER HOUR	HOUR	\$375	\$395			GENERAL
SPECIAL INTEREST/COMMUNITY SERVICE ACTIVITIES PLUS SITE FEE	DAY	\$65	\$70			GENERAL
AREAS II OR III						
COMMERCIAL/PROFESSIONAL RATES (NONEXCLUSIVE USE FOR)						
• PROMOTION - PLUS SITE FEE	DAY	\$1,610	\$1,685			GENERAL
• FUNDRAISING - AGAINST 10% PLUS SITE FEE	DAY	\$2,140	\$2,240			GENERAL
• OR RATE PLUS SITE FEE	DAY	\$3,750	\$3,925			GENERAL
• PROMOTION PLUS SITE FEE	DAY	\$110	\$115			GENERAL
• FUNDRAISING - AGAINST 10% PLUS SITE FEE	DAY	\$1,610	\$1,685			GENERAL
PAVILION AT CAMPGROUND LOCATION						
• MONDAY - THURSDAY RATE	HALF DAY	\$80	\$85			GENERAL
• MONDAY - THURSDAY RATE	FULL DAY	\$110	\$115			GENERAL
• MONDAY - THURSDAY RATE REFUND-ABLE DEPOSIT	BOOKING	\$110	\$115			GENERAL
NON-RESERVABLE PICNIC AREAS (ALSO INCLUDED ON FACILITY RESERVATION & PICNIC SITES FEE SCHEDULE)						
OPEN SPACE SPECIAL USE PERMIT WITH COMMERCIAL PROVIDERS	DAY	\$30	\$35			GENERAL
OPEN SPACE/ PICNIC AREAS						
FEEES FOR FUNDRAISING ACTIVITIES IN OPEN SPACE AND PICNIC AREAS						

*Data required to determine subsidy or to estimate revenue is not currently available.

FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
RENTAL RATES						
• COMMERCIAL COMPANY	DAY	\$540	\$565			GENERAL
• PROMOTION/PUBLICITY	DAY	\$320	\$330			GENERAL
• NONPROFIT GROUP	DAY	\$160	\$165			GENERAL
• OPEN SPACE SPECIAL EVENT FEE	DAY	\$110	\$120			
REFUNDABLE DEPOSIT:						
• 1 - 150	DAY	\$110	\$120			GENERAL
• 151 - 200	DAY	\$160	\$170			GENERAL
• 201 - 250	DAY	\$210	\$220			GENERAL
• 251 - 300	DAY	\$270	\$280			GENERAL
• 301 OR MORE	DAY	\$320	\$330			GENERAL
PICNIC SHELTERS (VARIOUS)						
• FAMILY/NON-PROFIT	DAY	\$55	\$58			GENERAL
• CORPORATE	DAY	\$105	\$110			GENERAL
VEHICLE ENTRY FEES						
• GATE ENTRY FEE	VEHICLE					
• MAJOR HOLIDAYS	VEHICLE	\$6	\$7			GENERAL
• BUS ENTRY FEE	VEHICLE					
• SCHOOL BUSES	VEHICLE	\$25	\$26			GENERAL
• OTHER BUSES	VEHICLE	\$25	\$30			GENERAL
ANNUAL PASS FEE						
• 1ST VEHICLE - GENERAL PUBLIC	VEHICLE	\$45	\$50			GENERAL
• 1ST VEHICLE - SENIORS/DISABLED	VEHICLE	\$25	\$30			GENERAL
• PRORATED 1ST VEHICLE - GENERAL PUBLIC	VEHICLE	\$25	\$30			GENERAL
• PRORATED 1ST VEHICLE - SENIOR/DISABLED	VEHICLE	\$25	\$30			GENERAL
SUBTOTAL				\$85,493	(\$95,874)	
FACILITY RENTAL - COMMUNITY CENTERS & PICNIC SITES						
• RESERVATION MAINTENANCE & CLEANING FEE	BOOKING	\$77	\$85			GENERAL
• PREMIUM MAINTENANCE COST FEE	BOOKING	\$45	\$50			GENERAL
RESERVATION REFUNDABLE SECURITY DEPOSIT						
• ACTIVITY ROOM	BOOKING	\$210	\$220			GENERAL
• SOCIAL HALL	BOOKING	\$310	\$325			GENERAL
• CANCELLATION FEE - RESERVATION = \$120 OR LESS	BOOKING	\$55	\$60			GENERAL
• CANCELLATION FEE - RESERVATION = \$120 OR LESS	BOOKING	\$110	\$115			
• PERMIT FEE	PERMIT	\$10	\$12			GENERAL
• PERMIT CHANGE FEE	CHANGE	\$20	\$25			GENERAL
• PREMIUM LATE BOOKING FEE	BOOKING	\$55	\$60			GENERAL
SECURITY GUARD FEE						
• FEE FOR YOUTH EVENT RENTAL GROUPS	HR./PER OFFICER	\$20	\$25			GENERAL
• FEE FOR YOUTH EVENT RENTAL GROUPS (HOLIDAYS)	HR./PER OFFICER	\$30	\$35			GENERAL
SOCIAL HALL/KITCHEN - PRIME TIME (FRIDAY & SAT)						
• RESIDENT, NON-COMMERCIAL: PRIME	HR	\$31	\$35			GENERAL
• NON-RESIDENT, NON-COMMERCIAL: PRIME	HR	\$46	\$50			GENERAL
• RESIDENT, PROMOTIONAL: PRIME	HR	\$83	\$85			GENERAL
• REVENUE-PRODUCING: PRIME - + 10% OF GROSS OR \$2,500	HR	\$103	\$105			GENERAL
SOCIAL HALL/KITCHEN; NON-PRIME TIME (SUN - THURS)						
• RESIDENT, NON-COMMERCIAL: NON-PRIME	HR	\$26	\$30			GENERAL

*Data required to determine subsidy or to estimate revenue is not currently available.

FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
• NON-RESIDENT, NON-COMMERCIAL: NON-PRIME	hour	\$41	\$45			GENERAL
• RESIDENT, PROMOTIONAL: NON-PRIME	hour	\$72	\$75			GENERAL
• REVENUE-PRODUCING: NON-PRIME - + 10% OF GROSS OR \$2,500	hour	\$93	\$95			GENERAL
ACTIVITY ROOM; PRIME TIME (FRIDAY & SAT)						
• RESIDENT, NON-COMMERCIAL: PRIME	hour	\$21	\$25			GENERAL
• NON-RESIDENT, NON-COMMERCIAL: PRIME	hour	\$31	\$35			GENERAL
• RESIDENT, PROMOTIONAL: PRIME	hour	\$52	\$55			GENERAL
• REVENUE-PRODUCING: PRIME - + 10% OF GROSS	hour	\$62	\$65			GENERAL
ACTIVITY ROOM; NON-PRIME TIME (SUN - THURS)						
• RESIDENT, NON-COMMERCIAL: NON-PRIME	hour	\$15	\$20			GENERAL
• NON-RESIDENT, NON-COMMERCIAL: NON-PRIME	hour	\$26	\$30			GENERAL
• RESIDENT, PROMOTIONAL: NON-PRIME	hour	\$41	\$45			GENERAL
• REVENUE-PRODUCING: NON-PRIME - + 10% OF GROSS OR \$2,500	hour	\$52	\$55			GENERAL
SOCIAL HALL/KITCHEN AND ACTIVITY ROOM PRIME TIME (FRIDAY & SAT.)						
• RESIDENT, NON-COMMERCIAL: PRIME	hour	\$52	\$55			GENERAL
• NON-RESIDENT, NON-COMMERCIAL: PRIME	hour	\$77	\$80			GENERAL
• RESIDENT, PROMOTIONAL: PRIME	hour	\$135	\$140			GENERAL
• REVENUE-PRODUCING: PRIME - + 10% OF GROSS OR \$2,500	hour	\$165	\$175			GENERAL
SOCIAL HALL/KITCHEN & ACTIVITY ROOM NON-PRIME TIME (SUN - THURS)						
• RESIDENT, NON-COMMERCIAL: NON-PRIME	hour	\$41	\$45			GENERAL
• NON-RESIDENT, NON-COMMERCIAL: NON-PRIME	hour	\$67	\$70			GENERAL
• RESIDENT, PROMOTIONAL: NON-PRIME	hour	\$115	\$120			GENERAL
• REVENUE-PRODUCING: NON-PRIME + 10% OF GROSS OR \$2,500	hour	\$145	\$150			GENERAL
SENIOR CENTER						
AUDITORIUM OR BALLROOM WITH KITCHEN (NON-FUND RAISING)						
• RESIDENT	hour	\$41	\$45			GENERAL
• NON-RESIDENT	hour	\$52	\$55			GENERAL
FUNDRAISING PURPOSES (NON-PROFIT)						
• RESIDENT	hour	\$54	\$55			GENERAL
• NON-RESIDENT	hour	\$67	\$70			GENERAL
COMMERCIAL PURPOSE						
• RESIDENT	hour	\$72	\$75			GENERAL
• NON-RESIDENT	hour	\$83	\$85			GENERAL
CONFERENCE ROOM, MEETING ROOMS, GAME CRAFT & ACTIVITY ROOM						
• NON-FUND RAISING						
• RESIDENT	hour	\$26	\$30			GENERAL
• NON-RESIDENT	hour	\$31	\$35			GENERAL
FUND-RAISING (NON-PROFIT)						
• RESIDENT	hour	\$31	\$35			GENERAL
• NON-RESIDENT	hour	\$37	\$40			GENERAL
CORPORATE						
• RESIDENT	hour	\$42	\$45			GENERAL
• NON-RESIDENT	hour	\$52	\$55			GENERAL
OFFICE SPACE LEASES						
• PER SQUARE FOOT	MONTH	\$25	\$30			GENERAL
SECURITY GUARD FEE						
• FEE FOR YOUTH EVENT RENTAL GROUPS	hour	\$20	\$25			GENERAL
• FEE FOR YOUTH EVENT RENTAL GROUPS (HOLIDAYS)	hour	\$25-\$30	\$35			GENERAL
NON-RESERVABLE PICNIC AREAS (ALSO INCLUDED ON EL DORADO EAST FEE SCHEDULE)						

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FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
• OPEN SPACE SPECIAL USE PERMIT W. COMM. PROVIDERS	DAY	\$30	\$35			GENERAL
EL DORADO WEST; SITES A-B-C-D-E RENTAL RATES						
• FAMILY	DAY	\$110	\$125			GENERAL
• NONPROFIT GROUP	DAY	\$110	\$125			GENERAL
• COMMERCIAL COMPANY	DAY	\$160	\$175			GENERAL
WILLOW GROVE RENTAL RATES						
• FAMILY	DAY	\$180	\$190			GENERAL
• NONPROFIT GROUP	DAY	\$180	\$190			GENERAL
• COMMERCIAL COMPANY	DAY	\$310	\$325			GENERAL
• CLEANUP DEPOSIT	DAY	\$105	\$110			GENERAL
HOUGHTON PARK SHELTER/RENTAL RATES						
• FAMILY	DAY	\$110	\$120			GENERAL
• NONPROFIT GROUP	DAY	\$160	\$170			GENERAL
• COMMERCIAL COMPANY	DAY	\$220	\$230			GENERAL
CLEANUP DEPOSIT						
• FAMILY	DAY	\$110	\$115			GENERAL
• NONPROFIT GROUP	DAY	\$160	\$170			GENERAL
• COMMERCIAL COMPANY	DAY	\$210	\$220			GENERAL
RECREATION PARK						
WOODLAND, EUCALYPTUS, & CEDAR GROVE RENTAL RATES						
• FAMILY	DAY	\$110	\$115			GENERAL
• NONPROFIT GROUP	DAY	\$110	\$115			GENERAL
• COMMERCIAL COMPANY	DAY	\$110	\$115			GENERAL
CLEANUP DEPOSIT:	DAY	\$110	\$115			GENERAL
BANDSHELL						
• FAMILY	DAY	\$180	\$190			GENERAL
• NONPROFIT GROUP	DAY	\$180	\$190			GENERAL
• COMMERCIAL COMPANY	DAY	\$340	\$360			GENERAL
CLEANUP DEPOSIT						
• FAMILY	DAY	\$110	\$115			GENERAL
• NONPROFIT GROUP	DAY	\$110	\$115			GENERAL
• COMMERCIAL COMPANY	DAY	\$215	\$225			GENERAL
SILVERADO PARK						
• AMPHITHEATRE RENTAL RATES						
• FAMILY	DAY	\$320	\$335			GENERAL
• NONPROFIT GROUP	DAY	\$320	\$335			GENERAL
• COMMERCIAL COMPANY	DAY	\$530	\$555			GENERAL
CLEANUP DEPOSIT						
• FAMILY	DAY	\$215	\$225			GENERAL
• NONPROFIT GROUP	DAY	\$215	\$225			GENERAL
• COMMERCIAL COMPANY	DAY	\$320	\$335			GENERAL
CO-OP NURSERY SCHOOLS						
SOMERSET, COLLEGE ESTATES, ETC.						
• SITE FEE	ANNUAL	\$95, \$130, \$160	\$100-\$140			GENERAL
COLORADO LAGOON - TIDELANDS						
• SITE FEE	ANNUAL	\$95, \$130, \$160	\$100-\$140			TIDELANDS
SUBTOTAL				\$23,249	\$133,573	
FILMING LOCATION FEES						
• COMMERCIAL FILMING LOCATION FEES						
• SITES RENTAL PLUS STAFF COSTS	HOUR	\$200	\$210			GENERAL
• SKATE PARK RENTAL	DAY	\$3,000	\$3,140			GENERAL
• STAFF (PARK)	HOUR	\$20	\$20-\$65			GENERAL
• COMMUNITY POOL FILMING PLUS STAFF COSTS	HOUR	\$215	\$230			GENERAL
• BLAIR FIELD RENTAL ALL FEES INCLUDED	DAY	\$4,000	\$4,500			GENERAL

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FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
SUBTOTAL				*	*	
NATURE CENTER						
• STAFF-TAUGHT NATURE CENTER CLASSES	CLASS	\$2-\$11	\$2-\$50			GENERAL
• NATURE CENTER TOURS	HOUR	\$2 - \$10	\$2-\$10.50			GENERAL
• N.C. PERMIT PROCESSING FEE	PERMIT	\$11	\$12			GENERAL
SUBTOTAL				\$4,573	\$189,640	
KING & SILVERADO PARK POOL						
• LANE RENTAL	HOUR	\$16	\$20			GENERAL
• LIFEGUARD FEE	HOUR	\$17	\$20			GENERAL
• PRIVATE LESSONS	HOUR	\$129	\$200			GENERAL
SUBTOTAL				\$4,605	\$438,590	
RENTAL FEES (BOOTH & Misc.) & ENTRANCE FEES						
• HALLOWEEN HAUNTED HOUSES:	ENTRANCE	\$1-\$3	\$1-\$4			GENERAL
• MOON BOUNCE	ENTRANCE	*.50 - \$1.50	*.50 - \$2			GENERAL
BOOTH RENTAL						
BOOTH SUPPLIED BY PARKS REC						
• ARTS AND CRAFTS	BOOTH	\$20	\$25			GENERAL
• FOOD	BOOTH	\$30	\$35			GENERAL
• HARVEST FAIR	BOOTH	\$6	\$7			GENERAL
SPECIAL SERVICES FEE						
BIRTHDAY PARTY SERVICES						
• 2 HOURS, 1 STAFF PERSON AND ACTIVITIES/PARTY (15 PARTICIPANTS MAX)	PARTY	\$45	\$50			GENERAL
GAME PACKAGES						
PACKAGE #1 CHILDREN'S GAMES						
• FACE PAINTING, TWO RELAY GAMES, PARACHUTE GAMES, TWO ACTIVITY LEADERS FOR TWO HOURS WITH ALL EQUIPMENT NECESSARY FOR GAMES	PARTY	\$60	\$65			GENERAL
PACKAGE #2 CHILDREN'S GAMES						
• FACE PAINTING, FOUR RELAY GAMES, PARACHUTE GAMES, TWO ACTIVITY LEADERS FOR TWO HOURS WITH ALL EQUIPMENT NECESSARY FOR GAMES	PARTY	\$85	\$90			GENERAL
PACKAGE #3 CHILDREN AND ADULT GAMES						
• FACE PAINTING, SIX RELAY GAMES, PARACHUTE GAMES, TWO ACTIVITY LEADERS FOR THREE HOURS WITH ALL EQUIPMENT NECESSARY FOR GAMES						
• UP TO 150 PARTICIPANTS	PARTY	\$100	\$150			GENERAL
• UP TO 250 PARTICIPANTS	PARTY	\$145	\$155			GENERAL
PACKAGE #4 ADULT GAMES						
FOUR RELAY GAMES, TUG-O-WAR, TWO ACTIVITY LEADERS FOR TWO HOURS AND ALL EQUIPMENT NECESSARY FOR GAMES						
• UP TO 150 PARTICIPANTS	PARTY	\$75	\$80			GENERAL
• UP TO 250 PARTICIPANTS	PARTY	\$100	\$105			GENERAL
CARNIVAL/CIRCUS						
• FACE PAINTING	FACE	*.20-\$1	*.20-\$1.50			
• GAME BOOTHS	BOOTH	\$10-\$50	\$10-\$52			
• INSURANCE PROCESSING FEE - MOONBOUNCES	VENDOR	NEW	\$25			GENERAL
• PICNIC SERVICES ADMINISTRATION FEE	VENDOR	NEW	\$25			GENERAL
MOONBOUNCE FEES						
• INFLATABLE SLIDE	DAY	NEW	\$40			GENERAL
• INFLATABLE OBSTACLE COURSE	DAY	NEW	\$50			GENERAL
• LASER TAG, ROCKING CLIMBING WAL	DAY	NEW	\$60			GENERAL
L						
LEEWAY SAILING CENTER BIRTHDAY PARTIES						
BIRTHDAY PARTY PACKAGES						
• NON -REFUNDABLE DEPOSIT FOR ALL BIRTHDAY	PARTY	\$35	\$40			TIDELANDS

*Data required to determine subsidy or to estimate revenue is not currently available.

FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
PARTIES						
• BIRTHDAY PARTY PACKAGE "A" (3 HOURS: INCLUDES 1 HOUR OF B GAMES, 1 HOUR OF BBQ AND 1 HOUR OF BOATING). PRICING BASED ON SIZE OF PARTY, PACKAGE AND AMENITIES	PARTY	\$200 - \$400	\$210 - \$420			TIDELANDS
• BIRTHDAY PARTY PACKAGE "B" (3 HOURS: INCLUDES 1 HOUR OF B GAMES OR BBQ AND 1 HOUR OF BOATING). PRICING BASED ON SIZE OF PARTY, PACKAGE AND AMENITIES.	PARTY	\$150 - \$350	\$160 - \$360			TIDELANDS
USER SERVICES - ADVERTISING, MERCHANDISE & FAX FEES						
QUARTERLY BROCHURE						
• AD SPACE/NON-PROFIT	ISSUE					
• HALF PAGE VERTICAL	ISSUE	\$675	\$750			GENERAL
• HALF PAGE HORIZONTAL	ISSUE	\$675	\$750			GENERAL
• QUARTER PAGE	ISSUE	\$350	\$425			GENERAL
• AD SPACE/COMMERCIAL						
• HALF PAGE VERTICAL	ISSUE	\$800	\$900			GENERAL
• HALF PAGE HORIZONTAL	ISSUE	\$800	\$900			GENERAL
• QUARTER PAGE	ISSUE	\$400	\$500			GENERAL
SUBTOTAL				\$4,180	\$190,656	
BELMONT PLAZA POOL						
GROUP RENTAL RATES						
• COMMERCIAL FILMING	HOURLY	\$288	\$300			TIDELANDS
• BUSINESS/PROFIT + STAFF \$20 AN HOUR	HOURLY	\$150	\$180			TIDELANDS
• NONPROFIT	HOURLY	\$72	\$90			TIDELANDS
SWIMMING LESSONS/ACTIVITIES						
• GENERAL ADMISSION - ADULTS	PERSON	\$2.50	\$3			TIDELANDS
• GENERAL ADMISSION - SENIORS	PERSON	NEW	\$2			TIDELANDS
• GENERAL ADMISSION - CHILDREN	PERSON	\$1.75	\$2			TIDELANDS
• LANE RENTAL	HOURLY	\$18	\$20			TIDELANDS
• PRIVATE STAFF TAUGHT (10 LESSONS/30 MINUTES)	PERSON	\$156	\$160			TIDELANDS
• SEMI-PRIVATE (10 LESSONS/30MINUTES)	PERSON	\$102	\$110			TIDELANDS
• GROUP LESSONS, ADULT, 10 WEEKS	PERSON	\$48	\$50			TIDELANDS
• GROUP LESSONS, YOUTH, 10 WEEKS	PERSON	\$42	\$45			TIDELANDS
• ADULT PLAZA PASS (RECREATION/LAP SWIM)	PERSON	\$54	\$70			TIDELANDS
• YOUTH PLAZA PASS (/SENIOR)	PERSON	\$40	\$45			TIDELANDS
• LIFEGUARD TRAINING	PERSON	\$90	\$100			TIDELANDS
• LIFEGUARD CHALLENGE (RE-CERTIFICATION OF LIFEGUARD CHALLENGE)	PERSON	\$30	\$60			TIDELANDS
• WATER SAFETY INSTRUCTOR (HOW TO T SWIM CLASSES 36 HR CLASS)	PERSON	\$90	\$100			TIDELANDS
• FIT W/ WSI	PERSON	\$18	\$20			TIDELANDS
• LIFEGUARD FEE	HOURLY	\$19	\$20			TIDELANDS
• APPLICATION FEE (PAY EVENT)	APPLICATION	\$240	(REDUCE) \$200			TIDELANDS
• APPLICATION FEE (FREE EVENT)	APPLICATION	\$120	(REDUCE) \$100			TIDELANDS
RENTAL RATES						
• YOUTH NON-PROFIT GROUPS UP TO 30 (INCLUDES LIFEGUARD)	HOURLY	\$34	\$40 - \$60			TIDELANDS
• YOUTH NON-PROFIT GROUPS 31-50 (INCLUDES TWO LIFEGUARDS)	HOURLY	\$49	\$60 - \$80			TIDELANDS
• PRIVATE GROUPS UP TO 30 (INCLUDES LIFEGUARD)	HOURLY	\$46	\$60 - \$80			TIDELANDS
• PRIVATE GROUPS 31-50 (INCLUDES TWO LIFEGUARDS)	HOURLY	\$61	\$80 - \$100			TIDELANDS
• COMMERCIAL GROUPS UP TO 30 (INCLUDES LIFEGUARD)	HOURLY	\$76	\$80 - \$100			TIDELANDS

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FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
COMMERCIAL GROUPS 31-50 (INCLUDES TWO LIFEGUARDS)	HOURL	\$91	\$100 - \$120			TIDELANDS
PRIVATE PARTY PACKAGE RENTAL RATES (INCLUDES USE OF EQUIPMENT SUCH AS INNER TUBES, LOUNGE CHAIRS, TABLES, UMBRELLAS, ETC.)						
• PRIVATE GROUPS UP TO 30 (INCLUDES LIFEGUARD) (ADDTL. HRS. BASED ON PRIVATE GROUP RATE ABOVE)	2 HRS.	\$180	\$200 - \$225			TIDELANDS
• PRIVATE GROUPS 31-50 (INCLUDES TWO LIFEGUARDS) (ADDTL. HRS. BASED ON PRIVATE GROUP RATE ABOVE)	2 HRS.	\$300	\$300 - \$325			TIDELANDS
SUBTOTAL				\$3,000	\$722,630	
FILMING LOCATION FEES - TIDELANDS						
COMMERCIAL FILMING LOCATION FEES						
• SITES RENTAL IN TIDELANDS PLUS STAFF COSTS	HOURL	\$200	\$210			TIDELANDS
• STAFF (TIDELANDS)	HOURL	\$20	\$20-\$65			TIDELANDS
• BELMONT POOL FILMING PLUS STAFF COSTS	HOURL	\$288	\$300			TIDELANDS
•						
• MARINAS PLUS STAFF COSTS	HOURL	\$200	\$210			TIDELANDS
• AQUATIC DAY CAMPS	WEEK/ CHILD	\$130	\$140			TIDELANDS
LEEWAY SAILING CENTER						
AFTER SCHOOL PROGRAMMING	WEEK/ CHILD	\$38	\$40			TIDELANDS
• KAYAK	HOURL	\$6	\$7			TIDELANDS
• CANOE/WIND SURF BOARD	HOURL	\$8	\$9			TIDELANDS
• SABOT	HOURL	\$9	\$10			TIDELANDS
• CAPRI	HOURL	\$11	\$12			TIDELANDS
• EQUIPMENT USAGE	HOURL	\$9	\$10			TIDELANDS
• CANOE CLASSES	SESSION	\$43	\$45			TIDELANDS
• KAYAK CLASSES	SESSION	\$33	\$35			TIDELANDS
• KEELBOAT CLASSES	SESSION	\$105	\$110			TIDELANDS
SAILING CLASSES						
• SABOT	SESSION	\$55	\$60			TIDELANDS
• CAPRIS	SESSION	\$90	\$95			TIDELANDS
• SAILING CERTIFICATE.(CAPRI AND SABOT)	CERTIFI- CATE	\$10	\$11			TIDELANDS
• SEMI-PRIVATE LESSONS 2 HOURS	LESSON	\$65	\$70			TIDELANDS
• PRIVATE LESSONS 2 HOURS	LESSON	\$85	\$90			TIDELANDS
• OUTSIDE PROGRAMS	HOURL	\$10-\$20	\$10-\$25			TIDELANDS
• LEEWHALERS	HOURL	\$70	\$75			TIDELANDS
• MODEL BOAT SHOP	HOURL	\$35-\$45	\$35-\$50			TIDELANDS
SUBTOTAL				\$3,000	\$132,854	
ENVIRONMENTAL PROGRAMS						
TIDELANDS FUND						
• STAFF-TAUGHT CLASSES						
• COLORADO LAGOON CLASSES	CLASS	\$2-\$11	\$2-\$50			TIDELANDS
TOURS						
• COLORADO LAGOON TOURS	HOURL	\$2-\$10	\$2-\$11			TIDELANDS
• N.C. PERMIT PROCESSING FEE		\$11	\$12			TIDELANDS
SUBTOTAL					\$82,131	
ROLLER HOCKEY						
ROLLERHOCKEY BAYSHORE LEAGUE FEE						
• RESIDENT /BUSINESS /NON-RESIDENT	TEAM	\$955	\$960			TIDELANDS
• RESIDENT WITH 60% OF TEAM PROOF OF RESIDENCE DISCOUNT	TEAM	\$910	\$915			TIDELANDS
• ROLLER HOCKEY BAYSHORE YOUTH FEE	CHILD	\$80	\$85			TIDELANDS
• RINK RENTAL WITH STAFF	HOURL	\$35	\$60			TIDELANDS
• DEPOSITS	PERMIT	\$25	\$30			TIDELANDS
• ADULT PICK-UP PLAY	1.5 HR.	\$5	\$6			TIDELANDS
SUBTOTAL					\$56,822	

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FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
SPECIAL EVENTS & FILMING - SPECIAL ADV. & PROMOTIONS & TIDELANDS FUNDS						
COMMERCIAL FILMING LOCATION FEES (SEE FILMING - GENERAL FUND & FILMING -TIDELANDS FUND)						
FILMING FEES						
• APPLICATION FEE - STUDENT FILM (PRIVATE & PUBLIC PROPERTY)		\$20	\$25			SPECIAL ADV. & PROMOTIONS
• APPLICATION FEE - COMM. PRODUCTION PHOTOGRAPHY (PRIVATE & PUBLIC PROPERTY)		\$100	\$125			SPECIAL ADV. & PROMOTIONS
• APPLICATION FEE - STUDENT PHOTOGRAPHY (PUBLIC & PRIVATE PROPERTY)		\$20	\$25			SPECIAL ADV. & PROMOTIONS
• PERMIT FEE - COMM. PRODUCTION PHOTOGRAPHY (PRIVATE & PUBLIC PROPERTY)	DAY	\$125	\$150			SPECIAL ADV. & PROMOTIONS
• PERMIT FEE - REVISIONS/RIDERS TO ORIGINAL PERMIT	OCCUR.	NEW	\$50			SPECIAL ADV. & PROMOTIONS
• STAFF MONITORING-STAND BY STAFFING	HOUR	\$50	\$72			SPECIAL ADV. & PROMOTIONS
• ADMINISTRATIVE FEE - CITY SERVICES COORDINATION (SUPERVISORY STAFF)	HOUR	NEW	\$12			SPECIAL ADV. & PROMOTIONS
• ADMINISTRATIVE FEE - CITY SERVICES COORDINATION (NON-SUPERVISORY STAFF)	HOUR	NEW	\$15			SPECIAL ADV. & PROMOTIONS
• ADMINISTRATIVE FEE - PROCESSING		6.5%	7.5%		(\$8,159)	SPECIAL ADV. & PROMOTIONS
SPECIAL EVENT PERMIT & APPLICATION FEES						
TIDELANDS AREA EVENT FEES						
• STAFF MONITORING-STAND BY STAFFING	HOUR	\$50	\$72			TIDELANDS
• ADMINISTRATIVE FEE - CITY SERVICES COORDINATION (SUPERVISORY STAFF)	HOUR	NEW	\$12			TIDELANDS
• ADMINISTRATIVE FEE - CITY SERVICES COORDINATION (NON-SUPERVISORY STAFF)	HOUR	NEW	\$15			TIDELANDS
• ADMINISTRATIVE FEE - PROCESSING	FEE	6.5%	7.5%			TIDELANDS
NON-TIDELANDS AREA EVENT FEES						
• STAFF MONITORING-STAND BY STAFFING	HOUR	\$50	\$72			SPECIAL ADV. & PROMOTIONS
• ADMINISTRATIVE FEE - CITY SERVICES COORDINATION (SUPERVISORY STAFF)	EVENT	NEW	\$12			SPECIAL ADV. & PROMOTIONS
• ADMINISTRATIVE FEE - CITY SERVICES COORDINATION (NON-SUPERVISORY STAFF)	EVENT	NEW	\$15			SPECIAL ADV. & PROMOTIONS
• ADMINISTRATIVE FEE - PROCESSING		6.5%	7.5%			
BLOCK PARTY/STREET CLOSURE FEE						
• APPLICATION & PERMIT FEE - STREET CLOSURE	HOUR	\$35	\$85			SPECIAL ADV. & PROMOTIONS
• STAFF MONITORING-STAND BY STAFFING	HOUR	\$50	\$72			SPECIAL ADV. & PROMOTIONS
• ADMINISTRATIVE FEE - CITY SERVICES COORDINATION (SUPERVISORY STAFF)	HOUR	NEW	\$12			SPECIAL ADV. & PROMOTIONS
• ADMINISTRATIVE FEE - CITY SERVICES COORDINATION (NON-SUPERVISORY STAFF)	HOUR	NEW	\$15			SPECIAL ADV. & PROMOTIONS
• ADMINISTRATIVE FEE - PROCESSING	PARTY	6.5%	7.5%			SPECIAL ADV. & PROMOTIONS

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FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
CARNIVAL FEES						
• APPLICATION & PERMIT FEE - CARNIVAL OPERATIONS - NON-PROFIT	HOUR	\$35	\$175			SPECIAL ADV. & PROMOTIONS
• APPLICATION & PERMIT FEE - CARNIVAL OPERATIONS - FOR-PROFIT	HOUR	NEW	\$350			SPECIAL ADV. & PROMOTIONS
• STAFF MONITORING-STAND BY STAFFING	HOUR	\$50	\$72			SPECIAL ADV. & PROMOTIONS
• ADMINISTRATIVE FEE - CITY SERVICES COORDINATION (SUPERVISORY STAFF)	HOUR	NEW	\$12			SPECIAL ADV. & PROMOTIONS
• ADMINISTRATIVE FEE - CITY SERVICES COORDINATION (NON-SUPERVISORY STAFF)	HOUR	NEW	\$15			SPECIAL ADV. & PROMOTIONS
• ADMINISTRATIVE FEE - PROCESSING	APPLICATION	6.5%	7.5%			SPECIAL ADV. & PROMOTIONS
SUBTOTAL				*	\$543,803	
PLANNING AND BUILDING						
PLAN CHECK & PERMIT FEES						
• ELECTRICAL, PLUMBING AND MECHANICAL PLAN CHECK	PLAN CHECK	\$50.75 AND UP	\$100 AND UP	\$10,650	*	DEVELOPMENT SERVICES
• MISC. PLAN CHECKS NOT OTHERWISE CLASSIFIED	PLAN CHECK	NEW	\$150	\$5,000	*	DEVELOPMENT SERVICES
• GEOLOGIC REVIEW FEE	PLAN CHECK	\$75 PER HOUR	\$100 PER HOUR AND UP	\$200	*	DEVELOPMENT SERVICES
• SOILS REPORT REVIEW	PLAN CHECK	NEW	\$100 PER HOUR AND UP	\$20,000	*	DEVELOPMENT SERVICES
• FLOOD REVIEW INCLUDING CERTIFICATES AND EXEMPTIONS	PLAN CHECK	NEW	\$180	\$16,380	*	DEVELOPMENT SERVICES
• ACCESSIBILITY REVIEW AND COMPLIANCE	PLAN CHECK	NEW	10% OF THE PERMIT FEE	\$157,000	*	DEVELOPMENT SERVICES
BUILDING PERMIT						
• VALUATION \$1 TO \$500	PERMIT	\$22	\$35	\$5,414	*	DEVELOPMENT SERVICES
• VALUATION \$501 TO \$2,000	PERMIT	\$22.35 AND UP	\$35 AND UP	\$14,130	*	DEVELOPMENT SERVICES
• VALUATION \$2001 TO \$20,000	PERMIT	\$56.85 AND UP	\$70 AND UP	\$60,780	*	DEVELOPMENT SERVICES
• VALUATION \$20,001 TO \$50,000	PERMIT	\$276.45 AND UP	\$289 AND UP	\$3,086	*	DEVELOPMENT SERVICES
• VALUATION \$50,001 TO \$100,000	PERMIT	\$535.95 AND UP	\$548 AND UP	\$1,670	*	DEVELOPMENT SERVICES
• VALUATION \$100,001 AND UP	PERMIT	\$903.45 AND UP	\$916 AND UP	\$2,213	*	DEVELOPMENT SERVICES
GRADING PERMITS				\$27,000	*	DEVELOPMENT SERVICES
• 50 CUBIC YARDS OR LESS	PERMIT	\$24	\$65			DEVELOPMENT SERVICES
• 51 TO 100 CUBIC YARDS	PERMIT	\$37	\$135			DEVELOPMENT SERVICES

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FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
• 101 TO 1,000 CUBIC YARDS	PERMIT	\$37 AND UP	\$135 AND UP			DEVELOPMENT SERVICES
• 1,001 TO 10,000 CUBIC YARDS	PERMIT	\$194.50 AND UP	\$585 AND UP			DEVELOPMENT SERVICES
• 10,001 TO 100,000 CUBIC YARDS	PERMIT	\$325 AND UP	\$1,485 AND UP			DEVELOPMENT SERVICES
• 100,001 CUBIC YARDS OR MORE	PERMIT	\$919 AND UP	\$3,285 AND UP			DEVELOPMENT SERVICES
• PLAN CHECK AND PERMIT PROCESSING FEE	PLAN	\$16	\$33	\$300,000	*	DEVELOPMENT SERVICES
• AFTER HOURS EXPEDITED PLAN CHECK FEE	PLAN	NEW	150% OF REQUIRED PLAN CHECK FEE	\$10,000	*	DEVELOPMENT SERVICES
• SIGN PERMIT	PERMIT	\$22	100% OF REQUIRED PLANNING AND BUILDING PLAN CHECK FEE PLUS 25% OF BUILDING PERMIT FEE	\$10,000	*	DEVELOPMENT SERVICES
SPECIAL SERVICES AND INSPECTIONS FEES						
• AFTER HOUR INSPECTIONS	INSPECT-ION	\$180 AND UP	\$180 AND UP	*	*	DEVELOPMENT SERVICES
• CHANGE OF OCCUPANCY APPLICATION FEE - AREA OF 0-2,500 SQUARE FEET	INSPECT-ION	\$60	\$65	\$500	*	DEVELOPMENT SERVICES
• AREA OF 2,501-10,000 SQUARE FEET	INSPECT-ION	\$120 FOR AN	\$130 FOR AN AREA OF 2,501-10,000 SQUARE FEET		*	DEVELOPMENT SERVICES
• AREAS OVER 1,000 SQUARE FEET	INSPECT-ION	\$120 PLUS \$3 FOR SQUARE FOOT OR FRACTION THEREOF FOR	\$130 PLUS \$3 FOR SQUARE FOOT OR FRACTION THEREOF		*	DEVELOPMENT SERVICES
• CHANGE OF CONTRACTOR	SERVICE	\$25	\$33	\$750	*	DEVELOPMENT SERVICES
• WORK WITHOUT A PERMIT	SPECIAL SERVICE	\$65 AND UP	\$120 AND UP	\$10,000	*	DEVELOPMENT SERVICES
• REQUEST FOR CODE MODIFICATIONS	SPECIAL SERVICE	\$50	\$ 80 PER HOUR	\$30	*	DEVELOPMENT SERVICES
• REQUEST FOR ALTERNATE METHODS AND MATERIALS	SPECIAL SERVICE	\$50	\$ 80 PER HOUR	\$30	*	DEVELOPMENT SERVICES
• APPEAL OF BUILDING OFFICIAL DETERMINATION TO BOARD OF EXAMINERS, APPEALS AND CONDEMNATION	TBD	\$80	\$ 80 PER HOUR		*	DEVELOPMENT SERVICES
• APPEAL OF DISABLED ACCESS APPEAL BOARD	TBD	\$80	\$80		*	DEVELOPMENT SERVICES
DUPLICATING AND DOCUMENTATION FEES						

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FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
<ul style="list-style-type: none"> RECORDS MANAGEMENT AND RETENTION FEE 	TBD	NEW	2% OF THE PERMIT FEE BUT NOT LESS THAN \$12, AND NO GREATER THAN \$500	\$60,000	*	DEVELOPMENT SERVICES
MECHANICAL						
<ul style="list-style-type: none"> MECHANICAL PERMIT MINIMUM FEE - FOR MECHANICAL PERMIT FEES TOTALING LESS THAN \$50, A MINIMUM 	TBD	NEW	\$50	\$12,130	*	DEVELOPMENT SERVICES
ELECTRICAL						
<ul style="list-style-type: none"> ELECTRICAL PERMIT MINIMUM FEE - FOR ELECTRICAL PERMIT FEES TOTALING LESS THAN \$50, A MINIMUM 	TBD	NEW	\$50	\$42,164	*	DEVELOPMENT SERVICES
PLUMBING						
<ul style="list-style-type: none"> PLUMBING PERMIT MINIMUM FEE - FOR MECHANICAL PERMIT FEES TOTALING LESS THAN \$50, A MINIMUM 	TBD	NEW	\$50	\$30,374	*	DEVELOPMENT SERVICES
PLANNING PERMIT FEES						
<ul style="list-style-type: none"> CATEGORICAL EXEMPTION 	TBD	\$125	\$195	\$35,013	*	DEVELOPMENT SERVICES
<ul style="list-style-type: none"> COUNTY RECORDING FILING FEE 	DOCUMENT	NEW	\$25 OR CURRENT FEE CHARGED BY THE COUNTY RECORDER	\$12,500	*	DEVELOPMENT SERVICES
<ul style="list-style-type: none"> NEGATIVE DECLARATION 	TBD	\$1,250	\$4,700	\$169,050	*	DEVELOPMENT SERVICES
<ul style="list-style-type: none"> TECHNICAL STUDIES OR CONSULTANT PREPARED DOCUMENT ASSOCIATED WITH A NEGATIVE DECLARATION 	TBD	\$110% OF BILLED CONSULTANT COSTS PAID BY THE CITY	\$115% OF BILLED CONSULTANT COSTS PAID BY THE CITY	\$2,358	*	DEVELOPMENT SERVICES
ENVIRONMENTAL IMPACT REPORT						
<ul style="list-style-type: none"> ENVIRONMENTAL IMPACT REPORT PREPARED BY OUTSIDE CONSULTANTS 	TBD	110% OF BILLED COSTS PAID BY THE CITY	115% OF BILLED CONSULTANT COSTS PAID BY THE CITY	\$42,500	*	DEVELOPMENT SERVICES
<ul style="list-style-type: none"> NEPA ENVIRONMENTAL APPLICATION 	TBD	NEW	\$1,045	\$62,708	*	DEVELOPMENT SERVICES
<ul style="list-style-type: none"> NEPA CATEGORICAL EXCLUSION WITH WORKSHEET 	TBD	NEW	\$1,105	\$22,117	*	DEVELOPMENT SERVICES
<ul style="list-style-type: none"> NEPA CATEGORICAL EXCLUSION WITHOUT WORKSHEET 	TBD	NEW	\$499	\$19,945	*	DEVELOPMENT SERVICES
<ul style="list-style-type: none"> NEGATIVE DECLARATION OR EIR PEER REVIEW OF ADMINISTRATIVE DRAFT 	TBD	NEW	115% OF BILLED COSTS PAID BY THE CITY	\$3,745	*	DEVELOPMENT SERVICES

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FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
• ADDENDUM TO CERTIFIED EIR	TBD	NEW	\$9,549 IF PREPARED BY CITY STAFF OTHERWISE 115% OF COSTS PAID BY THE CITY	\$19,098	*	DEVELOPMENT SERVICES
OTHER REQUIREMENTS						
• MITIGATION MONITORING PLAN PREPARED BY OUTSIDE CONSULTANT	TBD	NEW	115% OF BILLED CONSULTANT COSTS PAID BY THE CITY	\$60,000	*	DEVELOPMENT SERVICES
• MODIFICATION OF MITIGATION MEASURE REQUIRING PLANNING COMMISSION APPROVAL	TBD	\$525	\$2,101	\$1,576	*	DEVELOPMENT SERVICES
ADMINISTRATIVE USE PERMIT						
• ALL OTHERS	TBD	\$800	\$1,646	\$30,462	*	DEVELOPMENT SERVICES
CONDITIONAL USE PERMIT						
• DAY CARE OVER 12 CHILDREN OR COMMUNITY CARE WITH 30 UNITS OR LESS	TBD	\$1,000	\$2,540	\$1,540	*	DEVELOPMENT SERVICES
• ALL OTHER CONDITIONAL USE PERMITS	TBD	\$2,000	\$2,540	\$27,013	*	DEVELOPMENT SERVICES
• CUP EXEMPTION FOR ALCOHOLIC BEVERAGE USE	TBD	\$250	\$715	\$39,957	*	DEVELOPMENT SERVICES
LOCAL COASTAL DEVELOPMENT PERMIT (LCDP)						
• LCDP WITH NO OTHER ZONING OR SUBDIVISION PERMIT REQUIRED	TBD	\$1,000	\$3,246	\$22,462	*	DEVELOPMENT SERVICES
• LCDP WITH OTHER ZONING OR SUBDIVISION PERMIT REQUIRED	TBD	\$165	\$356	\$6,887	*	DEVELOPMENT SERVICES
• CATEGORICAL EXCLUSION OR EXEMPTION FOR THE COASTAL ACT	TBD	\$75	\$121	\$882	*	DEVELOPMENT SERVICES
• LCDP SUBMITTED TO THE COASTAL COMMISSION	TBD	\$1,075	\$2,009	\$934	*	DEVELOPMENT SERVICES
• LCDP LOCAL COASTAL PLAN AMENDMENT	TBD	\$1,150	\$7,039	\$5,889	*	DEVELOPMENT SERVICES
• LCDP COASTAL WAIVER PERMIT	TBD	\$500	\$1,600	\$1,100	*	DEVELOPMENT SERVICES
PERMIT MODIFICATIONS						
• TO APPROVED PERMIT WITH NO HEARING	TBD	\$350	\$470	\$5,406	*	DEVELOPMENT SERVICES
• TO APPROVED PERMIT WITH AN ADMINISTRATIVE HEARING	TBD	\$420	\$2,585	\$2,165	*	DEVELOPMENT SERVICES
• TO APPROVED PERMIT WITH PLANNING COMMISSION HEARING	TBD	\$600	\$2,540	\$2,130	*	DEVELOPMENT SERVICES
• TO APPROVED TENTATIVE/FINAL MAP	TBD	\$1,100 IN ADDITION TO \$50 PER LOT THAT REQUIRES CHANGE	\$3,000 IN ADDITION TO \$50 PER LOT THAT REQUIRES CHANGE	\$1,750	*	DEVELOPMENT SERVICES
SIGNS						

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FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
• REQUEST FOR ZONING SIGN PERMIT	TBD	\$80	\$121	\$18,650	*	DEVELOPMENT SERVICES
• SIGN PROGRAM APPROVAL WITH A MINIMUM OF 5 SIGNS	TBD	\$450 IN ADDITION TO SIGN PERMIT FEE	\$927 IN ADDITION TO SIGN PERMIT FEE	\$477	*	DEVELOPMENT SERVICES
• PROMOTIONAL ACTIVITY SIGN PERMIT	TBD	\$50	\$61	\$536	*	DEVELOPMENT SERVICES
• APPEAL OF SIGN PERMIT	TBD	\$600	\$1,551	\$951	*	DEVELOPMENT SERVICES
• SIGN STANDARDS WAIVER	TBD	\$350 PLUS \$50 FOR ADDITIONAL SIGN	\$1600 PLUS \$50 FOR ADDITIONAL SIGN	*	*	DEVELOPMENT SERVICES
SITE PLAN REVIEW PERMIT (SPR)						
• CONCEPTUAL SPR REVIEW	TBD	\$900 PLUS \$1.50 FOR 100 SQUARE FEET	\$2,124 PLUS \$1.50 FOR 100 SQUARE FEET	\$14,339	*	DEVELOPMENT SERVICES
• SITE PLAN REVIEW	TBD	\$900 PLUS \$3 FOR 100 SQUARE FEET	\$3,238 PLUS \$3 FOR 100 SQUARE FEET	\$154,971	*	DEVELOPMENT SERVICES
STANDARDS VARIANCE						
• MINI-VARIANCE (FENCE, HEIGHTS, SIGNS)	TBD	\$400	\$1,652	\$25,049	*	DEVELOPMENT SERVICES
• ALL OTHERS	TBD	\$900 PLUS \$50 FOR ADDITIONAL EXCEPTION	\$1,796	\$156,369	*	DEVELOPMENT SERVICES
OTHER APPROVALS						
• STREET NAME CHANGE	TBD	\$2,400	\$3,538	\$3,538	*	DEVELOPMENT SERVICES
• ESTABLISH, MODIFY OR DELETE SETBACKS	TBD	\$3,400	\$8,145	\$4,745	*	DEVELOPMENT SERVICES
• FENCE REVIEW PERMIT	TBD	\$25	\$80	*	*	DEVELOPMENT SERVICES
• LANDSCAPE PLAN REVIEW SEPARATE FROM ORIGINAL APPLICATION	TBD	\$100	\$463	\$100	*	DEVELOPMENT SERVICES
• CLASSIFICATION OF USE	TBD	\$1,200	\$5,513	\$4,313	*	DEVELOPMENT SERVICES
• INTERIM PARK USE PERMIT	TBD	\$300	\$720	\$420	*	DEVELOPMENT SERVICES
• BUSINESS LICENSE APPROVAL	TBD	\$14	\$61	\$12,241	*	DEVELOPMENT SERVICES
• REQUESTS FOR PAY PHONE ZONING APPROVALS AND \$35 FOR ADDITIONAL PAY PHONE SUBMITTED AT THE SAME TIME	TBD	\$65 FOR THE FIRST PAY PHONE	\$121 FOR THE FIRST PAY PHONE	\$142	*	DEVELOPMENT SERVICES
• PRELIMINARY TAC REVIEW - PLUS \$1.50 FOR EVERY 100 SQUARE FEET	TBD	\$900	\$3,238	\$204,073	*	DEVELOPMENT SERVICES

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FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
• DEVELOPMENT AGREEMENTS	TBD	\$4,400	\$300 PER HOUR PLUS \$10,074 INITIAL DEPOSIT	\$5,674	*	DEVELOPMENT SERVICES
• PERMIT TIME EXTENSION	TBD	\$250	\$617	\$6,865	*	DEVELOPMENT SERVICES
• CONTINUED PLANNING COMMISSION OR ZONING ADMINISTRATOR HEARING AT THE REQUEST OF THE APPLICANT	TBD	\$250	\$625	\$2,978	*	DEVELOPMENT SERVICES
• USE PERMIT/AUP ANNUAL INSPECTION	TBD	\$81	\$182	\$101	*	DEVELOPMENT SERVICES
• ZONING CONFIRMATION LETTER	TBD	\$125	\$516	\$94,956	*	DEVELOPMENT SERVICES
• ZONING PLAN CHECK FEE WHEN A BUILDING PLAN CHECK FEE IS NOT REQUIRED	TBD	\$25	\$256	\$164,029	*	DEVELOPMENT SERVICES
• CONDOMINIUM CONVERSION PERMIT	TBD	NEW	\$2,540	\$76,200	*	DEVELOPMENT SERVICES
• FOR SPECIAL PROJECTS WHICH HAVE NO FEE OTHERWISE IDENTIFIED	TBD	\$65	\$254	\$189	*	DEVELOPMENT SERVICES
SUBDIVISION APPLICATIONS						
• TENTATIVE MAPS FOR CONDOMINIUM CONVERSIONS - PLUS \$100 PER UNIT	TBD	\$2,000	\$3,969	\$37,156	*	DEVELOPMENT SERVICES
• TENTATIVE MAPS NOT INCLUDING CONDOMINIUM CONVERSIONS - PLUS \$100 PER UNIT	TBD	\$2,000	\$5,519	\$36,266	*	DEVELOPMENT SERVICES
• VESTING TRACT MAP - PLUS \$100 PER UNIT	TBD	\$2,200	\$5,762	\$515	*	DEVELOPMENT SERVICES
• MODIFICATION TO APPROVED TENTATIVE OR FINAL MAP - PLUS \$50 PER LOT LINE OR REQUIREMENT CHANGE	TBD	\$1,100	\$3,000	\$1,750	*	DEVELOPMENT SERVICES
• TIME EXTENSION FOR FILING OF FINAL MAP	TBD	\$250	\$394	\$144	*	DEVELOPMENT SERVICES
• LOT MERGER OR LOT LINE ADJUSTMENT	TBD	\$800	\$990	\$1,902	*	DEVELOPMENT SERVICES
• MINOR LOT LINE ADJUSTMENT	TBD	\$800	\$1,486	\$8,918	*	DEVELOPMENT SERVICES
• CERTIFICATE OF COMPLIANCE - IN ADDITION TO \$150 ENGINEERING SUBSTRUCTURE FEE AND COUNTY RECORDING FEE	TBD	\$200	\$1,006	\$806	*	DEVELOPMENT SERVICES
• CERTIFICATION OF EXCLUSION FOR COMMUNITY APARTMENT PROJECT OR STOCKHOLDER COOPERATIVE	TBD	\$150	\$956	\$806	*	DEVELOPMENT SERVICES
ZONING AMENDMENTS						
• ZONING ORDINANCE OR MAP AMENDMENT	TBD	\$4,400	\$6,132	\$21,857	*	DEVELOPMENT SERVICES
• PLANNED DEVELOP PLAN APPROVAL OR MODIFICATION	TBD	\$4,400	\$5,931	\$1,531	*	DEVELOPMENT SERVICES
• ANNEXATION REQUESTS	TBD	\$7,000	\$8,155	\$1,156	*	DEVELOPMENT SERVICES
GENERAL PLAN AMENDMENTS (GPA)						
• GPA IN THE COASTAL ZONE	TBD	\$4,400	\$5,972	\$1,572	*	DEVELOPMENT SERVICES
• GPA OUTSIDE THE COASTAL ZONE	TBD	\$3,400	\$5,972	\$20,574	*	DEVELOPMENT SERVICES

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FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
<ul style="list-style-type: none"> GP CONFORMITY CERTIFICATION BY THE PLANNING COMMISSION 	TBD	\$750	\$2,418	\$11,676	*	DEVELOPMENT SERVICES
APPEALS						
<ul style="list-style-type: none"> APPEALS TO THE PLANNING COMMISSION OR CITY COUNCIL BY PROJECT APPLICANT 	TBD	\$1,200	\$2,503	\$16,293	*	DEVELOPMENT SERVICES
<ul style="list-style-type: none"> APPEALS TO THE PLANNING COMMISSION OR CITY COUNCIL BY THIRD PARTY 	APPEAL	NEW	\$129	\$644	*	DEVELOPMENT SERVICES
<ul style="list-style-type: none"> REPRODUCTION OF DOCUMENTS 	COPY	\$1 FOR THE FIRST THREE PAGES, \$.10 FOR PAGE THEREAFTER	\$.85 FOR THE FIRST PAGE, \$.35 FOR PAGE THEREAFTER	\$150	*	DEVELOPMENT SERVICES
VESTING DETERMINATION						
<ul style="list-style-type: none"> WITH NO OTHER APPLICABLE LAW 	TBD	\$2,000	\$5,434	\$3,434	*	DEVELOPMENT SERVICES
<ul style="list-style-type: none"> WITH STAFF SITE PLAN REVIEW 	TBD	\$500	\$151	*	*	DEVELOPMENT SERVICES
<ul style="list-style-type: none"> WITH COMMISSION SITE PLAN REVIEW, CONDITIONAL USE PERMIT OR CLASSIFICATION OF USE 	TBD	\$500	\$637	\$137	*	DEVELOPMENT SERVICES
<ul style="list-style-type: none"> WITH STANDARDS VARIANCE, ADMINISTRATIVE USE PERMIT OR CLASSIFICATION OF USE 	TBD	\$1,000	\$637	*	*	DEVELOPMENT SERVICES
CERTIFICATE OF APPROPRIATENESS						
<ul style="list-style-type: none"> FENCES AND WALLS 	APPLICATION	\$10	\$98	\$32,467	*	GENERAL
<ul style="list-style-type: none"> FOUNDATIONS 	APPLICATION	\$10	\$98	\$1,760	*	GENERAL
<ul style="list-style-type: none"> REPAINTING 	APPLICATION	\$10	\$98	\$8,800	*	GENERAL
<ul style="list-style-type: none"> COMMERCIAL SIGNAGE AND AWNINGS 	APPLICATION	\$25	\$96	\$710	*	GENERAL
<ul style="list-style-type: none"> PROJECTS WITH STAFF ARCHITECTURAL REVIEW 	APPLICATION	\$100	\$283	\$3,152	*	GENERAL
<ul style="list-style-type: none"> PROJECTS WITH COMMISSION ARCHITECTURAL REVIEW 	APPLICATION	\$100	\$500	\$32,800	*	GENERAL
<ul style="list-style-type: none"> DEMOLITION 	APPLICATION	\$1,000	\$1,366	\$1,464	*	GENERAL
<ul style="list-style-type: none"> APPEALS TO THE PLANNING COMMISSION 	APPLICATION	\$750	\$2,311	\$1,561	*	GENERAL
TOTAL				\$2,600,595	*	
POLICE						
<ul style="list-style-type: none"> CHARITABLE SOLICITATION 	APPLICATION	\$10	\$30	\$900	\$16,200	GENERAL
<ul style="list-style-type: none"> EXCLUSIVE EVENT 	APPLICATION	\$25	\$300	\$5,775	\$987	GENERAL
<ul style="list-style-type: none"> EXCLUSIVE EVENT (NON PROFIT) 	APPLICATION	\$25	\$100	\$75	\$216	GENERAL
<ul style="list-style-type: none"> TAXI DRIVER - ANNUAL 	LICENSE	\$20	\$75	\$10,560	\$29,568	GENERAL
<ul style="list-style-type: none"> TAXI OWNER 	LICENSE	NEW	\$75	\$2,700	\$8,424	GENERAL
<ul style="list-style-type: none"> TAXI OWNER - ADD'L PERSON ON APP 	LICENSE	NEW	\$75	\$1,125	\$1,185	GENERAL
<ul style="list-style-type: none"> TAXI OWNER - ADD'L SHARE PURCHASE 	LICENSE	NEW	\$75	\$450	\$84	GENERAL
<ul style="list-style-type: none"> TAXI OWNER - CORPORATION 	LICENSE	NEW	\$75	\$750	\$760	GENERAL
<ul style="list-style-type: none"> REPOSSESSION 	RECORD	\$15	\$25	\$3,830	\$383	GENERAL

*Data required to determine subsidy or to estimate revenue is not currently available.

FEE DESCRIPTION	PER	CURRENT FEE	PROPOSED FEE	INCREASED ANNUAL REVENUE	ANNUAL SUBSIDY	FUND
• CLEARANCE LETTER	APPLICAT-ION	\$10	\$25	\$6,750	\$594	GENERAL
• SECTION 8 BACKGROUND CHECK	CHECK	\$15	\$25	\$8,280	\$1,093	GENERAL
• VEHICLE IMPOUND NOTIFICATION	RECORD	NEW	\$20	\$94,000	*	GENERAL
• POLICE RECORDS REQUEST FEE	REQUEST	NEW	\$20	\$160,000	*	GENERAL
TOTAL				\$295,195	\$59,494	
PUBLIC WORKS						
• CERTIFICATE OF COMPLIANCE	CERTIFIC-ATE	\$150	\$990	\$12,600	*	GENERAL
• MINOR LOT ADJUSTMENT	CERT	\$250	\$990	\$11,100	*	GENERAL
• QUITCLAIM	FILE	\$500	\$2,260	\$9,000	*	GENERAL
• STREET IMPROVEMENT PMT	PMT		AT LEAST \$100	\$5,000	*	GENERAL
• ST IMPV PMT: UNDER SIDEWALK ROOF DRAIN	CERT	\$78	\$150	\$1,080	\$4,260	GENERAL
• TEMP ST PARKING - CONST. VEHICLES - 1 WEEK	CERT	FEE REVISED	\$40	\$12,750	*	GENERAL
• SITE INSPECTION PER HOUR	HOUR	FEE REVISED	\$75 - \$90	\$1,000	*	GENERAL
• ST USE FEE: TRASH BIN - 1 WEEK	WEEK	FEE REVISED	\$60	\$21,000	*	GENERAL
• ST USE FEE: 200 SQ FT - 1 WEEK	WEEK	FEE REVISED	\$40	\$1,600	*	GENERAL
FLEET						
• LNG FUEL SURCHARGE	CHARGE	NEW	*.63	\$214,737	*	FLEET
• UNLEADED, DIESEL AND AVIATION FUEL SURCHARGE	CHARGE	NEW	*.383			FLEET
TOWING SERVICE						
• BASIC RATE CAR TOW	TOW	\$105	\$110	\$113,932	*	TOWING
• BASIC RATE MOTORCYCLE TOW	TOW	\$105	\$110	\$860	*	TOWING
• DOLLIES TOW	TOW	\$110	\$145	\$3,116	*	TOWING
• DROP FEE < 30,000 LBS.	HOURLY	\$50	\$55	\$110	*	TOWING
• DROP FEE > 30,000 LBS.	HOURLY	\$185	\$200	*	*	TOWING
• FLAT BED TOW	HOURLY	\$110	\$115	\$680	*	TOWING
• GO-JACK TOW	HOURLY	\$115	\$120	\$90	*	TOWING
• HEAVY DUTY TOW	HOURLY	\$185	\$200	(\$150)	*	TOWING
RECOVERY SERVICE						
• DIFFICULT REMOVAL < 30,000 LBS.	HOURLY	\$150	\$160	(\$150)	*	TOWING
• DIFFICULT REMOVAL > 30,000 LBS.	HOURLY	\$200	\$250	*	*	TOWING
INTERNAL CHARGES						
• NON-COMMERCIAL - BASIC RATE	HOURLY	\$65	\$80	*	*	TOWING
• NON-COMMERCIAL - HEAVY RATE	HOURLY	\$100	\$150	\$4,126	*	TOWING
SECURED STORAGE				\$825,222		
• STANDARD VEHICLE STORAGE - (UNDER 20 FT.)	DAY	\$26	\$30		*	TOWING
• LARGE VEHICLE STORAGE - (OVER 20 FEET)	DAY	\$36	\$40		*	TOWING
• MOTORCYCLE STORAGE	DAY	\$15	\$20		*	TOWING
• AFTER HOURS VEHICLE / PROPERTY RELEASE	VEHICLE	\$50	\$55	\$890	*	TOWING
• CREDIT CARD CONVENIENCE FEE- (OVER THE PHONE)	FEE	3%	\$3 FLAT FEE		*	TOWING
• CONTRACTOR BACKGROUND INVESTIGATION FEE	PERSON	NEW	\$175		*	TOWING
TOTAL				\$1,238,593	\$4,260	
MULTIPLE						
PARKING CITATIONS						
• NO STOPPING	CITATION	\$37	\$55	\$7,053	*	GENERAL
• PARKING IN ALLEY	CITATION	\$37	\$55	\$130,307	*	GENERAL
• DOUBLE PARKING	CITATION	\$37	\$55	\$8,636	*	GENERAL
TOTAL				\$145,996	*	

*Data required to determine subsidy or to estimate revenue is not currently available.

Fiscal Year 2007: Results for the Community

A performance-based program budget allows the community, decision makers and City staff to view the programs and services delivered by the City in a way that transcends departmental lines, to evaluate performance and allocate financial resources by community priorities and not just by departments and bureaus. When more fully developed, the performance-based program approach will be a critical tool in guiding high-level policy and spending decisions.

For the purposes of the FY 07 Proposed Budget, we will discuss the ongoing and new investment in City programs by nine major categories of service:

- Community Safety
- Neighborhoods and Housing
- Business and Economic Services
- Health and Human Services
- Leadership, Management and Support
- Infrastructure and Transportation
- Environment
- Culture, Education and Leisure
- Utilities

The following sections will briefly summarize the types of programs provided through each category, as well as examples of specific results the community can expect to receive through the investments the City is making on their behalf.

Community Safety

Community Safety programs focus on protecting lives and property and creating a safe environment so residents and visitors can enjoy all aspects of Long Beach. Community Safety includes police and fire operations, City Prosecutor, as well as animal control, building inspections, emergency towing responses, bioterrorism and hazardous materials programs. As in the past several years, the City Council has made it a priority to enhance the level of police services to the community. As a result, overall crime rates are at their lowest levels in many years, thanks to the comprehensive approach the City takes toward community safety: prevention, intervention and, when required, suppression. The FY 07 Proposed Budget continues to support community safety by bolstering the suppression element of the strategy within the Police Department; adding eight (8) additional sworn officers bringing the total number of budgeted sworn police positions in the City to 998 for the first time in our history.

While the Police Department continues to increase efforts to attract and retain the best qualified police officers to fill their budgeted positions, even holding an additional 60-recruit police academy in FY 07, the Chief has proposed several enhancements to keep more police officers on the streets. Most notably, the department will implement a Prisoner Transport Unit using civilian security officers to move local detainees from the City's jail to the County jail, a service that will both keep patrol officers available for calls for service and reduce overtime costs associated with this time-intensive task. In addition, the Department will strengthen its oversight and presence in the City's parks, beaches and marinas, and at the Harbor with a new lieutenant deployed to oversee the Park Ranger and Marine Patrol units, and with 5 new Port Security Unit officers to staff the Harbor 24 hours per day, 7 days per week.

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The Department will also improve the overall management and efficiency within its myriad programs and services by staffing an Organizational Review Unit (ORU) within Internal Affairs with one new lieutenant and a new sergeant. The ORU's primary task is to continually evaluate the Department's level of policy/procedural compliance and to identify best practices for the department to integrate into police operations. Immediate results are also expected in its asset inventory and management systems with the additional oversight the ORU will provide.

Investments in the Fire Department's emergency response services are proposed for FY 07. The Department's pilot Basic Life Support (BLS) program was added in FY 06 as recommended in the Fire Services Optimization Study, to improve customer service, increase cost recovery for providing emergency medical services, improve diversity amongst Fire Department employees and build a continuous pool of qualified recruits. The BLS program has been a resounding success and will become a permanent service within the Department in FY 07 and going forward. As a result, the Department will be investing in seven new ambulance units, updating its overall emergency response fleet to both save costs and enhance the experience of BLS and Advanced Life Support (ALS) customers. Based upon the continued performance of the program, it is proposed that an additional 24-hour unit be added to the BLS program in January 2007, which is expected to improve BLS arrival time performance an additional 7 percent.

Three enhancements will impact areas of community safety often overlooked for the critical role they play in creating a safer environment for the entire community: Towing, Building Safety Project Management and Animal Control. As a result of the Towing and Lien Sales optimization, several operational and management improvements are supported through the FY 07 Proposed Budget. Through increased staffing and oversight of support operations, the Towing Program will be able to increase the overall number of tows it provides to the Police Department and other City departments, reduce the number of costly contract tows required and keep our streets less obstructed from accidents and abandoned vehicles. Through the restructured ordinance on dog breeding, the Public and Animal Protection Program will provide greater oversight of these activities to improve animal care and decrease the unwanted pet population. Lastly, a new Building Safety Project Management program with four staff members will be established in Planning and Building to assist small businesses, homeowners and developers so they can obtain all necessary permits and licenses required in a more timely manner.

Expected results from ongoing Community Safety program investments and enhanced service levels include:

- 660,000 calls for police services will be provided, with an average Priority 1 response time of 5 minutes;
- 19,110 cases will be assigned for criminal investigation;
- 22,000 towing response requests will be provided in support of police patrol and other City departments;
- 47,000 emergency fire and medical responses will be provided, with an average Priority 1 response time of 6 minutes;
- 24,150 emergency (Priority 1) animal control responses will be provided;
- 800 annual fire permit inspections will be provided, with 2,469 fire investigations completed;
- 85,550 customers will be served at the Building Development Services Center, which will issue 14,500 construction permits and review over 4,000 construction plans; and
- 89,000 construction inspections will be conducted, 97 percent of which will be completed within a 24-hour turn-around period.

Infrastructure and Transportation

Infrastructure and transportation are critical needs in Long Beach, mainly because of the lack of investment made with constrained budgets over the past several years. Achieving fiscal stability will make the coming year an important milestone in the City's commitment to investing in streets, facilities and infrastructure. While our needs still far outpace our resources, we continue to make infrastructure and transportation a high priority for our community.

In FY 07, the City residential street and slurry seal program will be funded using \$1.3 million in one-time General Fund resources combined with \$3.8 million of Proposition 42 funding for total of \$5.1 million. The program will be funded at a slightly greater level than the current fiscal year. In addition to this commitment to residential street work, it is important to keep in mind that the Redevelopment Agency, through both its available bond proceeds and annual tax-increment, is expected to perform \$8.3 million in additional street work during FY 07. The City will be investing \$3 million again toward its ongoing commitment to sidewalks, curbs and gutters using \$2.5 million in General Fund and \$500,000 in Community Development Block Grant (CDBG) funding. An additional one-time \$250,000 reserve is proposed for Americans With Disabilities Act (ADA) improvements as the need arises throughout the year. Combined, the City proposes to commit over \$16.6 million towards improving our streets, curbs, gutters and sidewalks.

The City has begun to better manage its physical assets, especially its facilities, in a more proactive manner. Through planned and preventive maintenance, the City expects to avoid the greater cost of system and building replacements by extending the useful life of these assets. To this end, another one-time commitment of \$1.75 million in critical facility repair funding has been allocated for improvements to Police, Fire, Library, Parks and Health facilities. In addition, approximately \$1 million will be allocated toward physical improvements at City facilities: replacing the ventilation system at the health laboratory, making improvements at fire stations, and making electrical repairs at several facilities. Approximately \$950,000 of investment is proposed to improve our storm drain systems to help address problems of localized flooding during significant weather events and to strengthen our environmental protection of the ocean. Lastly, work will continue on our degraded seawalls and noise abatement system replacements will be made at the Airport.

In addition, the Water Department will invest \$18 million in capital improvements and the Harbor Department will invest \$210 million in harbor-area improvements. Lastly, Gas Utility will invest \$11.4 million to ensure their pipelines meet safety requirements and provide the most efficient delivery of gas services to its customers. Building on the success of replacing a projected 192,925 feet of pipeline in FY 06, the Gas and Oil Department has proposed replacing another 194,965 feet of its oldest pipes to ensure the safety and integrity of the system. For a more comprehensive discussion of the FY 07 Proposed Capital Improvement Program (CIP), please see the **CIP section** of the budget book or the separate FY 07 Proposed CIP book. Expected results from ongoing program investments and enhanced service levels include:

- 194.3 street median landscaping acres will be maintained;
- 1,300 traffic engineering assessments will be provided;
- 1,566 traffic sign installations will be provided;
- 15 capital project designs will be completed;
- 1,000 Right of Way permits will be issued; and
- 42,000 graffiti sites will be remediated.

Neighborhoods and Housing

Neighborhoods and Housing programs are designed to enhance and beautify neighborhoods and to provide adequate housing for the community. A broad array of programs are funded to meet this objective: Code Enforcement, Community Planning, CDBG-area Graffiti Removal, Historic Preservation, Housing Assistance, Library Facilities and Neighborhood Services. The majority of funding in this category goes toward housing programs, including the Housing Assistance voucher program, first time homebuyer loans and service referrals, Housing Development, and Housing Rehabilitation. These programs are mainly funded by grants and federal dollars. Other Neighborhoods and Housing programs support community activities, such as Graffiti Removal, the Neighborhood Resource Center and related programs designed to strengthen neighborhoods.

Expected results from ongoing Neighborhoods and Housing program investments and enhanced service levels include:

- 4,800 cases with reported code violations will be in compliance within 120 days;
- Over 6,000 Section 8 rental assistance vouchers will be provided;
- 50,000 CDBG-eligible residents will use neighborhood services;
- 300 Certificates of Appropriateness will be reviewed within the City's 17 designated historic districts;
- 600 proposed projects will be evaluated for potential environmental impacts;
- 5 of 11 elements of the City's General Plan will be updated; and
- 430 community planning meetings will be attended by City staff.

Environment

Long Beach is committed to providing clean and safe neighborhoods, parks, beaches, public facilities and streets for every resident. The City takes this commitment seriously and invests in programs such as Environmental Planning, Hazardous Materials, Recreational Water Quality, Refuse Collection, Street Sweeping, and Waste Diversion and Recycling to help create a clean, sustainable environment in Long Beach. Several enhancements are proposed in this area, including the creation of a Community Beautification program that will give Long Beach residents the opportunity to learn critical employment skills while performing neighborhood litter clean-ups throughout the city. Also, the City's "Litter Free Long Beach," will extend its education and outreach to the City's youth. This builds on the successes achieved to date, as the City has coordinated over 30 neighborhood litter cleanup events and signed over 150 businesses as partners to the litter awareness program).

The City will also begin making more deliberate strides towards water conservation and management in FY 07. To this end, the City has ended its free water program with the Water Department, engendering a renewed emphasis on conservation. In addition, unprecedented investments being made by the Port of Long Beach through its historic Green Port effort, which arguably represents the most aggressive environmental investment of any port in the United States.

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Expected results from ongoing Environment program investments and enhanced service levels include:

- 60 new businesses will be recruited into the “Litter Free Long Beach” program;
- Clean-up crews will be dispatched 150 times through the Neighborhood Beautification litter abatement program citywide;
- 1,600 beach, bay, harbor and marina water samples will be collected and tested;
- 400 hazardous waste generator facilities will be inspected;
- 220,000 tons of refuse will be collected from our neighborhoods;
- 31,500 tons of recyclable materials will be collected from our neighborhoods;
- Customer response for special bulky item pickups and replacement refuse carts will continue to be provided by the next collection day; and
- 20 alley cameras will be in place and monitored to prevent illegal dumping.

Business and Economic Assistance

Business and Economic Assistance programs are designed to attract and retain businesses, to develop a productive and diversified workforce and to enhance the tourism industry. The City’s Development and Redevelopment, and Acquisition and Leasing programs represent about \$114 million worth of projects and programs aimed at eliminating blight, revitalizing neighborhoods and creating new jobs for the community. Other programs include Business License and Permits, Cultural Tourism Development, Employer Workforce Development, Parking Facilities Management and Special Events Coordination.

Increased investment in this service category includes five new staff members to the Development and Redevelopment program to ensure that projects in Redevelopment areas are completed in a timely manner. Also, \$150,000 has been added for expanded economic development efforts through the Department of Community Development. Expected results from Business and Economic Assistance program investments and enhanced service levels include:

- 467 workers will be enrolled in training programs in targeted industries;
- 6 weeks of pre-employment skills and career preparation training will be provided through the new Community Beautification Project;
- 160 new condominium units and 17,000 sq. ft. of retail will be added to the Promenade downtown;
- Construction will continue for 500 residential units in the West Gateway area;
- 15 leases will be executed for City office and operational facilities;
- 220,000 convention-related definite hotel room bookings will be supported; and
- 500 filming permit applicants will be served.

Culture, Education and Leisure

Culture, Education and Leisure programs are designed to enrich the quality of life and provide a safe outlet for our children and adults through arts, libraries, cultural and recreational experiences. Programs in this service category include Historic Sites, Lifelong Learning, Youth Literacy Development, Cultural and Performing Arts, Park Facility and Beach Maintenance, Recreation Classes, Library Resources and Facilities, Golf Operations, Youth and Teens, Sports and Seniors.

Attachment C

A highlight of this service category for FY 07 will be the opening of the new Mark Twain Public Library, the first new branch library built in Long Beach in over 30 years. Also, the Department of Parks, Recreation and Marine will make a \$500,000 one-time investment to enhance the health and management of its arboreal inventory, addressing safety issues by allowing for a more proactive approach to trimming and replacing of park trees. Expected results from ongoing Culture, Education and Leisure program investments and enhanced service levels include:

- 389,000 adult customers (non-exclusive) will be served through the Library's lifelong learning programs and service;
- 1,300,000 customers (non-exclusive) will use library facilities;
- 682,000 youth and teens will participate in City staffed recreation programs, as measured by participant days;
- 331 square miles of beach and associated facilities will be maintained;
- 240,000 visits will be accommodated at the Senior Center and five satellite senior centers; and
- 32,500 community members will enroll in recreational classes.

Health and Human Services

Public health programs provide a critical link in the community safety continuum, especially in a community as diverse as Long Beach. Providing residents with vaccinations and access to preventive health information keeps the community safe. The Maternal, Child and Adolescent Health Program is the largest program in this category, with Homeless Services and Clinical Services following closely behind. Expected results from ongoing Health and Human Services program investments and enhanced service levels include:

- 34,000 homeless participants will be served at the Multi-service center, which is a 36 percent increase over prior years;
- 5,900 disease outbreak cases will be successfully managed;
- 200 family preservation cases will be managed;
- 1,100 participants will successfully complete drug and alcohol counseling programs;
- 12,800 animals will be safely housed; and
- 3,500 permitted food establishments will be inspected.

Utilities

The entire activities of the Gas and Oil Department and Water Department are captured in the Utilities service category. In addition to the infrastructure investments mentioned earlier, there are several programs within Gas and Oil that demonstrate the diversity of services provided by utilities in this service category: Gas and Water Service response (turn-ons/offers), Natural Gas Purchase and Sales, Pipeline Operations and Maintenance, and Waste To Energy. Residents pay fees for these services and programs, and as such, City utilities are completely self-sufficient with no General Fund support. The largest program in the Utilities category goes to planning and contract management for the City's oil operations, and the second largest program is for the purchase and sale of natural gas.

Expected results from ongoing Utilities program investments and enhanced service levels include:

- 2,300 gas pipeline leaks will be repaired;
- 158,000 gas emergency and non-emergency gas and water calls requesting service will be responded to as scheduled within the service call window;
- 470,000 tons of waste will be processed at the City's waste to energy plant; and
- 121,887,000 therms of natural gas will be purchased.

Leadership, Management and Support

Leadership, Management and Support programs provided under this category are those administrative and support functions without which the City could not function. These programs include executive, technology and financial management services; maintenance and acquisition of fleet vehicles such as police cars and refuse trucks; all employee health and pension payments; the City's legal and legislative services, including the City Auditor, City Attorney; City Clerk and Civil Service; many debt service payments; records management and much more.

FY 07 marks a renewed emphasis on the use of technology to provide increased customer service, and enhanced communication and management systems. Investments will be made toward the design and implementation plan for a 311 Citywide Citizen Request Tracking System as well as a comprehensive Performance Management System that will enhance the City's capacity to develop, track, analyze and report performance information to the community, City Council and our workforce.

Expected results from ongoing Leadership, Management and Support program investments and enhanced service levels include:

- 226 vehicles will be replaced through the scheduled vehicle management plan to maximize efficiency of the City's fleet;
- 1,400 personal and laptop computers will be installed, replaced and upgraded;
- 17,250 technical problems will be resolved by initial telephone intervention by the City's internal Help Desk;
- 65 City Council and other special meetings will be broadcast on Channel 8;
- 59 formal City Council-requested reports will be prepared;
- Estimated 150 Federal and State legislative bills will be tracked;
- 2,750,000 pieces of outgoing mail will be prepared and assembled;
- 200 bids, RFPs and RFQs will be distributed; and
- 1,717,000 financial transactions will be posted by Accounting staff.

Proposed Enhancements

Description	Fund	One-Time Cost	Cost	Offset	Offset Description
Community Development					
<ul style="list-style-type: none"> Strengthen the Redevelopment Bureau, Workforce Bureau, Housing Services Bureau, Housing Authority Bureau and Neighborhood Services Bureau Operations 	Housing Development, Community Development Grants, Housing Authority, and Redevelopment		\$1,547,137		
<ul style="list-style-type: none"> New State Safety Grant Program 	Community Development Grants		\$86,749	\$192,493	Revenue
<ul style="list-style-type: none"> New Business Tourism Improvement Area & projected increases in current Improvement Areas 	Parking and Business Area Improvement		\$3,163,000	\$3,069,000	Revenue
<ul style="list-style-type: none"> Expanded Economic Development Programs Citywide 	General		\$150,000		
<ul style="list-style-type: none"> Proposed Neighborhood Beautification Workforce Program 	General		\$58,936		
<ul style="list-style-type: none"> Strengthen Property Development Bureau Operations 	General		\$12,068	\$12,068	Revenue
<ul style="list-style-type: none"> #35 - Pump Station & Storm Drain Upgrades 	Redevelopment		\$2,054,122		
<ul style="list-style-type: none"> Sidewalk Repair Project 	Community Development Grants		\$400,019		
<ul style="list-style-type: none"> Increase in rent for LB Junior Concert Band Building 	General		\$15,356	\$15,356	Revenue
<ul style="list-style-type: none"> Land Acquisition for New Development 	Redevelopment		\$7,549,429		
<ul style="list-style-type: none"> Staff Costs for Ongoing Negotiation with QSDI for back rent for Queen Mary 	Tidelands		\$13,038		
Financial Management					
<ul style="list-style-type: none"> Create a Performance Management Division 	General		157,864	69,451	Cost Reduction
<ul style="list-style-type: none"> Enhance RDA and Grants Accounting Financial Reporting 	General Redevelopment Special Revenue		108,717		
<ul style="list-style-type: none"> Ensure Debt Cash Account Tracking and Reporting 	General		70,345	70,345	Cost Reduction
<ul style="list-style-type: none"> New Ambulance Billing System Annual Maintenance 	General		20,000		
<ul style="list-style-type: none"> Unlicensed Business Identification 	General		107,856	305,000	Revenue
<ul style="list-style-type: none"> Transient Occupancy Tax Audits 	General	✓	44,000	88,000	Revenue
<ul style="list-style-type: none"> Bank Service Fees 	Special Revenue Gas / Tidelands		113,000		
Fire Services					
<ul style="list-style-type: none"> Expand Drill School by Two Weeks 	General		\$24,237	\$24,237	Revenue
Long Beach Gas & Oil					
<ul style="list-style-type: none"> Increased Gas Purchases 	Gas		\$479,061	(\$430,525)	Revenue
<ul style="list-style-type: none"> Commercial Paper Fees 	Gas		\$182,000	(\$182,000)	Cost Reduction
<ul style="list-style-type: none"> Tidelands Oil Revenue Fund Payments to State 	Tidelands Oil Revenue		\$7,155,402	(\$6,184,582)	Revenue
<ul style="list-style-type: none"> Increase One-Time Upland Oil Fund Transfer to General Fund 	Upland Oil	✓	\$1,848,005	(\$1,848,005)	Revenue
<ul style="list-style-type: none"> Oil Unit Expenses 	Upland Oil		\$309,057	(\$54,976)	Cost Reduction
<ul style="list-style-type: none"> Administrative Overhead Costs 	Upland Oil		\$503,699	(\$474,518)	Cost Reduction
<ul style="list-style-type: none"> Increased Transfer to Sports Park Reserve 	Upland Oil		\$92,447		

Proposed Enhancements

Description	Fund	One-Time Cost	Cost	Offset	Offset Description
Health & Human Services					
• Enforcement of new restrictive dog breeding ordinance	General		\$239,400	\$239,400	Revenue
Human Resources					
• Enhance Personnel Operations	Insurance / Employee Benefits		16,822	8,640	Cost Reduction
Library Services					
• New Materials for the MacArthur Park Library	General	✓	\$300,000	\$300,000	Revenue
• Operational Support for the New MacArthur Park Library	General		\$251,991		
Parks, Recreation & Marine					
• Support for the new Admiral Kidd Community Center	General		\$134,511	\$134,511	Cost Reduction
• Colorado Lagoon Education Center	Tidelands		\$51,800		
• Marketing Support	General		\$48,717	\$48,717	Cost Reduction & Revenue
• Landscape Maintenance Enhancement	General / Tidelands		\$80,956	\$80,956	Revenue
• Prop A/MTA Funding for Blue Line Landscape Maintenance	Transportation		\$214,570		
• Increased Customer Service for Special Events	Special Advertising & Promotion / Tidelands		\$54,194	\$54,194	Revenue
• Contractual Maintenance Increases	General		\$158,000		
• Support new Police Department Lieutenant to oversee Park Ranger Program	General		\$74,237		
• Citywide Parade Support	General		\$75,000		
• Tree Trimming Management Inventory	General	✓	\$500,000		
Planning and Building					
• Strengthen Citywide Urban Design Process	Development Services		\$136,948	(\$136,948)	Revenue
• Streamline Permit Processing in the Development Services Center	Development Services		\$437,706	(\$437,706)	Revenue
• Improve Processing of Certificates of Appropriateness for Historical Districts	Development Services		\$89,816	(\$89,816)	Revenue
• Establish a Historic Preservation Element to the General Plan	Development Services		\$150,000	(\$150,000)	Revenue
• Update Elements of the General Plan	Development Services		\$120,427	(\$120,427)	Revenue
• Create a Project Facilitation Unit to Strengthen the Project Approval Process	Development Services		\$184,009	(\$184,009)	Revenue
Police					
• Establish a Prisoner Transport Unit	General		483,775	483,775	Cost Reduction
• Establish Professional Standards Unit	General		169,156	169,156	Cost Reduction
• Enhance Part-Time Marine Patrol Budget	General		1,010	-	
• Fleet costs for new Black and Whites	General		350,000		
• Airport Security Detail Unit Support	General		124,190	124,190	Revenue
• Pine Ave Camera Monitor & Maintenance	General		200,000		
• Technology Staff Relocation	General		200,000		
• Park Ranger and Marine Patrol Supervision	General / Tidelands		148,474	74,237	Revenue

Proposed Enhancements

Description	Fund	One-Time Cost	Cost	Offset	Offset Description
Public Works					
• Fleet Stockroom Optimization Facility and Technology Improvements	Fleet Services	✓	\$26,500	(\$26,500)	Cost Reduction
• Strengthen Fleet Software Management	Fleet Services		\$81,884	(\$81,884)	Cost Reduction
• Streamline Towing Operations	Towing		\$49,142	(\$49,142)	Cost Reductions / Revenue
• Streamline Impounded Vehicle and Sales Operations	Towing		\$179,380	(\$179,380)	Cost Reductions / Revenue
• Strengthen Vehicle Inventory and Release Operations	Towing		\$168,679	(\$168,679)	Cost Reductions / Revenue
• Transfer Proceeds from Unlicensed Driver Lien Sales to the General Fund	Towing		\$50,000	(\$50,000)	Cost Reduction
• Improve Security at Fleet Facilities	Towing		\$50,000	(\$50,000)	Revenue
• Increase Airport Security	Airport		\$615,903	(\$615,903)	Cost Reductions / Revenue
• Strengthen Oversight of Airport Maintenance and Custodial Services			\$172,136	(\$172,136)	Cost Reductions / Revenue
• Strengthen Airport Capital Improvement Programs	Airport		\$289,612	(\$289,612)	Cost Reductions / Revenue
• Runway 12-30 System Maintenance/Upgrades	Airport		\$93,935	(\$93,935)	Cost Reductions / Revenue
• Temco Sweeper	Airport		\$185,000	(\$185,000)	Cost Reductions / Revenue
• Strengthen the Public Information and Noise Compatibility Program	Airport		\$136,617	(\$136,617)	Cost Reductions / Revenue
• Strengthen Airport Administrative Operations	Airport		\$274,560	(\$274,560)	Cost Reductions / Revenue
• Strengthen Property Management Operations	Airport		\$161,660	(\$161,660)	Cost Reductions / Revenue
• Additional Technology Services Support	Airport		\$145,251	(\$145,251)	Cost Reductions / Revenue
• Clean Long Beach Program	Refuse and Recycling		\$90,000	(\$90,000)	Revenue
• Fund Proposed Neighborhood Beautification Program	Refuse and Recycling		\$119,659		
• Add Assistant Administrative Analyst and Upgrade Engineering Technician I to an Engineering Technician II in the Engineering Program (Streets)	General/Capital		\$65,102		
• Add Administrative Aide I in the City Facilities Capital Project Management Program	Capital Fund		\$56,596		
• Reallocate Prop A Support for Superintendent of Street Maintenance	General Fund		\$13,457		
• Establish Environmental Compliance Division	General Fund		\$122,359	(\$122,359)	Cost Reduction
• Add Assistant Administrative Analyst and Clerk Typist III in the Administration Program	General Fund		\$112,840	(\$103,227)	Cost Reduction

Proposed Enhancements

Description	Fund	One-Time Cost	Cost	Offset	Offset Description
Technology Services					
• PC Replacement Program	General Services		328,200	328,200	Revenue
• Hansen Land Management System Implementation	General Services		1,189,755	1,189,755	Revenue
• HR Software Maintenance	General Services		38,000	38,000	Revenue
• Citywide Technology Users Training Initiative	General Services		100,000	100,000	Revenue
• Airport Systems Support	General Services		111,433	111,433	Revenue
• CompuDyne Software Maintenance	General Services		31,000	31,000	Revenue
• LBGO GIS Support	General Services		87,906	87,906	Revenue
• Wireless Radio Communications Support	General Services		16,851		
• Support for Disaster Recovery Plan	General Services		208,800	208,800	Revenue

Robert E. Shannon
City Attorney of Long Beach
333 West Ocean Boulevard
Long Beach, California 90802-4664
Telephone (562) 570-2200

ORDINANCE NO. ORD-06-0032

AN ORDINANCE OF THE CITY COUNCIL OF THE
CITY OF LONG BEACH APPROVING AND ADOPTING
THE OFFICIAL BUDGET OF THE CITY OF LONG BEACH
FOR THE FISCAL YEAR 2006-07, CREATING AND
ESTABLISHING THE FUNDS OF THE MUNICIPAL
GOVERNMENT OF THE CITY OF LONG BEACH AND
APPROPRIATING MONEY TO AND AUTHORIZING
EXPENDITURES FROM SAID FUNDS FOR SAID FISCAL
YEAR; DECLARING THE URGENCY THEREOF, AND
PROVIDING THAT THIS ORDINANCE SHALL TAKE
EFFECT AT 12:01 A.M. ON OCTOBER 1, 2006

The City Council of the City of Long Beach ordains as follows:

Section 1. The City Manager's Recommended Budget which was
submitted to the City Council on August 14, 2006 by the Mayor, and which constitutes
the preliminary budget for the fiscal year beginning October 1, 2006, as amended, is
hereby adopted as the official budget of the City of Long Beach for fiscal year 2006-07.

Sec. 2. The amounts appropriated in Sections 3 and 4 shall govern and
control the expenditures for fiscal year 2006-07 of the several fund types, funds,
departments, offices and agencies stated therein. Said amounts conform to the
adopted budget of the City of Long Beach as set forth in Section 1. All detailed
schedules and other data set forth in the City Manager's Recommended Budget other
than those mentioned in this ordinance are provided for information purposes only and
are not intended to limit expenditures.

Sec. 3. The Funds specified in Exhibit "A" are hereby established, those
of such funds not otherwise created are hereby created, and the specified sums of

1 money set forth opposite the names of said funds are hereby appropriated and
2 authorized to be spent in 2006-07, all of which sums are based on the approved and
3 adopted budget.

4 Sec. 4. The specified sums of money set forth opposite the names of the
5 following departments, offices and agencies in Exhibit "B" are hereby appropriated and
6 authorized to be spent in fiscal year 2006-07, all of which sums are based upon the
7 approved and adopted budget.

8 Sec. 5. This is an emergency measure and is urgently required for the
9 reason that in order to carry on the affairs, functions and business of the City of Long
10 Beach during the fiscal year which begins on October 1, 2006, it is necessary to
11 authorize the expenditure of monies required for such purposes. Currently, no authority
12 exists to pay the salaries and wages of the officers and employees of said City or to
13 make the necessary purchases of supplies, equipment and services to carry on the
14 affairs, functions and business of said City in the forthcoming fiscal year. Commencing
15 on October 1, 2006 it will be necessary for the City of Long Beach to make certain
16 payments on the principal and interest of the bonded indebtedness of said City and to
17 meet the payrolls of the various departments of said City, including the Police, Fire and
18 Health Departments.

19 In order that said obligations may be met when due and payable and said
20 expenditures may be made, it is necessary that this ordinance be passed as an
21 emergency measure, to take effect at 12:01 a.m. on October 1, 2006.

22 Sec. 6. If any section, subsection, subdivision, sentence, sum,
23 percentage, clause or phrase of this ordinance is for any reason held to be
24 unconstitutional, invalid or void, such decision shall not affect the validity of the
25 remaining portions of this ordinance. The City Council hereby declares that it would
26 have passed this ordinance, and every section, subsection, subdivision, sentence, sum,
27 percentage, clause and phrase thereof, irrespective of the fact that any one or more
28 sections, subsections, subdivisions, sentences, sums, percentages, clauses or phrases

Robert E. Shannon
City Attorney of Long Beach
333 West Ocean Boulevard
Long Beach, California 90802-4664
Telephone (562) 570-2200

thereof is declared unconstitutional, invalid or void.

Sec. 7. This ordinance is an emergency ordinance duly adopted by the City Council by a vote of five of its members and shall take effect immediately. The City Clerk shall certify to a separate roll call and vote on the question of the emergency of this ordinance and to its passage by the vote of five members of the City Council of the City of Long Beach, and cause the same to be posted in three conspicuous places in the City of Long Beach, and it shall thereupon take effect and shall be operative on and after 12:01 a.m. on October 1, 2006.

I hereby certify that on a separate roll call and vote which was taken by the City Council of the City of Long Beach upon the questions of the emergency of this ordinance at its meeting of September 12, 2006, the ordinance was declared to be an emergency by the following vote:

Ayes:	Councilmembers:	<u>B. Lowenthal, S. Lowenthal, DeLong,</u>
		<u>O'Donnell, Schipske, Richardson,</u>
		<u>Reyes Uranga, Gabelich, Lerch.</u>

Noes:	Councilmembers:	<u>None.</u>
-------	-----------------	--------------

Absent:	Councilmembers:	<u>None.</u>
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I further certify that thereafter, at the same meeting, upon a roll call and vote on adoption of the ordinance, it was adopted by the City Council of the City of

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////

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Robert E. Shannon
City Attorney of Long Beach
333 West Ocean Boulevard
Long Beach, California 90802-4664
Telephone (562) 570-2200

1 Long Beach by the following vote:

2 Ayes: Councilmembers: B. Lowenthal, S. Lowenthal, DeLong,
3 O'Donnell, Schipske, Richardson,
4 Reyes Uranga, Gabelich, Lerch.

5
6 Noes: Councilmembers: None.

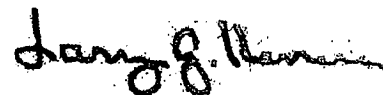
7
8 Absent: Councilmembers: None.

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10
11 I further certify that the foregoing ordinance was thereafter adopted on
12 final reading of the City Council of the City of Long Beach at its meeting of
13 _____, 2006, by the following vote:

14 Ayes: Councilmembers: _____

15
16
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18 Noes: Councilmembers: _____

19
20 Absent: Councilmembers: _____

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23 City Clerk

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26 Approved: _____
27 (Date)

28 _____
Mayor

MJM:kjm 8/17/06 #06-04164

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Exhibit A

FISCAL YEAR 2007 APPROPRIATIONS ORDINANCE BY FUND

<u>FUND</u>	<u>FY 07 NEW ALLOCATION</u>	<u>FY 06 ESTIMATED CARRYOVER*</u>	<u>FY 07 APPROPRIATION</u>
GENERAL FUND	377,404,000	-	377,404,000
GENERAL GRANTS FUND	8,594,063	5,035,402	13,629,465
HEALTH FUND	45,188,238	37,213,383	82,401,621
PARKING & BUSINESS AREA IMPROVEMENT FUND	5,951,500	-	5,951,500
SPECIAL ADVERTISING & PROMOTION FUND	5,849,888	-	5,849,888
UPLAND OIL FUND	20,718,698	-	20,718,698
HOUSING DEVELOPMENT FUND	39,282,888	17,646,847	56,929,736
BELMONT SHORE PARKING METER FUND	636,837	-	636,837
DEVELOPMENT SERVICES FUND	14,696,596	-	14,696,596
BUSINESS ASSISTANCE FUND	1,922,158	(1,644)	1,920,514
COMMUNITY DEVELOPMENT GRANTS FUND	24,972,319	35,360,447	60,332,766
PARK DEVELOPMENT FUND	1,053,575	-	1,053,575
GASOLINE TAX STREET IMPROVEMENT FUND	16,218,563	16,352,885	32,571,448
TRANSPORTATION FUND	14,415,576	19,066,621	33,482,197
CAPITAL PROJECTS FUND	10,229,804	61,711,427	71,941,231
CIVIC CENTER FUND	1,412,576	13,066,492	14,479,067
GENERAL SERVICES FUND	34,499,612	346,047	34,845,659
FLEET SERVICES FUND	30,847,189	1,238,960	32,086,149
INSURANCE FUND	36,685,600	-	36,685,600
EMPLOYEE BENEFITS FUND	208,931,346	-	208,931,346
TIDELANDS FUNDS	113,191,473	17,829,523	131,020,996
TIDELAND OIL REVENUE FUND	200,297,964	-	200,297,964
RESERVE FOR SUBSIDENCE GAS FUND	134,102,008	3,386,611	137,488,619
AIRPORT FUND	31,859,545	31,154,485	63,014,030
REFUSE/RECYCLING FUND	40,263,890	112,374	40,376,264
SERRF FUND	46,352,085	-	46,352,085
SERRF JPA FUND	12,130,340	-	12,130,340
TOWING FUND	9,238,168	-	9,238,168
PARKING AUTHORITY FUND	-	-	-
HOUSING AUTHORITY FUND	66,972,716	912,571	67,885,286
REDEVELOPMENT FUND	103,081,127	49,641,583	152,722,711
CUPA FUND	1,181,600	-	1,181,600
TOTAL	1,658,181,943	310,074,014	1,968,255,957

* Carryover of multi-year grants and CIP funds.

Exhibit B

FISCAL YEAR 2007 APPROPRIATIONS ORDINANCE BY DEPARTMENT

<u>DEPARTMENT</u>	<u>FY 07 NEW ALLOCATION</u>	<u>FY 06 ESTIMATED CARRYOVER*</u>	<u>FY 07 APPROPRIATION</u>
MAYOR AND COUNCIL	5,115,005	-	5,115,005
CITY ATTORNEY	9,908,431	-	9,908,431
CITY AUDITOR	2,787,833	-	2,787,833
CITY CLERK	3,019,004	-	3,019,004
CITY MANAGER	8,615,671	-	8,615,671
CITY PROSECUTOR	4,703,342	(3,815)	4,699,528
CIVIL SERVICE	2,847,252	-	2,847,252
COMMUNITY DEVELOPMENT	264,447,005	103,685,819	368,132,824
FINANCIAL MANAGEMENT**	344,982,691	13,817	344,996,507
FIRE	83,487,479	480,184	83,967,663
HEALTH AND HUMAN SERVICES	50,343,829	36,804,438	87,148,267
HUMAN RESOURCES	7,370,418	-	7,370,418
LIBRARY SERVICES	14,733,886	-	14,733,886
LONG BEACH GAS AND OIL	391,624,326	3,386,611	395,010,937
PARKS, RECREATION AND MARINE	49,768,396	12,321,823	62,090,219
PLANNING AND BUILDING	13,724,637	29,800	13,754,437
POLICE	183,382,884	3,838,928	187,221,812
PUBLIC WORKS	190,508,161	149,170,363	339,678,525
TECHNOLOGY SERVICES	30,467,787	346,047	30,813,834
TOTAL	1,661,838,038	310,074,014	1,971,912,052

* Carryover of multi-year grants and CIP funds.

** Department of Financial Management includes Water, Sewer and Harbor Fund internal service charges that are contained in the resolutions of those funds, and citywide activities such as debt service payments.

RESOLUTION NO. RES-06-0109

A RESOLUTION OF THE CITY COUNCIL OF THE
CITY OF LONG BEACH ADOPTING AN APPROPRIATIONS
LIMIT FOR THE CITY OF LONG BEACH FOR THE 2006-
2007 FISCAL YEAR PURSUANT TO ARTICLE XIII(B) OF
THE CALIFORNIA CONSTITUTION

WHEREAS, Article XIII(B) of the California Constitution provides for an
annual appropriations limit for state and local governments beginning with the 1980-81
fiscal year, based on 1978-79 appropriations, as adjusted for specified annual changes
in population and inflation; and

WHEREAS, Section 7910 of the Government Code also provides that 15
days prior to such meeting, documentation used in the determination of the
appropriations limit shall be available to the public; and that each year the City Council
shall, by resolution, establish the appropriations limit for the City of Long Beach for the
following fiscal year; and

WHEREAS, Proposition 111 subsequently amended Article III(B) of the
California Constitution to provide for certain revisions in the population and inflation
factors used in the calculation of the appropriations limit and to provide for a
recalculation of the appropriation limit date for the years 1987-88 through 1990-91; and

WHEREAS, Proposition 111 provided that one factor that may be used in
the calculation of the appropriations limit is the increase in local non-residential
assessed value due to new construction; and

WHEREAS, the documentation which is attached hereto and made a part
hereof as Exhibit "A" was used in the determination of the appropriations limit for the
2006-2007 fiscal year, and has been available for public inspection in the office of the
City Clerk since August 18, 2006;

Robert E. Shannon
City Attorney of Long Beach
333 West Ocean Boulevard
Long Beach, California 90802-4664
Telephone (562) 570-2200

1 NOW, THEREFORE, the City Council of the City of Long Beach resolves
2 as follows:

3 Section 1. The appropriations limit for the City of Long Beach for fiscal
4 year 2006-2007 shall be \$518,947,351.

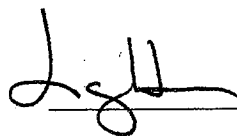
5 Sec. 2. This resolution shall take effect immediately on its adoption by the
6 City Council, and the City Clerk shall certify the vote adopting this resolution.

7 I hereby certify that this resolution was adopted by the City Council of the
8 City of Long Beach at its meeting of September 12, 2006, by the following vote:

9 Ayes: Councilmembers: B. Lowenthal, S. Lowenthal, DeLong,
10 O'Donnell, Schipske, Richardson,
11 Reyes Uranga, Gabelich, Lerch.

12
13 Noes: Councilmembers: None.

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15 Absent: Councilmembers: None.

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City Clerk

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27 MJM:kjm 8/17/06 #06-04165

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"EXHIBIT A"

CITY OF LONG BEACH

I. DETERMINATION OF FISCAL YEAR 2006-2007 APPROPRIATIONS LIMIT Based On Budgeted Revenues

2005-2006 Appropriations Limit:	\$497,686,770
Adjustment Factor (See Below):	1.042719
2006-2007 Appropriations Limit:	\$518,947,351

II. DETERMINATION OF APPROPRIATIONS FACTOR

Price Factor:	1.039600
Change in Per Capita Income	
Department of Finance estimate pursuant	
to Revenue Tax Code, Sec. 2227 and	
2228, California = 3.96%	
Ratio = $(3.96+100)/100 = 1.0396$	
Population Change:	1.003000
Department of Finance estimate pursuant	
to Revenue Tax Code, Sec. 2227 and 2228,	
California = 0.30%	
Ratio = $(.30+100)/100 = 1.0030$	
Adjustment Factor:	1.042719
1.039600 x 1.003000	
Factors were converted to ratios	
per State guidelines.	

Robert E. Shannon
City Attorney of Long Beach
333 West Ocean Boulevard
Long Beach, California 90802-4664
Telephone (562) 570-2200

RESOLUTION NO. RES-06-0106

A RESOLUTION OF THE CITY COUNCIL OF THE
CITY OF LONG BEACH APPROVING THE 2007 BUDGET
OF THE LONG BEACH HARBOR DEPARTMENT

WHEREAS, Ordinance No. C-7300 of the City Council establishes the
fiscal year of the City as beginning on October 1 and ending on September 30 of the
following year; and

WHEREAS, the annual budget of the Long Beach Harbor Department for
the 2007 fiscal year was adopted by the Board of Harbor Commissioners in its meeting
of July 24, 2006 by Resolution HD-2309; and

WHEREAS, said annual budget has been filed with the City Clerk for
presentation to the City Council and with the City Auditor pursuant to the provisions of
Section 1210 of the Charter of the City of Long Beach;

NOW, THEREFORE, the City Council of the City of Long Beach resolves
as follows:

Section 1. The annual budget of the Long Beach Harbor Department for
the 2007 fiscal year, adopted by the Board of Harbor Commissioners in its meeting of
July 24, 2006 by Resolution HD-2309, a copy of which is attached hereto and made a
part hereof by reference, is hereby approved pursuant to the provisions of Section 1210
of the Charter of the City of Long Beach.

Sec. 2. The City Clerk shall file a certified copy of said budget, as
approved, with the Board of Harbor Commissioners and the City Auditor.

Sec. 3. The City Clerk shall certify to the passage of this Resolution by
the City Council of the City of Long Beach, and it shall thereupon take effect.

I hereby certify that the foregoing Resolution was adopted by the City

//

1 Council of the City of Long Beach at its meeting of September 12, 2006 by the
2 following vote:

3

4 Ayes: Councilmembers: B. Lowenthal, S. Lowenthal, DeLong,
5 O'Donnell, Schipske, Richardson,
6 Reyes Uranga, Gabelich, Lerch.

7

8 Noes: Councilmembers: None.

9

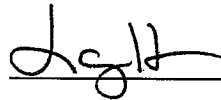
10 Absent: Councilmembers: None.

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City Clerk

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DTH:arh 7/26/06 #06-03695

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RESOLUTION NO. HD-2309

A RESOLUTION OF THE BOARD OF HARBOR
COMMISSIONERS ADOPTING THE ANNUAL BUDGET FOR
THE LONG BEACH HARBOR DEPARTMENT FOR THE
FISCAL YEAR 2006-2007

The Board of Harbor Commissioners of the City of Long Beach resolves
as follows:

Section 1. That the annual department budget of the Long Beach Harbor
Department for the fiscal year 2006-2007 is hereby adopted as follows:

Harbor Revenue Fund (in thousands of dollars)

Estimated Fund Balance 10-1-2006	\$411,405
Estimated Revenues	<u>476,644</u>
Total Estimated Resources	888,049
Estimated Expenditures	<u>474,206</u>
Estimated Fund Balance 9-30-2007	\$413,843

Detailed schedules and other data which accompany the budget are provided
for information purposes only and are not intended to limit expenditures.

Sec. 2. This resolution shall take effect immediately upon its adoption by the
Board of Harbor Commissioners, and the Secretary of the Board shall certify to the vote
adopting this resolution and shall cause a certified copy of this resolution to be

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Robert E. Shannon
City Attorney of Long Beach
333 West Ocean Boulevard
Long Beach, California 90802-4664
Telephone (562) 570-2200

1 filed forthwith with the City Clerk. The City Clerk shall post the resolution in three
2 conspicuous places in the City of Long Beach.

3
4 I hereby certify that the foregoing resolution was adopted by the Board of
5 Harbor Commissioners of the City of Long Beach at its meeting of July 24, 2006
6 by the following vote:

7	Ayes:	Commissioners:	<u>Topsy-Elvord, Walter, Cordero,</u>
8			<u>Hankla</u>
9	Noes:	Commissioners:	<u></u>
10	Absent:	Commissioners:	<u>Hancock</u>
11	Not Voting:	Commissioners:	<u></u>

12
13 Mike Walter
14 Assistant Secretary

15
16
17 Certified as a True and
18 Correct Copy
19 Gustav T. Hair
20 Executive Secretary
21 Board of Harbor Commissioners
22 of the City of Long Beach, CA
23 Dated July 24, 2006

Robert E. Shannon
City Attorney of Long Beach
333 West Ocean Boulevard
Long Beach, California 90802-4664
Telephone (562) 570-2200

RESOLUTION NO. RES-06-0105

A RESOLUTION OF THE CITY COUNCIL OF THE
CITY OF LONG BEACH APPROVING THE 2006-2007
BUDGET OF THE LONG BEACH WATER DEPARTMENT AS
ADOPTED

WHEREAS, the annual budget of the Long Beach Water Department for the
2006-2007 fiscal year was adopted by the Board of Water Commissioners, subject to
approval by the ratepayers of a rate increase at a public hearing on October 12, 2006, at
its meeting on July 13, 2006, by Resolution No. WD-1214; and

WHEREAS, it appears advisable to approve the budget, pursuant to the
provisions of Section 1405 of the Charter of the City of Long Beach;

NOW, THEREFORE, the City Council of the City of Long Beach resolves, as
follows:

Section 1. That the annual budget of the Long Beach Water Department for
the 2006-2007 fiscal year adopted by the Board of Water Commissioners at its meeting on
July 13, 2006 by Resolution No. WD-1214, is hereby approved pursuant to the provisions
of Section 1405 of the Charter of the City of Long Beach and subject to approval by the
ratepayers of a rate increase at a public hearing on October 12, 2006.

Sec. 2. The City Clerk shall file a certified copy of the budget, as approved,
with the Board of Water Commissioners and the City Auditor.

Sec. 3. This resolution shall take effect immediately on its adoption by the
City Council, and the City Clerk shall certify the vote adopting this resolution.

I hereby certify that this resolution was adopted by the City Council

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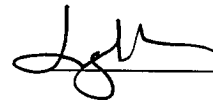
Robert E. Shannon
City Attorney of Long Beach
333 West Ocean Boulevard
Long Beach, California 90802-4664
Telephone (562) 570-2200

of the City of Long Beach at its meeting of September 12, 2006, by the following
vote:

Ayes: Councilmembers: B. Lowenthal, S. Lowenthal,
DeLong, O'Donnell, Schipske,
Richardson, Reyes Uranga,
Gabelich, Lerch.

Noes: Councilmembers: None.

Absent: Councilmembers: None.



City Clerk

1 RESOLUTION NO. WD-1214

2
3 A RESOLUTION OF THE BOARD OF WATER
4 COMMISSIONERS ADOPTING THE ANNUAL BUDGET FOR
5 THE LONG BEACH WATER DEPARTMENT FOR THE
6 FISCAL YEAR 2006-2007

7
8 The Board of Water Commissioners of the City of Long Beach resolves as
9 follows:

10 Section 1. That the annual department budget of the Long Beach Water
11 Department for the fiscal year 2006-2007, as follows, be and the same is hereby adopted:

12 WATER

13 Estimated Contingency Fund Balance 10-1-2006 \$ 6,572,050
14 Estimated Revenues 79,296,282
15 Total Estimated Resources 85,868,332
16 Estimated Expenditures 81,969,042
17 Estimated Contingency Fund Balance 9-30-2007 \$ 3,899,290

18 SEWER

19 Estimated Contingency Fund Balance 10-1-2006 \$ 6,544,608
20 Estimated Revenues 11,506,245
21 Total Estimated Resources 18,050,853
22 Estimated Expenditures 14,119,120
23 Estimated Contingency Fund Balance 9-30-2007 \$ 3,931,733

24 Detailed schedules and other data which accompany the budget are provided
25 for information purposes only and are not intended to limit expenditures.

26 Sec. 2. The Secretary of the Board of Water Commissioners shall certify to
27 the passage of this resolution, and cause copies of the same to be filed with the City
28 Council, the City Auditor and the City Manager.

Robert E. Shannon
City Attorney of Long Beach
333 West Ocean Boulevard
Long Beach, California 90802-4664
Telephone (562) 570-2200

1 I hereby certify that the foregoing resolution was adopted by the Board of
2 Water Commissioners of the City of Long Beach, at its meeting of July 13, 2006, by the
3 following vote:

4 Ayes: Commissioners: STEPHEN CONLEY, FRANK CLARKE
5 HELEN HANSEN, LILLIAN KAWASAKI
6 WILLIAM TOWNSEND

7 Noes: Commissioners: NONE

8 Absent: Commissioners: NONE

9
10 
11 Secretary
12 BOARD OF WATER COMMISSIONERS
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20 CERTIFIED AS A TRUE AND CORRECT COPY
21 SECRETARY TO THE BOARD OF WATER COMMISSIONERS
22 CITY OF LONG BEACH, CALIFORNIA

23 BY: James L. Fox

24 DATE: 7/13/06